City of Jacksonville August 7, 2019
Downtown Investment Authority Uncertified Condensed Copy

CITY OF JACKSONVILLE

DOWNTOWN INVESTMENT AUTHORITY

BOARD MEETING

Proceedings held on Wednesday, August 7, 2019, commencing at 3:45 p.m., City Hall, Lynwood Roberts Room, 1st Floor, 117 West Duval Street, Jacksonville, Florida, before Diane M. Tropia, FPR, a Notary Public in and for the State of Florida at Large.

BOARD MEMBERS PRESENT:

CRAIG GIBBS, Acting Chair.
RON MOODY, Secretary.
OLIVER BARAKAT, Board Member.
DANE GREY, Board Member.
TODD FROATS, Board Member.
MARC PADGETT, Board Member.
BRAXTON GILLAM, Board Member.

ALSO PRESENT:

LORI BOYER, Chief Executive Officer.
GUY PAROLA, DIA, Operations Manager.
JOHN SAWYER, Office of General Counsel.
SONDRA FETNER, Esquire.
JOHNNY GAFFNEY, Office of the Mayor.
MICHAEL BOYLAN, City Council Liaison.
REGGIE GAFFNEY, City Council Member.
KAREN UNDERWOOD-EILAND, Executive Assistant.

Diang M. Tropia, Inc., Post Office Box 2375, Jacksonville, FL 32203 (904) 821-0500

highest and best use analysis and corporation marketing materials and the ultimate marketing of the old City Hall courthouse site. The City has an existing contract with CBRE, and Mr. Hughes decided that the most efficient and effective way to move forward would be to piggyback on that existing contract rather than spending another 90 or 120 days going out for a new RFP with new terms. So he negotiated with them, and what we have before you today is a second amendment of that contract, which piggybacks on the existing City contract. I am bringing it to you with the revised scope that's included.

The board's recommendation was that your obligation -- out-of-pocket obligation not exceed \$50,000, and that is consistent with what is provided to you here. Your exposure in terms of cost for past-due services or for production of materials or anything would not exceed that. There is included a sliding scale brokerage commission that is payable by a prospective buyer, and our cost numbers are credited against that in the event the transaction closes and that fee is earned. So,

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PROCEEDINGS

August 7, 2019

3:45 p.m.

THE CHAIRMAN: Let's begin the Downtown Investment Authority board meeting. The first item on the agenda is a review of the Authority's minutes. BOARD MEMBER GILLAM: Move to approve. BOARD MEMBER PADGETT: Second. THE CHAIRMAN: Properly moved and seconded that we approve the minutes. Any discussion? BOARD MEMBERS: (No response.) THE CHAIRMAN: Hearing none, all those in favor signify by saying aye. COMMISSION MEMBERS: Aye. THE CHAIRMAN: Opposition by like sign. BOARD MEMBERS: (No response.) THE CHAIRMAN: Thank you. Next item is resolution 2019-08-07. MS. BOYER: Thank you.

then, those would be charged out of that commission amount.

In addition, I can tell you that during the time we worked on this contract, we did review similar contracts from other cities around the state that CBRE had, and we also verified the transactions, for example, on the JEA building, which was based on the value of the lease, that this is a typical form of contract that is used by cities throughout the state. This is not an unusual transaction.

And, secondly, I think the goal here is -because we now have substantial interest from a
number of people, this is an opportunity for us
to try a marketing technique that substantially
broadens the field and see how much more we can
get and how much more interest we can generate
both, and how much greater return we can
generate as a result of doing that.

If this becomes a model we want to follow, we may consider doing the same thing on the Landing site a little further down the road.

And one of the board members suggested to me, and I think it's a good idea, we may want to consider putting out an RFP and having a

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I'll give the board a brief explanation.

You will recall that a number of months ago,

authorizing the interim CEO to engage the

back in the spring, you approved a resolution

services of a brokerage firm to assist with the

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continuing contract relationship with someone
 just so -- as the DIA board independently, so
 that you kind of have an open playing field to

4 decide who that may want to be -- who may be

5 that you want to proceed with next round. But

6 this is the opening door attempt at going

7 outside and not having something just posted on

8 the City website, and I think that you will see

9 probably both a much higher quality marketing

10 package as well as much broader effort in terms

11 of soliciting bidders from far and wide.

So this is simply a presentation of theamended contract for your approval so that wecan begin work.

15 THE CHAIRMAN: What is the pleasure of the

16 board?

17 BOARD MEMBER GILLAM: First, I need to 18 disclose I filed an 8B because my firm and I

19 have done some work for CBRE.

20 THE CHAIRMAN: Thank you.

21 BOARD MEMBER BARAKAT: Mr. Chairman,

22 obviously, with my position at (inaudible), I

23 also signed a Form 8B.

24 THE CHAIRMAN: Thank you.

25 BOARD MEMBER MOODY: I make a motion that

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1 we approve this resolution.

2 BOARD MEMBER GREY: Second.

3 THE CHAIRMAN: Properly moved and

4 seconded.

5 Discussion?

6 Let's begin with Mr. Gillam.

7 BOARD MEMBER GILLAM: So I would speak in

8 favor of this motion, and here's the reason

9 why. I mean, I watched closely, as I'm sure

10 all of you did, because of our interests on

11 this board and also the citizens, to the recent

12 process through which JEA was evaluated and

13 site selection and opportunities, and I saw --

14 I see them in the audience today, Mr. Green

15 (phonetic) with us today, and saw the services

16 that CBRE provided to JEA and the benefit, at

17 least in my perspective, they provided in that

18 transaction. We need that kind of help on a

io transaction. We need that kind of help on a

19 project this size, and to think we're going to

20 put this on the website ourselves and we can do

21 it ourselves without that kind of support, we

22 would be sorely mistaken.

23 THE CHAIRMAN: Thank you.

24 Mr. Froats.

25 BOARD MEMBER FROATS: No comments.

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1 THE CHAIRMAN: Mr. Barakat.

2 BOARD MEMBER BARAKAT: No comments other

3 than, you know, we should have done this years

4 ago, hired a professional to market properties.

5 I'm glad we're doing it now.

6 THE CHAIRMAN: Thank you.

7 Mr. Moody.

8 BOARD MEMBER MOODY: This is a real

9 important site, probably one of Jacksonville's

10 two best sites downtown, so we've got to get

11 this right. CB Richard Ellis is a -- has a

12 national reach, and I think they're the right

13 person, the right firm for the job.

14 THE CHAIRMAN: Thank you.

15 Mr. Grey.

BOARD MEMBER GREY: No comments.

17 THE CHAIRMAN: Mr. Padgett.

18 BOARD MEMBER PADGETT: No comments.

THE CHAIRMAN: Hearing no further

20 comments, all those in favor of Resolution

21 2019-08-07 signify by saying aye.

BOARD MEMBERS: Aye.

23 THE CHAIRMAN: Any opposition by like

24 sign.

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25 BOARD MEMBERS: (No response.)

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1 THE CHAIRMAN: Unanimous.

2 Thank you.

3 The next is 2019-08-08.

4 MS. BOYER: I'll let Mr. Parola speak to

5 this one.

6 THE CHAIRMAN: Thank you.

7 Mr. Parola.

8 MR. PAROLA: Thank you, Mr. Chairman, and

9 to the board.

10 Resolution 2019-08-08 is the sale of

11 surplus stormwater credits. These are from the

12 treatment credits that a number of years ago

13 our predecessors did an inventory of the amount

14 of surplus capacity existing in our ponds to

15 treat them, and made the wise decision to

16 monetize them. We sell them so that the

17 developers can use 100 or close to 100 percent

18 of their property when building ponds or the

19 like. There are 174.7 credits remaining for

20 all of downtown.

21 What's being proposed is the sale of two

22 of those credits for about \$35,000. That's a

23 figure that is determined by the Public Works

24 Department, and it's a prescribed formula

25 inside the ordinance code. So this would leave Diane M. Tropia, Inc., Post Office Box 2375, Jacksonville, FL 32203

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Downtown Investment Authority us 172.7 credits to go. 1 BOARD MEMBER PADGETT: Second. 1 2 I'm here for any questions. 2 THE CHAIRMAN: Properly moved and 3 THE CHAIRMAN: What is the pleasure of the 3 seconded. board with regard to Resolution 2019-08-08? 4 4 Mr. Gillam, could you begin. 5 I'll entertain a motion. 5 BOARD MEMBER GILLAM: I support this. THE CHAIRMAN: Mr. Froats. 6 BOARD MEMBER BARAKAT: Motion to approve. 6 7 BOARD MEMBER MOODY: Second. 7 BOARD MEMBER FROATS: I support it as 8 THE CHAIRMAN: Thank you. 8 well. 9 Mr. Padgett, would you start the comments, 9 THE CHAIRMAN: Mr. Barakat. 10 10 BOARD MEMBER BARAKAT: No comments. please. 11 BOARD MEMBER PADGETT: I have no comment. THE CHAIRMAN: Mr. Moody. 11 BOARD MEMBER MOODY: No comments. 12 THE CHAIRMAN: Thank you. 12 13 13 THE CHAIRMAN: Mr. Grey. Mr. Grey. BOARD MEMBER GREY: No comment. 14 BOARD MEMBER GREY: Makes us real 14 THE CHAIRMAN: Thank you. 15 15 efficient. Love it. 16 THE CHAIRMAN: Mr. Padgett. 16 Mr. Moody. BOARD MEMBER MOODY: No comments or 17 BOARD MEMBER PADGETT: No comment. 17 18 questions. 18 THE CHAIRMAN: Thank you. 19 THE CHAIRMAN: Thank you. 19 All those in favor of Resolution 20 Mr. Padgett. 20 2019-08-09 signify by saying aye. 21 I'm sorry, you said no comments. 21 BOARD MEMBERS: Aye. 22 Mr. Barakat. 22 THE CHAIRMAN: Any opposition, like sign. 23 BOARD MEMBER BARAKAT: No comments. 23 BOARD MEMBERS: (No response.) 24 THE CHAIRMAN: Thank you. 24 THE CHAIRMAN: Passes unanimously. 25 25 Mr. Froats. We are next on the Chief Executive Diane M. Tropia, Inc., Post Office Box 2375, Jacksonville, FL 32203 Diane M. Tropia, Inc., Post Office Box 2375, Jacksonville, FL 32203 (904) 821-0300 (904) 821-0300 1 BOARD MEMBER FROATS: No comments. 1 Officer's report. 2 THE CHAIRMAN: Mr. Gillam. 2 Ms. Bover. 3 BOARD MEMBER GILLAM: No comments. 3 MS. BOYER: First of all, thank you all 4 THE CHAIRMAN: All those in favor of for your patience. I know we went over an hour 5 Resolution 2019-08-08 signify by saying aye. and an hour is your goal, but we had a lot to 6 BOARD MEMBERS: Aye. deal with, and I think you're pretty amazing 6 7 THE CHAIRMAN: Any opposition by like that you did it in two hours. So 7 8 congratulations to the board on that. sign. 8 9 BOARD MEMBERS: (No response.) 9 I did want to share with you a couple of 10 THE CHAIRMAN: Passes unanimous. 10 things that we have been doing this month. 11 Our next agenda item is 2019-08-09. First of all, as you can imagine, from a budget 11 12 Ms. Boyer. 12 perspective, we have a lot of extra salary 13 MS. BOYER: Mr. Chairman, this one is 13 dollars available because we were not expending 14 pretty simple. This is just the discussion we 14 them this year, as we didn't have staff. I had at the very beginning, which is amending 15 went to MBRC, Mayor's Budget Review Committee, 15 your bylaws, which included previously an order and transferred a chunk of that, almost 16 16 17 of business, and all we're doing is amending 17 285,000, into Professional Services, which we them to move public comment up to the front of then have proceeded to put out RFPs for the 18 18 the meeting. I think, as you can see today, 19 market feasibility study, which is on the 19 that somewhat expedites the process and you get street right now. That is an all-sector 20 20 the benefit of everyone's input before you 21 21 feasibility study/demands analysis for 22 start. 22 residential, hotel, retail, and commercial 23 THE CHAIRMAN: What is the body's pleasure 23 office, with the idea that it would be the 24 on Resolution 2019-08-09? 24 underpinning of our updated CRA plan. And it 25 BOARD MEMBER GREY: So moved. 25 also helps us as we are marketing properties to Diane M. Tropia, Inc., Post Office Box 2375, Jacksonville, FL 32203 Diane M. Tropia, Inc., Post Office Box 2375, Jacksonville, FL 32203 (904) 821-0300 (904) 821-0300

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have that kind of economic analysis that we can
 show someone regarding what the expected market
 conditions are and demand is. So we'll have
 our own version of that, and that's how we're
 using part of the money.

We have a number of other things that were in next year's budget that we were able to accelerate and move the content up on Professional Services. So I think, all in all, that was -- it's been a little hairy trying to get it all done, but I think this is a good use of our funds.

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13 From a staffing standpoint, I wanted to share with you that we have added two positions 14 15 that are currently advertised. One of those positions is a redevelopment coordinator 16 replacing Jim Klement. Mr. Parola and I are 17 conducting some interviews tomorrow afternoon 18 19 for some of the applicants on that. We have 20 received a number of applications; however, 21 many of the applications were not qualified for 22 exactly what we need. They didn't have the 23 design and landscape architecture background 24 that we needed. So we do have some, and we are hopeful we'll fill that one soon. 25

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The other position that has been advertised is the communications coordinator position. The communications coordinator, I received a lot of resumes on, and I'm hoping that I will be interviewing next week on that position.

The third position that is more important, probably, and critical to us is the -- what we're calling director of development, and that is someone I have spoken with Rhodes about at some length. It needs to have -- primary skill set would be their financial background and financial analysis capability, but I also want someone who has negotiating skills so that when I'm out of town, like last week on the Chamber trip to Buffalo or something, things don't stop in the interim.

And that one, I have -- we keep massaging the job description a little bit and the qualifications, but I look for input from any of you. So if any of you have people that you know of that might be qualified that you think might be good for that, I would appreciate that reference, as well as assistance in the crafting of the qualifications and the job

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description because that's going to be a keyperson, we want to get the right person.

3 And then in next year's budget, we also have a finance and compliance position, which 4 is all about making sure, both from a statutory 5 standpoint and from a contract management 6 7 standpoint, that we are keeping up with all of the dates that things are supposed to be 8 delivered and all of the various obligations 9 10 that we have to pay, that we are doing them on a timely basis. 11

You may be aware that the council auditor recently published an audit on the MPS garages. Obviously, that's a deal that long predated DIA even; however, we were -- the good news is that we properly paid all of the amounts that were owed. So from a financial standpoint, we did everything right. The report was somewhat critical of the paperwork in that we were not requiring some of the things to be submitted and we were not necessarily demanding things on a timely basis. So we're working on that to make sure that we have a process in place and operating procedures in place to ensure that in all of these transactions, we'll be making sure Diane M. Tropia, Inc., Post Office Box 2375, Jacksonville, FL 32203 (904) 821-0300

that we're keeping a calendar and managing thedelivery of documentation that others aresupposed to be providing to us.

4 So that's kind of where we are on staffing. I mentioned the RFPs during that, as well. I also wanted to share with you that --6 I want to give a shout out to Mr. Parola and the entire staff because we have been working really hard for the entire month of July on 10 some financial reports that were due to the 11 council auditor. And by "really hard," that's 12 kind of an understatement. But we are getting 13 very close on those.

And I will tell you, we turned the first -- we turned the Southside in. And we're getting some comments back, but they are in most cases confirming what we thought, which is good, which means that our budget numbers were right and what's in the accounting system isn't necessarily, and so we can correct the two and get them reconciled and, in some cases, that will result in more funds available for us in certain accounts than we previously thought we had. But that's a process that I expect over the next month will get refined. And that's

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part of why I asked us to not proceed on that 2 budget amendment on the Southbank, because 3 there's one movement that they identified that was helpful information to us that we'll add to 4 5 it.

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So the City is adopting a new accounting system. That starts in August. And when this new accounting system goes into place, all of our projects will have individual line items which will be different, so what we're trying to do now is kind of set it up so that we know what gets transferred into each individual line item. And that's really the essence of the report we've been working on.

Other than that, I went to Buffalo on the 15 Chamber trip last week. Very interesting to 16 17 see what's been happening in downtown Buffalo. A lot of retail, a lot of hotels, and it's a 18 19 fairly active downtown, but, interestingly, no 20 more residents than we have downtown. They do 21 have a theatre district downtown. They have a 22 casino downtown because it is a Native-American 23 casino. And they have a significant number of 24 hockey rinks that adds to their attraction. 25

They also have something called the Diane M. Tropia, Inc., Post Office Box 2375, Jacksonville, FL 32203 (904) 821-0300

Buffalo Billion, that the governor of New York decided to invest a billion dollars in public improvements on their waterfront and downtown, which certainly gives them a jumpstart. You know, there are things they can do with the museums they have built and other things with that billion dollars that we don't really have the opportunity to do.

But I think there were some great take-aways and some interesting people, some of whom I intend to bring here. One was a developer who has done a lot of adaptive reuse, where they are talking about old, six-, eight-story mid-rise buildings like you will see downtown that were seriously deteriorated, and they have converted many of those to residential and mixed-use. That is something they have done throughout downtown.

And I think there is an opportunity -both this developer and an architect who participated in that process seems to believe that perhaps we're making it more complicated than it needs to be, because they're also using historic preservation grants, but they seem to

be able to do it a little bit easier than we

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1 are. So we're talking about potentially in the

2 fall working with the State Historic

3 Preservation folks and maybe having a

conference or a daytime program where we could

bring these folks in. And, you know, they were

volunteering to come on their own dime. So I 6

would love to have that input from somebody

else who has done it and done it successfully. 8 So that's kind of the summary of that. 9

10 Otherwise, they have wonderful streetscapes,

have done a really good job of their landscape 11

12 and tree planting along the sidewalks and

13 enhancing the sidewalks, and we're looking to

do that using tree fund dollars in next year's 14

15 budget and are hoping to start that process as

well. 16

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That's my report.

BOARD MEMBER MOODY: Is it a viable 18 19 downtown where -- it's working, people living 20 and thriving and shopping and so forth?

21 MS. BOYER: Yeah. I mean, you definitely

22 have -- and when I say it's living, they don't 23 have any more residents downtown than we do.

24 They do have, interestingly, a fairly thriving

25 retail and restaurant sector, which is

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surprising.

2 What I think they don't -- what's

3 different is they don't have a Jacksonville

Beach and an Avenues and a Town Center and a --

they don't have the kind of competition with

other areas, so residents in the surrounding 6

7 community still come downtown.

8 And they have a great -- they created a theatre district, which I think is pretty -- it

10 was clearly deteriorated, and they have a

theatre much like the Florida Theatre, you 11

12 know, a grand, old theatre, but in addition,

13 they built a couple other small theatres next

14 to it, and then they've got an AMC also as an

15 infill. And if you create enough of that

energy -- and I think that was some of the 16

17 discussion today about building restaurants,

building retail, we need to not -- we want to 18

do residential, but we need to do not just 19

residential. We've got to also add those other 20

elements to it that are going to create a 21

22 lifestyle downtown, not just a place for

23 someone to live.

24 THE CHAIRMAN: Any further questions of

25 our Chair?

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BOARD MEMBERS: (No response.) 1 2 THE CHAIRMAN: Next is the Chairman's

3 report.

4 MS. BOYER: That's you.

5 THE CHAIRMAN: Yes. Because I learned about 90 minutes before this meeting I was 6 7 going to be chair, I don't have a report. But

I want to thank Ms. Boyer for the great work 8

9 she has done in her first meeting.

10 MS. BOYER: Thank you.

THE CHAIRMAN: DDRB briefing. 11

12 MR. PAROLA: Through the Chair, we will have the DDRB briefing at our next meeting. 13

THE CHAIRMAN: Thank you. 14

Old business. I have one item of old 15 business. We have to get a governor's meeting 16 together with Mr. Grey and Mr. Padgett before 17 the next meeting, if that's possible. Keep 18 19 your calendars loose, please.

20 BOARD MEMBER BARAKAT: Mr. Chairman, I 21 just want to say one thing, if I may, on the LaVilla vote, just some kind of postgame 22 23 reflection.

Obviously, you know where my sentiments were with that vote. I have nothing but

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admiration for Vestcor and what they have done, 1

but -- and I know Ryan is still in the room, 2

3 but -- I guess the positive thing from this

outcome was, for the first time, we had a group 4

5 of developers upping the ante in creativity and

showing that they could do that without 6

7 additional cost to them or to the City. And

those developers showed that they could -- they 8

were interested in moving forward. They 9

10 thought they could make money and they would

11 cost the City less, and they went and they

12 thought outside the box to really comply with

13 our plan.

24

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14 And to me, that's an -- after being eight years on this Board, that's a turning point. 15

And that's why I -- again, nothing against 16

17

Vestcor. That's why I really wanted to see

that kind of project happen, as a model, so 18

that future developers could look to that and 19

say, you know what, we can do even better. 20

21 And when I started on this board, we were

22 desperate for development. If someone wanted 23 to do a hundred units of residential downtown,

24 we were like, really? Oh, okay. Yeah, we can

help you with that. And now, with -- you know, 25

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1 3,000 new units later, we're not desperate

2 anymore. And when we redo our BID plan later

this year, we really need to think about

emphasizing not just ROI, not just does a

pro forma work, but how does the development

celebrate our history, celebrate our

7 placemaking, our arts and culture. It's not

just about does the pro forma work anymore. 8

So I hope that when we redo the BID in the 9 10 next couple of months --

11 What I assume we're doing Ms. Boyer,

12 right?

13

MS. BOYER: (Nods head.)

14 BOARD MEMBER BARAKAT: -- that we develop

15 criteria by which we award incentives and take

more of that into consideration and really 16

practice it when we look at these deals. It's 17

one thing to put it in the plan, but to not 18

19 practice it when we see these deals is another.

So, anyway, despite the fact that the

20 21 folks that I thought would be the best for the

project didn't get it, I still think it's a 22

23 great turning point and a big positive step for

24 our downtown. I have the benefit of having a

25 historical perspective, you guys may not, and I

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just wanted to make sure you guys were aware of 2 that.

3 Thank you.

4 THE CHAIRMAN: Thank you, Mr. Barakat.

5 Any other old business?

6 MS. BOYER: I have one item, and I chose

not to bring it to the meeting this time

because we had a long agenda, which is at the 8

9 last meeting we talked about creating a process

for responses to unsolicited proposals and how 10

11 we were going to handle the notices of

12 disposition. I will bring that to you as a

13 formal process at the next meeting on

14 August 21st.

15 THE CHAIRMAN: Thank you.

16 Any new business?

17 BOARD MEMBER GILLAM: I just have one.

If we can't talk outside of this meeting, 18

I've got a conflict on the 21st. I don't know 19

if you have a quorum otherwise, but I need 20

to -- I've got some flexibility that day. I 21

22 have worked hard to try to avoid it, but it was

23 a preexisting conflict before the meeting was

24 scheduled and I have not been able to fix that.

25 So just wanted to let you know.

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City of Jacksonville August 7, 2019

Downtown Investment Authority Uncertified Condensed Copy 1 CERTIFICATE OF REPORTER 1 THE CHAIRMAN: Thank you. 2 BOARD MEMBER BARAKAT: I will be out of 2 3 town as well. 4 THE CHAIRMAN: Any other new business? STATE OF FLORIDA) 5 Yes, Mr. Moody. 6 BOARD MEMBER MOODY: With two of our COUNTY OF DUVAL) 7 members out, is there a way we could check 5 6 8 calendars real quick to see if that could be 7 I, Diane M. Tropia, Florida Professional 9 rescheduled? Reporter, certify that I was authorized to and did 8 10 MS. BOYER: Probably -- I mean, we can 9 stenographically report the foregoing proceedings and 11 certainly do that if people -- if other people 10 that the transcript is a true and complete record of my 12 here now know that they are going to be absent, 11 stenographic notes. 13 I would be interested in knowing, but I don't 12 13 14 think we should attempt to reschedule the date 14 15 here. It will be easier if we send out some 15 DATED this 14th day of August 2019. dates if that turns out to be an issue. I know 16 16 17 that Ms. Worsham was going to be available on 17 18 the 21st because she responded when she 18 19 couldn't come today that she had a fever. 19 Diane M. Tropia 20 So anybody else know for sure that they Florida Professional Reporter 20 21 are out on the 21st? 21 22 BOARD MEMBER GILLAM: The morning would be 22 23 fine for that. 23 24 BOARD MEMBER PADGETT: I'm good for the 24 25 21st. 25 Diane M. Tropia, Inc., Post Office Box 2375, Jacksonville, FL 32203 Diane M. Tropia, Inc., Post Office Box 2375, Jacksonville, FL 32203 (904) 821-0300 (904) 821-0300 1 MS. BOYER: Okay. I'm not hearing from 2 anyone else, and Mr. Gillam just said --3 indicated that he could do morning if need be

4 on the 21st, so we'll -- unless I have a quorum 5 problem, we're going to keep it where it is. 6 THE CHAIRMAN: Thank you. 7 Any other new business? 8 BOARD MEMBERS: (No response.) 9 THE CHAIRMAN: Hearing none, we are 10 adjourned. 11 (The above proceedings were adjourned at 12 4:16 p.m.) 13 14 15 16 17 18 19 20 21 22 23 24 25 Diane M. Tropia, Inc., Post Office Box 2375, Jacksonville, FL 32203

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