City of Jacksonville June 16, 2021 Community Redevelopment Agency **Uncertified Condensed Copy**

1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

CITY OF JACKSONVILLE COMMUNITY REDEVELOPMENT AGENCY BOARD MEETING

Proceedings held on Wednesday, June 16, 2021, commencing at 2:00 p.m., Jacksonville Public/Main Library, Multipurpose Room, 303 North Laura Street, Jacksonville, Florida, before Diane M. Tropia, FPR, a Notary Public in and for the State of Florida at Large.

BOARD MEMBERS PRESENT:

RON MOODY, Chairman. RANN MOUDI, CHAITMAIN.

BRAXTON GILLAM, Vice Chair.

CAROL WORSHAM, Secretary.

WILLIAM ADAMS, Board Member.

OLIVER BARAKAT, Board Member. JIM CITRANO, Board Member. CRAIG GIBBS, Board Member.

ALSO PRESENT:

LORI BOYER, Chief Executive Officer. INA MEZINI, DIA, Marketing and Communications. JOHN SAWYER, Office of General Counsel. XZAVIER CHISHOLM, Administrative Assistant.

Diang M. Tropia, Inc., Post Office Box 2575, Jacksonville, FL 32203 (904) 521-0500

members here.

Our Council people. Is LeAnna Cumber with us virtually?

(No response.)

THE CHAIRMAN: LeAnna Cumber, are you out there?

3

4

(No response.)

THE CHAIRMAN: All right. Maybe she will come in later.

Let me introduce our staff. Our CEO is Ms. Lori Boyer; Steven Kelley, Director of Downtown Real Estate and Development. Steve is probably with us virtually. Guy Parola is out of town today. John Crescimbeni, regulatory compliance manager, he will be with us virtually; Ina Mezini, marketing and communications specialist, I think she will be with us virtually; Lori Radcliffe-Meyers, redevelopment coordinator, she will be with us virtually; Jackie Mott, financial analyst, will be with us virtually; Xzavier Chisholm, administrative assistant, he's in the audience; and John Sawyer, Office of General Counsel. All right. Do we have any public comments?

Diane M. Tropia, Inc., Post Office Box 2375, Jacksonville, FL 32203 (904) 821-0300

2

PROCEEDINGS

June 16, 2021

1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

2:00 p.m.

THE CHAIRMAN: Let's call this meeting to order. Welcome to the June 16th, 2021, meeting of the Downtown Investment Authority. We welcome you.

And let's start with a pledge to our flag. Our incoming Chair, Mr. Braxton Gillam, I'm going to ask him to lead the pledge.

> (Recitation of the Pledge of Allegiance.) THE CHAIRMAN: So, folks, this will be a

hybrid meeting, having in-person people, and also we'll have many people virtually. We have eight resolutions to cover today. It's going to be a fun meeting, but it will probably be a reasonably quick meeting.

My name is Ron Moody. I'm the current Chair. Let me introduce my board.

Braxton Gillam, incoming Chair; Carol Worsham, secretary; Bill Adams, member; Oliver Barakat; Jim Citrano. Todd Froats is out of town; he will not be with us today. Craig Gibbs, board member. And David Ward is also out of town. So we'll have seven of our board

Diane M. Tropia, Inc., Post Office Box 2375, Jacksonville, FL 32203 (904) 821-0300

ZOOM MEMBER: Is this when a person gets to speak? Hello?

MR. CHISHOLM: Hello. Through the Chair, we're going to do public comment sections in person first --

ZOOM MEMBER: Okay.

MR. CHISHOLM: -- and then you will have a chance to raise your hand. So if you don't mind, go ahead and press the "raise hand" button, and that way I'll have you in position.

ZOOM MEMBER: How do I do that? MR. CHISHOLM: If you look at the bottom of your screen, you should be able to click on an option, "Reactions," and there should be a raised-hand function.

I'll keep you in mind, though, so if you can't find it, don't worry about it.

ZOOM MEMBER: Thank you.

MR. CHISHOLM: You're welcome.

So in person, I have two speaker request cards. First, I have Mr. Cliff Miller.

(Audience member approaches the podium.) MR. CHISHOLM: If you would approach the podium and state your name and address for the

record, and you'll have three minutes to speak.

Diane M. Tropia, Inc., Post Office Box 2375, Jacksonville, FL 32203 (904) 821-0300

City of Jacksonville June 16, 2021 Uncertified Condensed Copy Community Redevelopment Agency

AUDIENCE MEMBER: Hello. 1

6

7

8

9

10

11

14

15

16

17

18

19

20

21

2 THE CHAIRMAN: Cliff, push the button on 3 the right as you speak.

MR. MILLER: I'm also legally blind, 4 5 so ...

Kind of -- probably don't even need this, but it's good to be in a meeting or see you guys again. I was kind of looking on the website, and I saw this is a volunteer, nonpaid group, so thanks a lot. I appreciate that. I don't think a lot of people know that.

THE CHAIRMAN: Cliff, excuse me, could you 12 give your full name? 13

MR. MILLER: Cliff Miller -- sorry, been a couple of meetings -- 308 -- 311 West Ashley Street, Unit 308, downtown Jacksonville.

As I was saying, it might be, you know, good to make sure everybody knows this is a volunteer group, because there could be, like, frustrated people out there, including myself previously, but ...

Sorry that there's no two-way streets yet. 22 23 There's still -- I'm out walking the streets.

You know, there's nothing happening with the 24

Ambassador Hotel or anything like that. You

Diane M. Tropia, Inc., Post Office Box 2375, Jacksonville, FL 32203 (904) 821-0300

have done a good job clearing out a few more

spaces. The homeless population is a lot

better. So those are good. 3

I'm really happy about those scooters; 4 they've brought people downtown, so it's not 5

super creepy walking around at night. That's 6

7 been really nice to get a little more foot

8 traffic. Hopefully, we can get Art Walk back.

Just passing by today to possibly make a 9 10 comment about the CSX parking lot near the 11

Corkscrew Park. That Corkscrew Park is awesome

12 in that you've got the CSX parking lot just, like, right there by the riverfront. It just 13

seems like a really bad use of the space. 14

He -- they could see just a portion of that 15

parking lot and link it up with the -- with the 16

17 Corkscrew Park. Might be a -- fundamentally,

like, just more breathing room when you're 18

19 walking by.

20

I'd like to see more connectivity to

21 Brooklyn. I'm a little bit disappointed with

Brooklyn in general. I wish it was kind of 22

23 done like a town center -- like town center

vibe. It's kind of more of like a bunch of 25

retail outlets scattered in a parking lot. You Diane M. Tropia, Inc., Post Office Box 2375, Jacksonville, FL 32203

(904) 821-0300

know, it's not the type of place that you used to linger. You probably have a purpose to go

there and eat, but you don't linger and

continue shopping. 4

5 You won't -- that -- and you really want to connect that to the Riverwalk. I ate at 6 BurgerFi, and I was kind of like, I want to go onto the Riverwalk, but it's, you know, that -it needs a real road diet there at Riverside 9 10 Avenue. And the only connection -- I know they're going to do the -- the whatever --11

Emerald Necklace, that's probably going to do 12 the job there. 13

14 But I think that's about it. I was mainly just -- you know, and maybe some more -- you 15 know, get some solar panels. You know, give 16 17 downtown Jacksonville something to be proud of, something to brag about; like, oh, we're the 18 greenest and blah, blah, blah. 19

20 So the CSX parking lot basically, and 21 hopefully we get some two-way streets in there and whatnot. But, you know, you're doing the 22 23 best you can.

24 Thanks.

25

9

10

11

12

22

23

THE CHAIRMAN: Thank you, Cliff.

Diane M. Tropia, Inc., Post Office Box 2375, Jacksonville, FL 32203 (904) 821-0300

8

6

MR. MILLER: You're welcome. 1 MR. CHISHOLM: Thank you. 2

3 Next, we have Mr. John Nooney.

If you would approach the podium. 4

5 (Audience member approaches the podium.)

6 MR. CHISHOLM: Please state your name and address for the record, and you have three 7 8

minutes.

AUDIENCE MEMBER: Hello. My name is John Nooney. Name and address continues to remain on the roster. It's 8356 Bascom Road, Jacksonville 32216, in City Council District 4.

All right. DIA, downtown is alive. And 13 downtown is access. Now, you know, let me just 14 say, Jake Gordon is in the house. And we have 15

a new downtown song. And it goes something 16 like this: (Singing) Follow the Emerald Trail, 17

follow the emerald, follow the Emerald Trail. 18

We're paying the tax, the wonderful, wonderful, 19

wonderful tax. We're paying the wonderful tax. 20 21 Well, thank you. Thank you. Thank you

very much. Appreciate that.

Jake, thank you.

24 And, you know, let me just say, you know, 25 rumor has it that, you know, I've been asked to

Diane M. Tropia, Inc., Post Office Box 2375, Jacksonville, FL 32203

(904) 821-0300

Uncertified Condensed Copy Community Redevelopment Agency 11

open up the City Council budget hearing with 2 that, you know, coming up very shortly.

3 But anyway, what I just want to share with you -- and you know -- I'm sorry. I like --4

5 all right. I dropped that one. Okay.

Well, right now, you know, it's tough. I wanted to share with you something, show you

8 the map, things like that. But right now,

9 where I'm going to go with it is, you know,

10 public access to our waterways downtown. You

know, right now, there's active legislation 11

12 before the City Council with a naval ship

13 association to bring the *Orleck*.

14 And let me just say, 2021-0075 was the 15 FIND grants that had to do with the 26 feet of

16 Catherine Street next to what's going to be

500 Bay and the Shipyards. After the public 17

hearing, I asked Paul Harden -- the Jaguars, 18

they are in full support of what you see on the 19

20 Southbank and immediately happening on the

21 Northbank. And it's (inaudible). It's huge.

It's massive. 22

6

7

23 And the brain child of that and why it was

called Launch J, Spot J -- I give credit to 24

Councilman Jim Love, District 14, and his

Diane M. Tropia, Inc., Post Office Box 2375, Jacksonville, FL 32203 (904) 821-0300

10

20

21

assistant, Kevin Kuzel. It was their idea. 1

Brilliant. That was, like, 11 years ago. It's

awesome. You are downtown. It's the Navy. My 3

gosh -- and so anyway, the legislation, 4

2021-0358, that is going to be, on behalf of 5

the Jacksonville --6

7

8

10

22

23

MR. CHISHOLM: Mr. Moody, that's time.

MR. NOONEY: How much more time do I have?

9 MR. CHISHOLM: That's time.

MR. NOONEY: Oh, gosh.

THE CHAIRMAN: Your time is up. Thank you 11

12 very much for your comments.

MR. NOONEY: Thank you for listening. And 13

14 please support public access on the water.

MR. CHISHOLM: Thank you. 15

16 Next we have Ms. Killian [sic] on Zoom

with her hand raised.

17 Ms. Killian, if you would come off mute, 18

19 you will have three minutes. Please state your 20 name and address for the record. And you have

21 three minutes.

Thank you.

ZOOM MEMBER: My name is Killian

O'Donnell. I live at 2459 Buttonwood Court,

25 Clearwater, Florida.

> Diane M. Tropia, Inc., Post Office Box 2375, Jacksonville, FL 32203 (904) 821-0300

I'm the sole Florida state coordinator for 1 the National Votes For Women's trail project,

which seeks to tell the story of women's

suffrage and to share that story and 4

5 commemorate the participants and the major 6

events for women's suffrage.

7 And I am here to offer the City of

Jacksonville a National Votes For Women's trail 8

historic marker free of charge. We provide the 9

10 marker, the pole, and we mail it to you. The

site would be responsible for installing it and 11

12 maintenance of it.

13 The reason why Jacksonville should have 14 this marker is because in 1892 to 1897 Ella Chamberlain from Tampa, Florida, was the first 15

to start the women's suffrage movement in 16

17 Florida. But after she left the state in 1897,

nothing happened until June 1912 in 18

19 Jacksonville.

> The women got together to discuss the meat markets being open on Sunday, and before they

knew it, they were talking about suffrage. And 22

23 right there, they formed, with approximately 35

to 40 women present, the Florida -- the 24

25 Jacksonville Equal Franchise League. And that

Diane M. Tropia, Inc., Post Office Box 2375, Jacksonville, FL 32203 (904) 821-0300

was at 224 Market Street. 1

2 So that is one of the viable sites this

marker could be placed. Another viable site is 3

117 West Duval Street, which is one of your 4

City buildings right now. It was the former 5

site of Cohen Brothers Department Store and it 6

7 was the first suffrage headquarters in Florida.

They met there by courtesy of J.E. Cohen until

1915, when they then moved to the Heard 9

10 National Bank at 50 North Laura Street, and

11 that became their second headquarters. And

12 they met there from 1915 to 1917. And it is

this site that Christian Popoli, who is --13

works for the City of Jacksonville, thought 14

would be the best site. 15

16 Other sites could be in the Riverside

neighborhood, as Florence Cooley -- who was the 17

president and who was the first to lobby the 18 19 Florida state legislature for an amendment to

the state constitution to allow women's 20

21

suffrage. And she continued to do that until

22 her death. She lived in the Riverside

23 neighborhood. Many of the articles just said

they met in her Riverside home. Others give 24

25 the address of 101 Gilmore Street. And in

> Diane M. Tropia, Inc., Post Office Box 2375, Jacksonville, FL 32203 (904) 821-0300

3 of 21 sheets Page 9 to 12 of 51 06/26/2021 11:14:16 AM

Uncertified Condensed Copy 13 15

1920, she lived at 28 (inaudible).

2 I have been pursuing this for a year and a 3 half. I have submitted two MyJax service 4

requests. I have emailed and called many, many

- people, so I feel like I'm like one of these 5
- 6 suffrages persevering, hoping that one day,
- 7 Jacksonville will say we want this marker and,
- yes, you can place that marker here. 8
 - So that's why I'm here.

9

12

13

14

15

10 MR. CHISHOLM: Thank you. That concludes public comment. 11

THE CHAIRMAN: All right. Following our agenda, this -- let's go to the Community Redevelopment Agency. The first item will be our meeting minutes from the last meeting.

Hopefully, you have read them. They have 16 been published. Are there any questions or 17 changes? And if not, I need a motion that they 18 19 be accepted.

20 BOARD MEMBER GILLAM: Move to approve.

- 21 BOARD MEMBER WORSHAM: Second.
- THE CHAIRMAN: We have a first and second. 22
- 23 All in favor, say aye.
- 24 BOARD MEMBERS: Aye.
- 25 THE CHAIRMAN: All opposed?

Diane M. Tropia, Inc., Post Office Box 2375, Jacksonville, FL 32203 (904) 821-0300

(904) 821-0300

1 BOARD MEMBERS: (No response.)

THE CHAIRMAN: The ayes have it.

3 Let's go to our first resolution. This is

- Resolution 2021-06-01, involving the Fiscal 4
- 5 Year 2021 Northbank Tax Increment District
- 6 budget.

7

2

25

Ms. Boyer, will you please present that?

8 MS. BOYER: Thank you.

Resolution 2021-06-01 is adopting a 9

10 revised Northbank budget for the '21 fiscal

year, the upcoming fiscal year. So you will 11

12 recall, we adopted a tentative budget last

month, and we acknowledged that we would come 13

back when we had actual tax numbers. 14

15 We went to the Finance and Budget 16

Committee a little over a week ago. We

- 17 discussed that our budget, our actual tax
- revenue numbers, were pretty close in the 18
- Northbank. On the Northwest, it increased from 19
- 6,263,000 to 6,400,000, so we had a \$160,000 20
- 21 increase. And on the Northeast, it dropped
- from our projection of 3,450,000 to 3,333,000. 22
- 23 So it nets out that we have a \$100,000 decrease
- 24 in the tax revenue that we had projected.
 - We also have a decrease of -- from 350,000

Diane M. Tropia, Inc., Post Office Box 2375, Jacksonville, FL 32203

(904) 821-0300

to 235,000 in our projected interest income.

The treasury office has provided us a very low

interest rate to use for this current year

because in the budget that would be adopted by

City Council in the fall, we would recognize

the interest that we had earned during this 6

year and then apply it and have the City

8 Council appropriate it for use in the following 9

year.

10

11

25

14

That number dropped from 350- to 235-. They advised us to use 12 basis points as the

12 interest rate, which, as you know, is quite low

considering we have a multimillion dollar --13

14 approximately \$20 million balance on deposit in

the Northbank, so -- but that is the number 15

we're usina. 16

17 And so the budget you see that was adopted by the Finance Committee has a total revenue 18

now of 11,072,629. From a standpoint of 19

20 allocations down below, we've reduced the

21 Unallocated number from the million dollars we

had previously down to 421,648 because our 22

23 goal, when we get to Council, is to be at

24 5 percent or less.

> And we increased our allocation for the Diane M. Tropia, Inc., Post Office Box 2375, Jacksonville, FL 32203

> > 16

actual construction of the two-way street

project -- I see Mr. Miller is gone. We do

have a signed contract for design, and design

is underway, but we will still need some

5 additional construction dollars.

And we also added two new accounts, which 6 7

are the subsidies to private organizations and

the Northbank events. Small amounts in those,

but just to provide us flexibility for budget 9

10 transfers within the coming year.

And I think -- Mr. Froats is not here as 11 12 Chair of the committee, but perhaps Mr. Gillam or Mr. Moody, who were both present at the 13

committee meeting, can speak on behalf of the 14 15 committee.

THE CHAIRMAN: So the Finance Committee 16 has met on this and vetted it and gone through 17 18 it.

Mr. Gillam, is there any comments or questions, or would you like to make a motion?

21 BOARD MEMBER GILLAM: The only comment I 22 guess I'm heading for is what Ms. Boyer already 23 said.

24 It seemed the biggest difference between 25 what we saw at the last meeting and what we see Diane M. Tropia, Inc., Post Office Box 2375, Jacksonville, FL 32203

(904) 821-0300

19

now is the investment pool earnings numbers are

- 2 lower because of, you know, what we've been
- given by the City to expect there. I think 3
- there's still some hope that those numbers 4
- might improve, and if they do, those monies --5
- 6 as I understand it, it would go into
- 7 Unallocated.

8 Would it come back to us, Ms. Boyer, in

9 August or September if for some reason there

10 was a significant increase in the investment

earnings or more current projections? 11

12 MS. BOYER: If there was a significant

increase and we knew the amount of the 13

14 increase, I could bring it back to the board in

15 August.

16

17

25

What I think is more likely to happen is, as we're going through the budget hearings, the

Council auditors could identify an increase, 18

and they would recommend that that increased 19

20 revenue be incorporated into the budget and put

21 in the Unallocated category, which then leaves

it up to the board to decide how they want to 22

23 allocate it going into the next fiscal year.

24 BOARD MEMBER GILLAM: Thank you.

With that additional background, the

Diane M. Tropia, Inc., Post Office Box 2375, Jacksonville, FL 32203 (904) 821-0300

18

Finance Committee recommended to this board 1

approval of the revised -- or proposed

Northbank Fiscal Year '21-'22 budget that you 3

see attached to your materials, which is 4

5 Resolution 2021-06-01.

6 THE CHAIRMAN: All right. So that's a 7 motion from the Finance Committee. Do I need a

8 second?

10

MS. BOYER: No. 9

THE CHAIRMAN: I don't need a second.

11 So Resolution 2021-06-01, any questions or

12 comments from the board?

Bill Adams. 13

BOARD MEMBER ADAMS: I just have one. 14

Maybe somebody could help me with the 15

\$200,000 increase on the MPS garage subsidy. 16

17 MS. BOYER: Through the Chair to

Mr. Adams, the \$200,000 increase was in last 18

19 month as well. It was simply a projection

based on current year occupancy that we are 20

21 seeing and the thought that there may still be

22 some transition time between -- before we are

23 kind of back to pre-pandemic occupancy levels

in the Sports and Entertainment District for

25 the number of events. So that was just why we

> Diane M. Tropia, Inc., Post Office Box 2375, Jacksonville, FL 32203 (904) 821-0300

thought there could be a potential net

2 operating loss increase next year.

3 I will say that we remain in litigation,

4 and so how that number is resolved is quite

5 variable.

6

THE CHAIRMAN: Oliver.

7 BOARD MEMBER BARAKAT: Thank you,

8 Mr. Chairman.

9 So the shaded -- I guess in the copy that

10 we were given today, in green, are those the

numbers that have changed from the last meeting 11

12 to this meeting? And if so, I have a copy

from -- the one that was emailed to us, it 13

14 looks like more numbers were shaded. So what's

15 changed?

MS. BOYER: The numbers that are 16

17 highlighted in green on the copy that are

18

19 those columns, and they don't reflect changes.

20 The one that's in the packet that's handed out

21 today that says Exhibit A is just a final

24 What you received in your agenda packet

included the highlighted changes that were

(904) 821-0300

given to the Budget and Finance Committee.

Once they recommended those changes, coming out

of the committee and it went to the board, I

took highlights off because the highlights are

not relevant for the purpose of the -- when we

forward this to the Budget Office, we're not --6

we're just adopting it as the new budget 7

8 without regard to this.

I'm happy to go through the highlighted 9 10 yellow items that we provided. And we also

11 provided a sheet to the Finance Committee that

12 showed what the May approved numbers were in

comparison to what the June projected numbers 13

are. 14

15

19

21

Would you like me to go through those?

BOARD MEMBER BARAKAT: Unless the Chair 16

17 does, I only had two questions on the

18 highlighted items.

MS. BOYER: Okay.

BOARD MEMBER BARAKAT: So they related to 20

the planned capital projects. You referenced

22 the two-way conversion. That was highlighted

23 at 1.2 million. Was that an increase?

24 MS. BOYER: Correct. It was 856,573.24 in

25 the tentative adopted in May, but we had a

> Diane M. Tropia, Inc., Post Office Box 2375, Jacksonville, FL 32203 (904) 821-0300

5 of 21 sheets Page 17 to 20 of 51 06/26/2021 11:14:16 AM

20

19

attached to your agenda are simply totals of

version that would be turned in to the Budget 22

23 Office.

25

Diane M. Tropia, Inc., Post Office Box 2375, Jacksonville, FL 32203

City of Jacksonville June 16, 2021 Uncertified Condensed Copy Community Redevelopment Agency

million dollars in Unallocated. So the

2 direction was to come back with reducing the

3 Unallocated to below 500,000.

4 My recommendation was that we increase

this by not quite 400,000, and then the 5

remainder of the increase went into the 50,000

7 for Subsidies and Contributions to Private

8 Organizations and 100,000 for Northbank Events.

BOARD MEMBER BARAKAT: Okay. And I'll 9 10 just say the two-way conversions will cost more than what we've allocated thus far, right? The 11 1.5, plus the 1 -- 1.5 last year, plus the 1.3 12

this year? 13

6

14 MS. BOYER: Correct. Our balance is actually around \$6 million that we have on 15

hand. We do have design costs, but we -- we do 16 17

not have the construction budget yet. The

estimates that we had ranged anywhere from 6-18

19 to 9-, so we will see how that comes out. But

20 with this, we are -- we will have 6- on hand.

21 BOARD MEMBER BARAKAT: Okay. And the shotgun house rehabilitation for 250-, what 22

23 does 250,000 do for us? Is that a rehab budget

number? 24

25

MS. BOYER: So my request was to get an Diane M. Tropia, Inc., Post Office Box 2375, Jacksonville, FL 32203 (904) 821-0300

estimate for what it would cost to put new

roofs, repair or replace siding, paint, fix

windows, not any interior work. But the idea 3

would be that, from the exterior, we would have 4

a secure envelope, and it would be a restored, 5

nice-looking building so that it wasn't a 6

blight on the landscape. 7

8 It's property that we own. We have a responsibility for it. "We," meaning the CRA. 9

10 And it is also a designated historic landmark.

11 I just think we need to lead by example among

12 those that have historic landmarks they are

allowing to deteriorate downtown. And we need 13

to clean up the outside of it so that it looks 14

15 good.

16

17

18

19

20

I don't want to waste money on an interior design that we don't yet know how they will be used, but I do think that it's worth it to make sure that they're watertight and secure and that they don't look bad and continue to

21 deteriorate.

22 BOARD MEMBER BARAKAT: Okay. Great. I agree with that. They have been sitting and 23 rotting for too long, and I think that the City 25

has been irresponsible all these years by just Diane M. Tropia, Inc., Post Office Box 2375, Jacksonville, FL 32203

(904) 821-0300

letting them do that. So I think that's a good 2 strategy.

3 Be curious to know -- and we don't have to

23

24

talk about it now -- what our exit strategy is 4

with those buildings. Is our plan to lease

them, sell them, or whatever? But we don't

7 have to discuss that now.

8 Mr. Chairman, that's all the questions I 9 have on the budget.

10 Thank you.

11 THE CHAIRMAN: Okay. Thank you.

12 Carol Worsham, comments or questions?

13 BOARD MEMBER WORSHAM: No. My question

14 was the balance of one- and two-way streets,

15 but you answered that.

THE CHAIRMAN: Mr. Gibbs, comments or 16

17 auestions?

BOARD MEMBER GIBBS: My question was on 18

19 the shotgun houses, and I'm glad that's been

20 answered.

21 Thanks.

THE CHAIRMAN: Jim Citrano, questions or

23 comments?

22

5

7

15

23

24 BOARD MEMBER CITRANO: No questions.

25 THE CHAIRMAN: All right. So let's vote

Diane M. Tropia, Inc., Post Office Box 2375, Jacksonville, FL 32203

(904) 821-0300

22 on this resolution. We have a first and --

motion and second for Resolution 2021-06-01.

3 Braxton Gillam.

BOARD MEMBER GILLAM: In favor. 4

THE CHAIRMAN: Carol Worsham.

6 BOARD MEMBER WORSHAM: In favor.

THE CHAIRMAN: Bill Adams.

8 BOARD MEMBER ADAMS: In favor.

THE CHAIRMAN: Oliver Barakat. 9

10 BOARD MEMBER BARAKAT: In favor.

11 THE CHAIRMAN: Jim Citrano.

12 BOARD MEMBER CITRANO: I'm in favor.

THE CHAIRMAN: Craig Gibbs. 13

BOARD MEMBER GIBBS: I'm in favor. 14

THE CHAIRMAN: And Ron Moody, I'm in

favor. 16

17 So let the record reflect that that resolution has passed seven to zero.

18 19

Let's go to our next resolution. It's going to be similar to the first, Resolution 20

21 2021-06-02. This is Fiscal Year 2021 Southside

22 Tax Increment District budget.

Ms. Boyer, would you please tee that up

24 again, please.

25 MS. BOYER: Thank you, Mr. Chairman.

Diane M. Tropia, Inc., Post Office Box 2375, Jacksonville, FL 32203

(904) 821-0300

So similar to the resolution we just 1 2 adopted on the Northbank, this is a revision to 3 the tentative budget for the next fiscal year

that was adopted at the May meeting. The 4

significant changes are that the -- let's go 5

6 through, first -- the amount of ad valorem

7 revenue you see is now 5,724,468. Previously,

8 we estimated 5,786,858. Pretty close, \$20,000

9 off.

10

11

12

13

As far as interest income or earnings, we had projected 350,000, and they are telling us 150,000. So that's a fairly significant drop in that number.

14 When you go down to the Plan Authorized Expenditures, we had previously 614,000 in 15

Unallocated Plan Authorized Expenditures. 16

Consistent with the request to drop that number 17

below 5 percent, we now have 301,670 left in 18

19 Unallocated, and we've created the two new

20 projects for Subsidies and Contributions to

21 Private Organizations and Events with 25,000

each. So that 300- and the two 25s, the 350-, 22

23 make up the difference in the lost revenue that

you had at the top. So those are the changes

from what we previously approved in May.

Diane M. Tropia, Inc., Post Office Box 2375, Jacksonville, FL 32203

(904) 821-0300

1 And just so you understand, the point of creating these two new accounts, it's kind of in-the-weeds accounting, but from a City 3

standpoint, if we don't have a particular 4

activity, I have to go to City Council to move 5

money into it. If I do have an activity, then 6

we can transfer money from one thing to 7

8 another.

When we wanted to make several 9 10 contributions to programming activities that Mr. Gordon is initiating, we wanted to be able 11 12 to make sure we had the right account so that we could simply, on a board action, make the 13 decision and pay -- make the payment without 14 15 having to then take each piece through City Council. 16

17 So that's why we created the two additional accounts. 18

THE CHAIRMAN: All right. Mr. Gillam, you 19 served on the Finance subcommittee as we met on 20 21 this. Would you like to report and then make a 22 motion?

23 BOARD MEMBER GILLAM: I think Ms. Boyer, as usual, did a really good job. I was going to ask her to explain that the addition of the

> Diane M. Tropia, Inc., Post Office Box 2375, Jacksonville, FL 32203 (904) 821-0300

Parks and Programming and Subsidies as line items, but -- we had talked about that last

time, but -- I think she has done that.

4 This resolution comes with a

recommendation for approval from the Finance 5

Committee, so we would move, as a committee,

for approval of Resolution 2021-06-02 with the

8 amended Southside Tax Increment District 9

budget.

10

11

12

14

THE CHAIRMAN: All right. Before we vote on this resolution, are there any questions or comments?

Bill Adams. 13

BOARD MEMBER ADAMS: None for me.

THE CHAIRMAN: Oliver Barakat. 15

BOARD MEMBER BARAKAT: Just one 16

17 observation. We have a lot of REV Grants in

the district sitting on both sides, but one of 18

19 the challenges in the future will be if there's

20 a REV Grant for employment or an office user.

21 And if there are employment thresholds that are

required, how do we reconcile work-from-home 22

23 trends with that? That's just -- you know,

it's a compliance question and challenge for 24

this organization going forward, so I just

Diane M. Tropia, Inc., Post Office Box 2375, Jacksonville, FL 32203 (904) 821-0300

28

26

1 throw it out there.

> 2 MS. BOYER: Through the Chair to

Mr. Barakat, it's not just a challenge going

forward. We already have it with One Call

because the terms of the grant incentive with

One Call requires them to have employees on 6

premises. So we are engaged in conversations with Mr. Sawyer right now as we are trying to

ascertain the appropriate amount, if any, to 9

10 pay for the last year.

BOARD MEMBER BARAKAT: Thank you.

12 That \$100,000 line item is something to

think about, so thank you. 13

BOARD MEMBER WORSHAM: Nothing further. 14

THE CHAIRMAN: Mr. Gibbs.

BOARD MEMBER GIBBS: No questions. 16

17 Thank you.

THE CHAIRMAN: Jim Citrano. 18

BOARD MEMBER CITRANO: No questions. 19

THE CHAIRMAN: All right. So we have a 20

21 motion and a second for Resolution 2021-06-02.

Let's go ahead and vote on that. 22

Mr. Craig Gibbs.

24 BOARD MEMBER GIBBS: Approve.

25 THE CHAIRMAN: Jim Citrano.

> Diane M. Tropia, Inc., Post Office Box 2375, Jacksonville, FL 32203 (904) 821-0300

7 of 21 sheets Page 25 to 28 of 51 06/26/2021 11:14:16 AM

23

11

City of Jacksonville June 16, 2021 Uncertified Condensed Copy Community Redevelopment Agency

5

29

BOARD MEMBER CITRANO: I'm in favor. 1

2 THE CHAIRMAN: Oliver Barakat.

- 3 BOARD MEMBER BARAKAT: In favor.
- 4 THE CHAIRMAN: Bill Adams.
- 5 BOARD MEMBER ADAMS: In favor.
- 6 THE CHAIRMAN: Carol Worsham.
- 7 BOARD MEMBER WORSHAM: In favor.
- 8 THE CHAIRMAN: Braxton Gillam.
- 9 BOARD MEMBER GILLAM: In favor.

10 THE CHAIRMAN: And Ron Moody, I'm also in favor. 11

12 So let the record reflect that 2021-06-02 is carried seven for, zero against. 13

14 All right. Following the agenda, our next resolution is 2021-06-03. This is the 15

Northbank Tax Increment District budget. 16

17 Again, Ms. Boyer.

MS. BOYER: Thank you. 18

19 Through the Chair to the board, this,

20 again, went through the Finance Committee, but

- 21 this is an amendment to the current year
- budget. So this is to the '21 budget that we 22
- 23 are in right now. And the request here -- we
- recently, several months ago, took unallocated
- funds from the Northbank and put them in a

Diane M. Tropia, Inc., Post Office Box 2375, Jacksonville, FL 32203 (904) 821-0300

category, a new project that we had created

called Northbank Downtown Parks and

3 Programming.

4

10

11

12

13

14

16

17

18

And Mr. Gordon approached me with an idea for programming that includes a \$100,000

5 contribution to help secure an ice rink vendor 6

7 to provide an ice skating rink on Riverfront

8 Plaza from Thanksgiving through the 1st of

January, essentially, this year. 9

So that is what -- there is an attached memo that I've provided some of the details on it. Mr. Gordon is here and can speak to any questions you may have or talk to the -- where we are with the vendor and whether it's likely

15 that we're going to be successful.

But our funds would be used to make the down payment and enter into the contract to secure the vendor. And then Downtown Vision

19 would still have to raise additional funding to

pay for the event. Obviously, it is a 20

- 21 significant contribution, but my understanding
- of kind of the direction I heard -- and I think
- 23 the board's desire is to see regular
- programming at a significant level in some of
- 25 our major parks downtown. And I think this is

Diane M. Tropia, Inc., Post Office Box 2375, Jacksonville, FL 32203 (904) 821-0300

an opportunity to have a great, family-friendly

2 holiday event downtown.

3 THE CHAIRMAN: Shall we have Mr. Gordon

come up and speak to the issue? 4

(Mr. Gordon approaches the podium.)

6 THE CHAIRMAN: State your name and address 7 and talk slowly.

MR. GORDON: Jake Gordon, CEO of Downtown 8

9 Vision in the Ed Ball Building downtown.

10 Yes. I appreciate the opportunity to talk and talk slowly. Happy to answer questions. 11

12 Ms. Boyer put it out there. We feel like

DVI is the natural programming partner of the 13

14 DIA. It was very supportive on our Jax River

Jams concert series and a lot of other programs 15

we have, including Art Walk -- First Wednesday 16

17 Art Walk and others.

This is still a work in progress. I think 18 19 this board being an investor in this project

20 would be great, but I'm still working on the

21 project. So I think the one question Ms. Boyer

asked is that -- you know, we wouldn't even be 22

23 drawing this money down. This is to obligate

24 it to this purpose, but we wouldn't be drawing

it down until we were sure we were moving

Diane M. Tropia, Inc., Post Office Box 2375, Jacksonville, FL 32203 (904) 821-0300

32

30 1 ahead.

> 2 THE CHAIRMAN: All right. While

Mr. Gordon is there, is there any question from

the board as far as this program and event? 4

BOARD MEMBER ADAMS: Two questions.

6 Eighteen bucks a head for a 90-minute

7 skate time, that's your projection. That works 8

out to be about \$226,000 over the course of the

skating period. Where is that cash going? 9

10 MR. GORDON: That -- so this is -- I think

11 the memo says about a \$400,000 project. It's

12 actually about a \$800,000 project. And I'm

glad -- if you can see the layout, special 13

events help do this. It would be not just the 14

15 ice rink but a little holiday village, a stage,

some vending, the holiday tree to create a lot 16

17 of holiday decorations and lighting.

18 And so the whole project in total is about

\$800,000, but with the revenue streams, 19

including the ticketing, there's about a 20

21 \$400,000 gap. So this would be 100,000 of that

22 \$400,000 gap, if that makes sense. So this

23 would be 25 percent of the gap. There would

still be \$300,000 of a gap to close, and I'm 24

25 still working on that budget. But that would

> Diane M. Tropia, Inc., Post Office Box 2375, Jacksonville, FL 32203 (904) 821-0300

06/26/2021 11:14:16 AM Page 29 to 32 of 51 8 of 21 sheets

6

9

11

12

33

be directly invested back into the project, the 2

ticketing revenue, if that was your question.

BOARD MEMBER ADAMS: Yeah, it was.

Second question: Don't you think your 4 5 advocacy on this would be better if you had a

6 song?

3

7 MR. GORDON: I don't know how to answer

8 that. Through the Chair to Mr. Adams, we do

9 feel like the holidays are a great time for

10 songs, so ...

11 THE CHAIRMAN: Okay. Any other comments

12 or questions?

13 It is a kind of unique and novel approach 14 to programming.

15 Oliver Barakat.

16 BOARD MEMBER BARAKAT: Yeah, as I always do with these DVI votes, since I'm on the board 17

of Downtown Vision, I filled out the Form 8B. 18

Xzavier has it, and I'm told I can vote as long 19

20 as I disclose it.

21 Thank you.

22 THE CHAIRMAN: Thank you.

23 Okay. Mr. Gibbs.

24 BOARD MEMBER GIBBS: What is your

25 sponsorship deadline?

> Diane M. Tropia, Inc., Post Office Box 2375, Jacksonville, FL 32203 (904) 821-0300

34

MR. GORDON: Through the Chair to

Mr. Gibbs, that's a great question. So the 2

3 reason -- I probably should have mentioned

this. The reason we have this opportunity this 4

5 year is because, with the COVID-19 pandemic, a

lot of cities that have usually reserved this 6

7 ice rink equipment have -- potentially are

8 pulling out, including a lot of cities in

9 California.

1

10 So I'm still trying to nail down with the ice rink contractor all of the details related 11

12 to if this is possible this year. This is a

great contractor. They're the same ones that 13

14 do the ice rink in Tampa, in St. Pete, and a

lot of other Florida cities. I think that we 15

16 don't have a solid deadline related to raising

17 the money, but I think over the next four weeks

or so, we either have to be very, very sure 18

19 that it's happening or have made a decision to

20 just try to do it next year.

21 I personally think this is a fantastic

idea and it will be very, very well received. 22

23 So if it's not possible this winter, the goal

for DVI would just be to start planning for

25 next winter. Might have a venue problem

> Diane M. Tropia, Inc., Post Office Box 2375, Jacksonville, FL 32203 (904) 821-0300

depending on the awesome acceleration of all

these other great plans, but that would be the

two -- and I would think in the next month or

so we really should know whether or not we're 4

5 absolutely able to do it this year or not.

BOARD MEMBER GIBBS: Thank you.

7 THE CHAIRMAN: All right. Any other

8 questions?

Mr. Gillam, you were at the Finance --

BOARD MEMBER CITRANO: Mr. Chairman, I've 10

got a guestion.

THE CHAIRMAN: Yeah. Mr. Citrano.

13 BOARD MEMBER CITRANO: If you could just

14 clarify -- you made a comment that the 100,000

investment from the DIA would not be drawn upon 15

16 until -- is it until all the funds are sourced,

the entire 400- or 800-? Or is that money 17

18 potentially at risk if you don't end up

19 sourcing the entire investment?

20 MR. GORDON: Through the Chair to

21 Mr. Citrano, great question. So what I meant

is that right now we're still in this period of 22

23 uncertainty. Kind of similar to Mr. Gibbs --

we are hopeful that this board can pledge this 24

money towards the project, and over the next

Diane M. Tropia, Inc., Post Office Box 2375, Jacksonville, FL 32203 (904) 821-0300

36

35

month we'll be able to know if we're definitely doing the project or not.

3 I meant -- all I meant related to

obligating versus drawing it down is that we're 4

not going to ask for this money tomorrow to put

somewhere. It's just more that this is the 6

7 investment into the project. And then, if I

8 can find the additional \$300,000 through

9 sponsors or otherwise and we can make sure that

the ice rink general contractors can perform on 10

11 all the other details, then it would be, like,

12 yes, we're officially doing it this year. And

then we will begin the process to draw the 13

14 money down, if that answered your question.

BOARD MEMBER CITRANO: It does. Thank you.

16 THE CHAIRMAN: Okay. Mr. Gillam, you were

17 at the Finance Committee that vetted this

18 issue. Could you give us a report and a

19 motion?

15

BOARD MEMBER GILLAM: So we've sort of 20

21 done it again, which I think is appropriate.

22 We vetted this issue and discussed it and asked

23 questions, and we got similar reporting to what

you've gotten today. 24

> And this motion for approval of Resolution Diane M. Tropia, Inc., Post Office Box 2375, Jacksonville, FL 32203

> > (904) 821-0300

City of Jacksonville June 16, 2021 Uncertified Condensed Copy Community Redevelopment Agency

1

4

6

9

2021-06-03 for amending the 2021 Northbank Tax

2 Increment District budget comes from the

3 committee, and we're looking for support.

I will say to you that I do think this is

the kind of project that this board should be 5

6 supporting. If we want to get people to come

downtown and continue to come downtown in more 7

8 numbers, we've got to support things like the

9 Art Walk, which -- we were so successful, and

10 most recently, the Jax River Jam programming,

11 which was, I think, just fantastic.

12 My office is right across the street from

13 that. It was really amazing to see the number

14 of people who came downtown for that program.

15 I think DVI does such a great job. And of

16 course, Boss of the Sauce. The use of the

17 space is wonderful, and I think it's a great

18 project.

22

4

19 THE CHAIRMAN: Mr. Adams, I have a

20 question. Do you think your wife would

21 consider attending?

BOARD MEMBER ADAMS: She's from Colorado,

23 so probably.

24 THE CHAIRMAN: Okay. Good.

25 So we have a motion and second. Comments

Diane M. Tropia, Inc., Post Office Box 2375, Jacksonville, FL 32203

(904) 821-0300

38

go through this board.

or questions, starting with Mr. Adams. 1

2 BOARD MEMBER ADAMS: No comment. Totally

3 in support.

4 THE CHAIRMAN: Oliver Barakat.

5 BOARD MEMBER BARAKAT: No comments. Great

6 idea.

7 THE CHAIRMAN: Carol Worsham.

8 BOARD MEMBER WORSHAM: Looking forward to

9 coming and skating.

10 THE CHAIRMAN: Mr. Gibbs.

11 BOARD MEMBER GIBBS: No comments.

12 THE CHAIRMAN: And Mr. Citrano.

BOARD MEMBER CITRANO: None for me. 13

14 THE CHAIRMAN: All right. So let's go

15 ahead and vote on Resolution 2021-06-03.

16 Mr. Gibbs.

18

23

17 BOARD MEMBER GIBBS: In favor.

THE CHAIRMAN: Jim Citrano.

19 BOARD MEMBER CITRANO: I'm in favor.

20 THE CHAIRMAN: Oliver Barakat.

21 BOARD MEMBER BARAKAT: In favor.

22 THE CHAIRMAN: Bill Adams.

BOARD MEMBER ADAMS: In favor.

24 THE CHAIRMAN: Carol Worsham.

25 BOARD MEMBER WORSHAM: In favor.

> Diane M. Tropia, Inc., Post Office Box 2375, Jacksonville, FL 32203 (904) 821-0300

THE CHAIRMAN: Braxton Gillam.

2 BOARD MEMBER GILLAM: In favor.

3 THE CHAIRMAN: And Ron Moody is in favor.

So let the record reflect that 2021-06-03

5 carries seven for and zero against.

Okay. Next item is Resolution 2021-06-04.

39

40

7 This is the Regions extension of closing date.

8 Mr. Kelley is back at the office working.

Ms. Boyer, will you present this, please.

10 MS. BOYER: Through the Chair to the

board, Resolution 2021-06-04 -- actually, the 11

12 next two resolutions are pretty simple

13 extension agreements.

14 So in this case, as you will recall, we

15 approved an incentive package for Regions,

16 which went through City Council and has been

17 executed. We also approved a disposition of

18 the Forsyth and Main property, I believe, to

19 VyStar, where they intend to build a parking

20 garage. That's also been approved.

21 VyStar, through their RDA, requested an

22 extension of the closing date to the end of

23 June, which we had the right to grant, and we

granted them that. The Regions redevelopment 24

agreement that went through City Council

Diane M. Tropia, Inc., Post Office Box 2375, Jacksonville, FL 32203 (904) 821-0300

required that any extension of the closing date

3 So this is a request to extend the closing

4 date from May 31st to June -- end of June,

which we're almost at. So literally, the idea

6 would be, by the end of this month, the Regions

7 closing date would -- we would ask that you

8 extend the Regions closing date to match up

9 with the VyStar extended closing date.

10 And I can tell you that we have already 11 notified those parking in the lot to vacate the

12 lot at the end of the month. And we're

proceeding toward a closing at the end of the 13

14 month, so ...

15

18

THE CHAIRMAN: Okay. Let me have a

16 motion, and then we'll discuss it.

17 BOARD MEMBER WORSHAM: I'll move to approve.

THE CHAIRMAN: Okay. Carol Worsham has

19 made the motion.

20 Is there a second?

21 BOARD MEMBER GIBBS: Second.

22 THE CHAIRMAN: Mr. Gibbs has seconded.

23 Mr. Adams, any questions or comments?

24 BOARD MEMBER ADAMS: None for me.

25 THE CHAIRMAN: Mr. Barakat.

> Diane M. Tropia, Inc., Post Office Box 2375, Jacksonville, FL 32203 (904) 821-0300

06/26/2021 11:14:16 AM Page 37 to 40 of 51 10 of 21 sheets City of Jacksonville June 16, 2021 Community Redevelopment Agency Uncertified Condensed Copy

MR. BARAKAT: No. 1

2 THE CHAIRMAN: Carol Worsham.

- 3 BOARD MEMBER WORSHAM: No comment.
- 4 THE CHAIRMAN: Braxton Gillam.
- 5 BOARD MEMBER GILLAM: No comment.
- 6 THE CHAIRMAN: Mr. Gibbs.
- BOARD MEMBER GIBBS: No comments. 7
- 8 THE CHAIRMAN: Jim Citrano.
- 9 BOARD MEMBER CITRANO: No comments.
- 10 THE CHAIRMAN: Okay. So this is a pretty

easy one to make a decision on, so let's go 11

- ahead and vote. 12
- Mr. Gibbs. 13
- 14 BOARD MEMBER GIBBS: In favor.
- THE CHAIRMAN: Jim Citrano. 15
- BOARD MEMBER CITRANO: I'm in favor. 16
- 17 THE CHAIRMAN: Oliver Barakat.
- BOARD MEMBER BARAKAT: In favor. 18
- 19 THE CHAIRMAN: Bill Adams.
- 20 BOARD MEMBER ADAMS: In favor.
- 21 THE CHAIRMAN: Carol Worsham.
- BOARD MEMBER WORSHAM: In favor. 22
- 23 THE CHAIRMAN: Braxton Gillam.
- 24 BOARD MEMBER GILLAM: In favor.
- 25 THE CHAIRMAN: And Ron Moody is in favor.

Diane M. Tropia, Inc., Post Office Box 2375, Jacksonville, FL 32203

(904) 821-0300

42

So let the record reflect that Resolution 2021-06-04 has carried seven for and zero

3 against.

1

2

All right. The next order of business is 4 very similar, Resolution 2021-06-08. This is 5

6 the Ambassador completion extension.

Ms. Boyer, will you also handle that? 7

8 MS. BOYER: Thank you.

Through the Chair to the board, so this 9

10 one is also an extension, but it's a little bit

11 more complicated. So, as you know, the

12 Ambassador has had some challenges getting

their financing closed and construction 13

started. They requested, and we granted, all 14

of the extensions that were allowed under the 15

terms of the RDA that could be granted 16

17 administratively.

18 Subsequently, they made the case that they

were unable to close on the financing and 19

commence construction due to force majeure. 20

- 21 After reviewing that with the Office of General
- 22 Counsel, we concluded that force majeure was
- not applicable in this circumstance and that
- they did not meet the criteria. However, we
- believe that -- and we had provided them a

Diane M. Tropia, Inc., Post Office Box 2375, Jacksonville, FL 32203 (904) 821-0300

notice of default for failure to commence on a

date certain that was required. 3 But the contract gives them a reasonable

43

44

period to cure. And we believe that their 4

actions in securing financing and moving

forward to close on their financing by the end

of June and commence construction by the end of

July are consistent with a reasonable time to

cure. We advised them of that in writing. So 9

10 that's the commencement side.

11 What we do not have the ability to do is

to then extend the completion date. So since 12

the commencement date has moved substantially 13

from where it first was, the time for actually

doing the work is very compressed and becomes 15

an unreasonable number. The only way we can 16

17 change that is through a legislative amendment

to the redevelopment agreement that goes to 18

19 City Council.

20 So what we are asking you here is to

21 initiate that process and recommend an extension of the completion date for the 22

23 building. If they are unable to close on their

financing by the end of June or commence 24

construction by the end of July, this would not

Diane M. Tropia, Inc., Post Office Box 2375, Jacksonville, FL 32203 (904) 821-0300

be processed and would not be applicable

because they would have already defaulted out

of the agreement. 3

But assuming that they're going to be able 4 to do that -- and it looks like they're moving

forward diligently still to accomplish that --

6

we are asking for a recommendation that the

ultimate completion date be extended -- and I

think it's set forth over here in the whereas 9

10 clause on the top of Page 2 -- from May 2nd,

11 2022, to December 31st, 2022.

THE CHAIRMAN: Okay. Let me have a motion 12

on this and then let's discuss it. 13

14 BOARD MEMBER GILLAM: Move to approve

15 Resolution 2021-06-08.

THE CHAIRMAN: All right. So we have a 16

17 motion by Mr. Braxton Gillam.

BOARD MEMBER CITRANO: Second.

THE CHAIRMAN: Okay. Jim Citrano has made 19 20 a second.

All right. Let's have discussion.

22 Jim Citrano, questions?

BOARD MEMBER CITRANO: I just -- if I

could ask Ms. Boyer, I just want to understand 24

the process. If the applicant is unable to 25

> Diane M. Tropia, Inc., Post Office Box 2375, Jacksonville, FL 32203 (904) 821-0300

11 of 21 sheets Page 41 to 44 of 51 06/26/2021 11:14:16 AM

18

21

City of Jacksonville

June 16, 2021

Community Redevelopment Agency

Uncertified Condensed Copy

45

secure financing, start construction by the end 2 of July, any -- anything from that point would have to come back before this board as if it 3 4 were a brand-new application? Or would it --5 MS. BOYER: Essentially, that's correct. 6 BOARD MEMBER CITRANO: Okay. 7 MS. BOYER: Because they have already 8 received a notice of default. They're having 9 an opportunity to cure that. If they cure it, 10 the agreement stays in effect. But if they do not cure it, then the default results in a 11

BOARD MEMBER CITRANO: And so then this resolution, then, is very simply to provide the proper process from here until whatever is qoing to happen, happens.

termination of the agreement.

17 MS. BOYER: And you will certainly 18 understand that to provide the lender some 19 assurance, that if they do close on the loan at 20 the end of June, that this board is supportive 21 of extending the completion date, and that we 22 are initiating legislation to extend the 23 completion date so there's a reasonable time to 24 complete the building.

BOARD MEMBER CITRANO: Okay. I'm good.

Diane M. Tropia, Inc., Post Office Box 2375, Jacksonville, FL 32203

(904) 821-0300

1 their financing that would allow them to

2 actually move through that process, through all

47

48

3 of the vertical improvements within the

4 building and actually complete it.

BOARD MEMBER BARAKAT: So subject toobtaining financing, they are ready to go, fromwhat -- Steve?

8 MS. BOYER: That is my understanding.

Mr. Diebenow, do you have anything else to

10 add?

9

MR. DIEBENOW: Right. Steve Diebenow, 1Independent Drive, Suite 1200, here on behalf

13 of Augustine Development.

That's correct. The way that thecommencement definition reads is that,

16 basically, you have to start and there has to

17 be no foreseeable circumstance within which you

would stop. Once they get financing, there are

19 permits that are sitting at -- at Public Works

20 that would allow them to start interior

21 demolition.

Their exterior permits are pending anapproval from DDRB. So they would have to go

24 to DDRB to get the final approval. There's

25 some discussion about whether they would need

Diane M. Tropia, Inc., Post Office Box 2375, Jacksonville, FL 32203 (904) 821-0300

46

1 THE CHAIRMAN: Mr. Gibbs.

BOARD MEMBER GIBBS: No questions.

3 THE CHAIRMAN: Braxton Gillam.

4 BOARD MEMBER GILLAM: No questions.

5 THE CHAIRMAN: Carol Worsham.

6 BOARD MEMBER WORSHAM: No further questions.

7 THE CHAIRMAN: Oliver Barakat.

8 BOARD MEMBER BARAKAT: And just to make

9 sure, they have to start construction by

10 July 31st, correct?

12

25

2

12

11 MS. BOYER: That's correct.

BOARD MEMBER BARAKAT: So have they -- are

13 they in permitting?

MS. BOYER: They received most of their

15 permits previously. They have had their

16 permits for a while, and the -- they have got

17 their National Park Service approvals. All of

18 those things they have had for -- well, they

19 had one version of them for almost two years.

20 Mr. Diebenow is here and might be able to speak

21 to that. But more recently, they have obtained

22 them again.

23 So yes, they do have permits that would

24 allow them to commence construction. The25 challenge has been that they have not closed on

Diane M. Tropia, Inc., Post Office Box 2375, Jacksonville, FL 32203 (904) 821-0300

1 conceptual and final, but it's primarily

2 related to the streetscape around the building.

3 And then they would be able to continue going

4 on the exterior of the building.

But once they have funding, the permitsthey have in place they can pick up, and then

7 they can continue with DDRB and exterior

8 permitting and continue moving forward in

9 accordance with the historic approvals from

10 SHPO and the National Park Service.

11 BOARD MEMBER BARAKAT: Okay. Thank you.

12 So there's two possible outcomes: They

13 either get financing and we're off to the

14 races; or, two, after July 1st, we're kind of

15 back to ground zero or the ball is in our court

16 and our discretion as to what to do next; is

17 that correct?

MS. BOYER: Yes. There are actually twobreak-point deadlines coming up. So one is to

20 close the financing by the end of June. If

21 they don't close the financing by the end of

22 June, we're back to square one. They could

23 close the financing by the end of June and

24 then, for some reason, fail to commence by the

25 end of July, which would also put us back to

Diane M. Tropia, Inc., Post Office Box 2375, Jacksonville, FL 32203 (904) 821-0300

5 to 48 of 51

City of Jacksonville June 16, 2021
Community Redevelopment Agency Uncertified Condensed Copy

51 CERTIFICATE OF REPORTER 1 1 square one. But assuming that they close the 2 financing, I think it's highly likely they will 2 3 actually commence in the month of July, and 4 then this legislation would be processed STATE OF FLORIDA) 5 through City Council. Assuming it's approved, 6 we see no reason that they wouldn't then, as COUNTY OF DUVAL) you said, be off to the races. 7 6 8 BOARD MEMBER BARAKAT: Okay. Thank you. 7 I, Diane M. Tropia, Florida Professional 9 THE CHAIRMAN: All right. Mr. Adams. Reporter, certify that I was authorized to and did 10 BOARD MEMBER ADAMS: No questions. stenographically report the foregoing proceedings and 9 11 MR. DIEBENOW: Did you want to hear a few that the transcript is a true and complete record of my 10 12 verses? 11 stenographic notes. 13 BOARD MEMBER ADAMS: I would love to. 12 13 14 MR. DIEBENOW: I don't have anything 14 15 prepared. 15 DATED this 25th day of June 2021. 16 BOARD MEMBER ADAMS: I'm sure you could 16 come up with something. You're good on your 17 17 feet. 18 18 19 THE CHAIRMAN: All right. We have a Diane M. Tropia 19 20 motion and second. Let's vote on this Florida Professional Reporter 20 21 resolution, Resolution 2021-06-08. 21 22 Mr. Craig Gibbs. 22 23 BOARD MEMBER GIBBS: Approve. 23 THE CHAIRMAN: Jim Citrano. 24 24 25 BOARD MEMBER CITRANO: I'm in favor. 25 Diane M. Tropia, Inc., Post Office Box 2375, Jacksonville, FL 32203 Diane M. Tropia, Inc., Post Office Box 2375, Jacksonville, FL 32203 (904) 821-0300 (904) 821-0300 50

1 THE CHAIRMAN: Oliver Barakat. BOARD MEMBER BARAKAT: Approve. 2 3 THE CHAIRMAN: Bill Adams. 4 BOARD MEMBER ADAMS: Approve. 5 THE CHAIRMAN: Carol Worsham. 6 BOARD MEMBER WORSHAM: In favor. 7 THE CHAIRMAN: Braxton Gillam. 8 BOARD MEMBER GILLAM: In favor. 9 THE CHAIRMAN: And Ron Moody is in favor. 10 So let the record reflect that this 11 resolution, 2021-06-08, has carried seven for 12 and zero against. 13 All right. On our agenda, that concludes 14 our Community Redevelopment Agency portion of 15 the agenda. 16 (The foregoing proceedings were adjourned 17 at 2:50 p.m.) 18 19 20 21 22 23

24 25

Diane M. Tropia, Inc., Post Office Box 2375, Jacksonville, FL 32203 (904) 821-0300

¢	27:7, 28:21, 29:12	c	added [1] - 16:6	25:6, 28:9
\$	2021-06-03 [4] - 29:15,	6	addition [1] - 26:25	amounts [1] - 16:8
\$100,000 [3] - 14:23,	37:1, 38:15, 39:4	6 [3] - 21:15, 21:18,	additional [5] - 16:5,	analyst [1] - 3:20
28:12, 30:5	2021-06-04 [3] - 39:6,	21:20	17:25, 26:18, 30:19,	answer [2] - 31:11,
· ·	39:11, 42:2		36:8	33:7
\$160,000 [1] - 14:20	•	6,263,000 [1] - 14:20		
\$20 [1] - 15:14	2021-06-08 [4] - 42:5,	6,400,000 [1] - 14:20	address [6] - 4:24,	answered [3] - 23:15,
\$20,000 [1] - 25:8	44:15, 49:21, 50:11	614,000 [1] - 25:15	8:7, 8:10, 10:20,	23:20, 36:14
\$200,000 [2] - 18:16,	2022 [2] - 44:11		12:25, 31:6	anyway [2] - 9:3, 10:4
18:18	224 [1] - 12:1	8	adjourned [1] - 50:16	applicable [2] - 42:23,
\$226,000 [1] - 32:8	235,000 [1] - 15:1		Administrative [1] -	44:1
\$300,000 [2] - 32:24,	235- [1] - 15:10	800 [1] - 35:17	1:20	applicant [1] - 44:25
36:8	2459 [1] - 10:24	8356 [1] - 8:11	administrative [1] -	application [1] - 45:4
\$400,000 [3] - 32:11,	25 [1] - 32:23	856,573.24 [1] - 20:24	3:22	apply [1] - 15:7
32:21, 32:22	25,000 [1] - 25:21	8B [1] - 33:18	administratively [1] -	appreciate [3] - 5:10,
\$800,000 [2] - 32:12,	250 [1] - 21:22		42:17	8:22, 31:10
32:19	250,000 [1] - 21:23	9	adopted [6] - 14:12,	approach [3] - 4:23,
	25s [1] - 25:22		15:4, 15:17, 20:25,	8:4, 33:13
	25th [1] - 51:15	9 [1] - 21:19	25:2, 25:4	approached [1] - 30:4
	26 [1] - 9:15	90-minute [1] - 32:6	adopting [2] - 14:9,	approaches [3] - 4:22,
'21 [2] - 14:10, 29:22	28 [1] - 13:1		20:7	8:5, 31:5
'21-'22 [1] - 18:3		Α	advised [2] - 15:11,	appropriate [3] - 15:8,
	2:00 [2] - 1:7, 2:2		43:9	28:9, 36:21
1	2:50 [1] - 50:17	ability [1] - 43:11	advocacy [1] - 33:5	approval [6] - 18:2,
l '	2nd [1] - 44:10	able [7] - 4:13, 26:11,	AGENCY [1] - 33.5	• • • • • • • • • • • • • • • • • • • •
1 [2] - 21:12, 47:11		35:5, 36:1, 44:4,		27:5, 27:7, 36:25,
1.2 [1] - 20:23	3	46:20, 48:3	Agency [2] - 13:14,	47:23, 47:24
		absolutely [1] - 35:5	50:14	approvals [2] - 46:17,
1.3 [1] - 21:12	3,333,000 [1] - 14:22	acceleration [1] - 35:1	agenda [6] - 13:13,	48:9
1.5 [2] - 21:12	3,450,000 [1] - 14:22		19:18, 19:24, 29:14,	approve [7] - 13:20,
100,000 [3] - 21:8,	300 [1] - 25:22	accepted [1] - 13:19	50:13, 50:15	28:24, 40:17, 44:14,
32:21, 35:14	301,670 [1] - 25:18	access [3] - 8:14,	ago [3] - 10:2, 14:16,	49:23, 50:2, 50:4
101 [1] - 12:25	303 [1] - 1:8	9:10, 10:14	29:24	approved [6] - 20:12,
11 [1] - 10:2	308 [2] - 5:15, 5:16	accomplish [1] - 44:6	agree [1] - 22:23	25:25, 39:15, 39:17,
11,072,629 [1] - 15:19	311 [1] - 5:15	accordance [1] - 48:9	agreement [5] - 39:25,	39:20, 49:5
117 [1] - 12:4	31st [3] - 40:4, 44:11,	account [1] - 26:12	43:18, 44:3, 45:10,	Art [4] - 6:8, 31:16,
12 [1] - 15:11	46:10	accounting [1] - 26:3	45:12	31:17, 37:9
1200 [1] - 47:12	32216 [1] - 8:12	accounts [3] - 16:6,	agreements [1] -	articles [1] - 12:23
14 [1] - 9:25	35 [1] - 11:23	26:2, 26:18	39:13	ascertain [1] - 28:9
150,000 [1] - 25:12	350 [2] - 15:10, 25:22	acknowledged [1] -	ahead [5] - 4:9, 28:22,	Ashley [1] - 5:15
16 [2] - 1:6, 2:2	350,000 [2] - 14:25,	14:13	32:1, 38:15, 41:12	Assistant [1] - 1:20
16th [1] - 2:5	25:11	action [1] - 26:13	alive [1] - 8:13	assistant [2] - 3:22,
1892 [1] - 11:14	20.11	actions [1] - 43:5	Allegiance [1] - 2:11	10:1
1897 [2] - 11:14, 11:17	4	active [1] - 9:11	allocate [1] - 17:23	association [1] - 9:13
1912 [1] - 11:18	4	activities [1] - 26:10	allocated [1] - 21:11	assuming [3] - 44:4,
	4 [1] - 8:12	activity [2] - 26:5, 26:6	allocation [1] - 15:25	0.7
1915 [2] - 12:9, 12:12		actual [3] - 14:14,		49:1, 49:5
1917 [1] - 12:12	40 [1] - 11:24	14:17, 16:1	allocations [1] - 15:20	assurance [1] - 45:19
1920 [1] - 13:1	400 [1] - 35:17	ad [1] - 25:6	allow [4] - 12:20,	ate [1] - 7:6
1st [2] - 30:8, 48:14	400,000 [1] - 21:5		46:24, 47:1, 47:20	attached [3] - 18:4,
_	421,648 [1] - 15:22	ADAMS [16] - 1:14,	allowed [1] - 42:15	19:18, 30:10
2	_	18:14, 24:8, 27:14,	allowing [1] - 22:13	attending [1] - 37:21
2 44.42	5	29:5, 32:5, 33:3,	almost [2] - 40:5,	Audience [2] - 4:22,
2 [1] - 44:10		37:22, 38:2, 38:23,	46:19	8:5
2021 [7] - 1:6, 2:2, 2:5,	5 _[2] - 15:24, 25:18	40:24, 41:20, 49:10,	ALSO [1] - 1:17	audience [1] - 3:22
14:5, 24:21, 37:1,	5,724,468 [1] - 25:7	49:13, 49:16, 50:4	amazing [1] - 37:13	AUDIENCE [2] - 5:1,
51:15	5,786,858 [1] - 25:8	Adams [14] - 2:21,	Ambassador [3] -	8:9
2021-0075 [1] - 9:14	50 [1] - 12:10	18:13, 18:18, 24:7,	5:25, 42:6, 42:12	auditors [1] - 17:18
2021-0358 [1] - 10:5	50,000 [1] - 21:6	27:13, 29:4, 33:8,	amended [1] - 27:8	August [2] - 17:9,
2021-06-01 [5] - 14:4,	500 [1] - 9:17	37:19, 38:1, 38:22,	amending [1] - 37:1	17:15
14:9, 18:5, 18:11,	500,000 [1] - 21:3	40:23, 41:19, 49:9,	amendment [3] -	Augustine [1] - 47:13
24:2		50:3	12:19, 29:21, 43:17	Authority [1] - 2:6
2021-06-02 [4] - 24:21,		add [1] - 47:10	amount [3] - 17:13,	authorized [1] - 51:8

Authorized [2] -25:14, 25:16 Avenue [1] - 7:10 awesome [3] - 6:11, 10:3, 35:1 aye [2] - 13:23, 13:24 ayes [1] - 14:2

В

background [1] -17:25 bad [2] - 6:14, 22:20 balance [3] - 15:14, 21:14, 23:14 Ball [1] - 31:9 **ball** [1] - 48:15 Bank [1] - 12:10 Barakat [12] - 2:22, 24:9, 27:15, 28:3, 29:2, 33:15, 38:4, 38:20, 40:25, 41:17, 46:7, 50:1 **BARAKAT** [22] - 1:15, 19:7, 20:16, 20:20, 21:9, 21:21, 22:22, 24:10, 27:16, 28:11, 29:3, 33:16, 38:5, 38:21, 41:1, 41:18, 46:8, 46:12, 47:5, 48:11, 49:8, 50:2 Bascom [1] - 8:11 based [1] - 18:20 basis [1] - 15:11 Bay [1] - 9:17 became [1] - 12:11 becomes [1] - 43:15 begin [1] - 36:13 behalf [3] - 10:5, 16:14, 47:12 **below** [3] - 15:20, 21:3, 25:18 best [2] - 7:23, 12:15 better [2] - 6:3, 33:5 between [2] - 16:24, 18:22 biggest [1] - 16:24 Bill [7] - 2:21, 18:13, 24:7, 27:13, 38:22, 41:19, 50:3 **bill** [1] - 29:4 bit [2] - 6:21, 42:10 **blah** [3] - 7:19 **blight** [1] - 22:7 blind [1] - 5:4 board [20] - 2:19, 2:24, 2:25, 17:14, 17:22, 18:1, 18:12, 20:3, 26:13, 29:19, 31:19,

32:4, 33:17, 35:24,

37:5. 39:11. 40:2. 42:9, 45:3, 45:20 **BOARD** [94] - 1:3, 1:12, 13:20, 13:21, 13:24, 14:1, 16:21, 17:24, 18:14, 19:7, 20:16, 20:20, 21:9, 21:21, 22:22, 23:13, 23:18, 23:24, 24:4, 24:6, 24:8, 24:10, 24:12, 24:14, 26:23, 27:14, 27:16, 28:11, 28:14, 28:16, 28:19, 28:24, 29:1, 29:3, 29:5, 29:7, 29:9, 32:5, 33:3, 33:16, 33:24, 35:6, 35:10, 35:13, 36:15, 36:20, 37:22, 38:2, 38:5, 38:8, 38:11, 38:13, 38:17, 38:19, 38:21, 38:23, 38:25, 39:2, 40:17, 40:21, 40:24, 41:3, 41:5, 41:7, 41:9, 41:14, 41:16, 41:18, 41:20, 41:22, 41:24, 44:14, 44:18, 44:23, 45:6, 45:13, 45:25, 46:2, 46:4, 46:6, 46:8, 46:12, 47:5, 48:11, 49:8, 49:10, 49:13, 49:16, 49:23, 49:25, 50:2, 50:4, 50:6, 50:8 Board [4] - 1:14, 1:15, 1:15, 1:16 board's [1] - 30:23 Boss [1] - 37:16 bottom [1] - 4:12 Boyer [12] - 3:11, 14:7, 16:22, 17:8, 24:23, 26:23, 29:17, 31:12, 31:21, 39:9, 42:7, 44:24 **BOYER** [22] - 1:18, 14:8, 17:12, 18:9, 18:17, 19:16, 20:19, 20:24, 21:14, 21:25, 24:25, 28:2, 29:18, 39:10, 42:8, 45:5, 45:7, 45:17, 46:11, 46:14, 47:8, 48:18 brag [1] - 7:18 brain [1] - 9:23

brand [1] - 45:4

brand-new [1] - 45:4

BRAXTON [1] - 1:13

Braxton [10] - 2:9,

2:20, 24:3, 29:8,

39:1, 41:4, 41:23,

44:17, 46:3, 50:7 break [1] - 48:19 break-point [1] -48:19 **breathing** [1] - 6:18 Brilliant [1] - 10:2 **bring** [2] - 9:13, 17:14 Brooklyn [2] - 6:21, 6:22 **Brothers** [1] - 12:6 brought [1] - 6:5 bucks [1] - 32:6 budget [23] - 9:1, 14:6, 14:10, 14:12, 14:17, 15:4, 15:17, 16:9, 17:17, 17:20, 18:3, 20:7, 21:17, 21:23, 23:9, 24:22, 25:3, 27:9, 29:16, 29:22, 32:25, 37:2 **Budget** [4] - 14:15, 19:22, 20:1, 20:6 **build** [1] - 39:19 building [6] - 22:6, 43:23, 45:24, 47:4, 48:2, 48:4 **Building** [1] - 31:9 buildings [2] - 12:5, 23:5 bunch [1] - 6:24 BurgerFi [1] - 7:7 business [1] - 42:4 button [2] - 4:10, 5:2 Buttonwood [1] -10:24

C

California [1] - 34:9 capital [1] - 20:21 cards [1] - 4:21 Carol [11] - 2:20, 23:12, 24:5, 29:6, 38:7, 38:24, 40:18, 41:2, 41:21, 46:5, 50:5 **CAROL** [1] - 1:14 carried [3] - 29:13, 42:2, 50:11 carries [1] - 39:5 case [2] - 39:14, 42:18 cash [1] - 32:9 category [2] - 17:21, 30:1 Catherine [1] - 9:16 center [2] - 6:23 CEO [2] - 3:10, 31:8 certain [1] - 43:2 certainly [1] - 45:17 CERTIFICATE [1] -

51:1 certify [1] - 51:8 Chair [15] - 1:13, 2:9, 2:19, 2:20, 4:3, 16:12, 18:17, 20:16, 28:2, 29:19, 33:8, 34:1, 35:20, 39:10, 42:9 CHAIRMAN [89] - 2:4, 2:12, 3:5, 3:8, 5:2, 5:12, 7:25, 10:11, 13:12, 13:22, 13:25, 14:2, 16:16, 18:6, 18:10, 19:6, 23:11, 23:16, 23:22, 23:25, 24:5, 24:7, 24:9, 24:11, 24:13, 24:15, 26:19, 27:10, 27:15, 28:15, 28:18, 28:20, 28:25, 29:2, 29:4, 29:6, 29:8, 29:10, 31:3, 31:6, 32:2, 33:11, 33:22, 35:7, 35:12, 36:16, 37:19, 37:24, 38:4, 38:7, 38:10, 38:12, 38:14, 38:18, 38:20, 38:22, 38:24, 39:1, 39:3, 40:15, 40:18, 40:22, 40:25, 41:2, 41:4, 41:6, 41:8, 41:10, 41:15, 41:17, 41:19, 41:21, 41:23, 41:25, 44:12, 44:16, 44:19, 46:1, 46:3, 46:5, 46:7, 49:9, 49:19, 49:24, 50:1, 50:3, 50:5, 50:7, 50:9 Chairman [5] - 1:13, 19:8, 23:8, 24:25, 35:10 challenge [3] - 27:24, 28:3, 46:25 challenges [2] -27:19, 42:12 Chamberlain [1] -11:15 chance [1] - 4:8 change [1] - 43:17 changed [2] - 19:11, 19:15 changes [6] - 13:18, 19:19, 19:25, 20:2, 25:5, 25:24 charge [1] - 11:9

4:19, 4:23, 8:2, 8:6, 10:7, 10:9, 10:15, 13:10 Christian [1] - 12:13 circumstance [2] -42:23, 47:17 cities [3] - 34:6, 34:8, 34:15 Citrano [14] - 2:22, 23:22, 24:11, 28:18, 28:25, 35:12, 35:21, 38:12, 38:18, 41:8, 41:15, 44:19, 44:22, 49:24 **CITRANO** [18] - 1:15, 23:24, 24:12, 28:19, 29:1, 35:10, 35:13, 36:15, 38:13, 38:19, 41:9, 41:16, 44:18, 44:23, 45:6, 45:13, 45:25, 49:25 City [17] - 8:12, 9:1, 9:12, 11:7, 12:5, 12:14, 15:5, 15:7, 17:3, 22:24, 26:3, 26:5, 26:15, 39:16, 39:25, 43:19, 49:5 **CITY** [1] - 1:1 clarify [1] - 35:14 clause [1] - 44:10 clean [1] - 22:14 clearing [1] - 6:1 Clearwater [1] - 10:25 click [1] - 4:13 cliff [2] - 4:21, 5:14 Cliff [3] - 5:2, 5:12, 7:25 close [11] - 14:18, 25:8, 32:24, 42:19, 43:6, 43:23, 45:19, 48:20, 48:21, 48:23, 49:1 closed [2] - 42:13, 46:25 closing [8] - 39:7, 39:22, 40:1, 40:3, 40:7, 40:8, 40:9, 40:13 Cohen [2] - 12:6, 12:8 Colorado [1] - 37:22 columns [1] - 19:19 coming [5] - 9:2, 16:10, 20:2, 38:9, 48:19 commemorate [1] -

Piane M. Tropia', Inc., Post Office Box' 2375', Jacksonville', FL 32203"

Chief [1] - 1:18

child [1] - 9:23

Chisholm [1] - 3:21

1:20, 4:3, 4:7, 4:12,

CHISHOLM [12] -

11:5

49:3

commence [7] -

42:20, 43:1, 43:7,

43:24, 46:24, 48:24,

commencement [3] -43:10, 43:13, 47:15 commencing [1] - 1:7 comment [8] - 4:4, 6:10, 13:11, 16:21, 35:14, 38:2, 41:3, 41:5 comments [15] - 3:25, 10:12, 16:19, 18:12, 23:12, 23:16, 23:23, 27:12, 33:11, 37:25, 38:5, 38:11, 40:23, 41:7, 41:9 Committee [10] -14:16, 15:18, 16:16, 18:1, 18:7, 20:1, 20:11, 27:6, 29:20, 36:17 committee [6] - 16:12, 16:14, 16:15, 20:3, 27:6, 37:3 communications [1] -3:17 Communications [1] -1:19 Community [2] -13:13, 50:14 **COMMUNITY** [1] - 1:2 comparison [1] -20:13 complete [3] - 45:24, 47:4, 51:10 completion [6] - 42:6, 43:12, 43:22, 44:8, 45:21, 45:23 **compliance** [2] - 3:15, 27:24 complicated [1] -42:11 compressed [1] -43:15 conceptual [1] - 48:1 concert [1] - 31:15 concluded [1] - 42:22 concludes [2] - 13:10, 50:13 connect [1] - 7:6 **connection** [1] - 7:10 connectivity [1] - 6:20 consider [1] - 37:21 considering [1] -15:13 consistent [2] - 25:17, 43:8 constitution [1] -12:20 construction [10] -16:1, 16:5, 21:17, 42:13, 42:20, 43:7,

43:25, 45:1, 46:9,

46:24 continue [6] - 7:4, 22:20, 37:7, 48:3, 48:7, 48:8 continued [1] - 12:21 continues [1] - 8:10 contract [3] - 16:3, 30:17, 43:3 contractor [2] - 34:11, 34:13 contractors [1] -36:10 contribution [2] -30:6, 30:21 Contributions [2] -21:7, 25:20 contributions [1] -26:10 conversations [1] -28:7 conversion [1] - 20:22 conversions [1] -21:10 Cooley [1] - 12:17 coordinator [2] - 3:19, 11.1 copy [3] - 19:9, 19:12, 19:17 Corkscrew [3] - 6:11, 6.17 correct [7] - 20:24, 21:14, 45:5, 46:10, 46:11, 47:14, 48:17 cost [2] - 21:10, 22:1 costs [1] - 21:16 Council [14] - 3:2, 8:12, 9:1, 9:12, 15:5, 15:8, 15:23, 17:18, 26:5, 26:16, 39:16, 39:25, 43:19, 49:5 Councilman [1] - 9:25 Counsel 131 - 1:19. 3:23, 42:22 **COUNTY** [1] - 51:4 **couple** [1] - 5:15 course [2] - 32:8, 37:16 Court [1] - 10:24 court [1] - 48:15 courtesy [1] - 12:8 cover [1] - 2:15 **COVID-19** [1] - 34:5 CRA [1] - 22:9 **CRAIG** [1] - 1:16 Craig [4] - 2:23, 24:13, 28:23, 49:22 create [1] - 32:16 created [3] - 25:19, 26:17, 30:1

creating [1] - 26:2

credit [1] - 9:24 creepy [1] - 6:6 Crescimbeni [1] -3:14 criteria [1] - 42:24 CSX [3] - 6:10, 6:12, 7:20 Cumber [2] - 3:2, 3:5 cure [5] - 43:4, 43:9, 45:9, 45:11 curious [1] - 23:3 current [5] - 2:18, 15:3, 17:11, 18:20, 29:21

D date [14] - 39:7, 39:22, 40:1, 40:4, 40:7, 40:8, 40:9, 43:2, 43:12, 43:13, 43:22, 44:8, 45:21, 45:23 **DATED** [1] - 51:15 David [1] - 2:24 DDRB [3] - 47:23, 47:24, 48:7 deadline [2] - 33:25, 34:16 deadlines [1] - 48:19 death [1] - 12:22 **December** [1] - 44:11 decide [1] - 17:22 decision [3] - 26:14, 34:19, 41:11 decorations [1] -32:17 decrease [2] - 14:23, 14:25 default [3] - 43:1, 45:8, 45:11 defaulted [1] - 44:2 **definitely** [1] - 36:1 definition [1] - 47:15 demolition [1] - 47:21 Department [1] - 12:6 deposit [1] - 15:14 design [4] - 16:3, 21:16, 22:17 designated [1] - 22:10 desire [1] - 30:23 details [3] - 30:11, 34:11, 36:11 deteriorate [2] - 22:13, 22:21 Development [2] -3:12, 47:13 **DIA** [4] - 1:19, 8:13, 31:14, 35:15

Diebenow [3] - 46:20, 47:9, 47:11 DIEBENOW [3] -47:11, 49:11, 49:14 diet [1] - 7:9 difference [2] - 16:24, 25:23 diligently [1] - 44:6 direction [2] - 21:2, 30:22 directly [1] - 33:1 **Director** [1] - 3:11 disappointed [1] -6:21 disclose [1] - 33:20 discretion [1] - 48:16 discuss [4] - 11:20, 23:7, 40:16, 44:13 discussed [2] - 14:17, 36:22 discussion [2] -44:21, 47:25 disposition [1] - 39:17 district [1] - 27:18 District [8] - 8:12, 9:25, 14:5, 18:24, 24:22, 27:8, 29:16, 37:2 dollar [1] - 15:13 dollars [3] - 15:21, 16:5, 21:1 done [4] - 6:1, 6:23, 27:3, 36:21 down [9] - 15:20, 15:22, 25:14, 30:17, 31:23, 31:25, 34:10, 36:4, 36:14 Downtown [6] - 2:6, 3:12, 30:2, 30:18, 31:8, 33:18 downtown [15] - 5:16. 6:5, 7:17, 8:13, 8:14, 8:16, 9:10, 10:3, 22:13, 30:25, 31:2, 31:9, 37:7, 37:14 draw [1] - 36:13 drawing [3] - 31:23, 31:24, 36:4 drawn [1] - 35:15 **Drive** [1] - 47:12 drop [2] - 25:12, 25:17 dropped [3] - 9:5, 14:21, 15:10 due [1] - 42:20 during [1] - 15:6 **Duval** [1] - 12:4

DUVAL [1] - 51:4

34:24, 37:15

DVI [4] - 31:13, 33:17,

Ε

earned [1] - 15:6

earnings [3] - 17:1, 17:11, 25:10 easy [1] - 41:11 eat [1] - 7:3 Ed [1] - 31:9 effect [1] - 45:10 eight [1] - 2:15 Eighteen [1] - 32:6 either [2] - 34:18, 48:13 Ella [1] - 11:14 emailed [2] - 13:4, 19:13 Emerald [3] - 7:12, 8:17, 8:18 emerald [1] - 8:18 **employees** [1] - 28:6 employment [2] -27:20, 27:21 end [16] - 35:18, 39:22, 40:4, 40:6, 40:12, 40:13, 43:6, 43:7, 43:24, 43:25, 45:1, 45:20, 48:20, 48:21, 48:23, 48:25 engaged [1] - 28:7 enter [1] - 30:17 Entertainment [1] -18:24 entire [2] - 35:17, 35:19 **envelope** [1] - 22:5 Equal [1] - 11:25 equipment [1] - 34:7 essentially [2] - 30:9, 45.5 Estate [1] - 3:12 estimate [1] - 22:1 estimated [1] - 25:8 estimates [1] - 21:18 event [3] - 30:20, 31:2, 32:4 Events [2] - 21:8, 25:21 events [4] - 11:6, 16:8, 18:25, 32:14 example [1] - 22:11 excuse [1] - 5:12 executed [1] - 39:17 Executive [1] - 1:18 Exhibit [1] - 19:21 exit [1] - 23:4 expect [1] - 17:3 Expenditures [2] -25:15, 25:16 explain [1] - 26:25

Diane [3] - 1:9, 51:7,

51:19

extend [4] - 40:3,
40:8, 43:12, 45:22
extended [2] - 40:9,
44:8
extending [1] - 45:21
extension [7] - 39:7,
39:13, 39:22, 40:1,
42:6, 42:10, 43:22
extensions [1] - 42:15
exterior [4] - 22:4,
47:22, 48:4, 48:7
İ.

F

fail [1] - 48:24 failure [1] - 43:1 fairly [1] - 25:12 fall [1] - 15:5 family [1] - 31:1 family-friendly [1] -31:1 fantastic [2] - 34:21, 37:11 far [3] - 21:11, 25:10, 32:4 favor [32] - 13:23, 24:4, 24:6, 24:8, 24:10, 24:12, 24:14, 24:16, 29:1, 29:3, 29:5, 29:7, 29:9, 29:11, 38:17, 38:19, 38:21, 38:23, 38:25, 39:2, 39:3, 41:14, 41:16, 41:18, 41:20, 41:22, 41:24, 41:25, 49:25, 50:6, 50:8, 50:9 feet [2] - 9:15, 49:18 few [2] - 6:1, 49:11 filled [1] - 33:18 final [3] - 19:21, 47:24, 48:1 Finance [12] - 14:15, 15:18, 16:16, 18:1, 18:7, 20:1, 20:11, 26:20, 27:5, 29:20, 35:9, 36:17 financial [1] - 3:20 financing [14] - 42:13, 42:19, 43:5, 43:6, 43:24, 45:1, 47:1, 47:6, 47:18, 48:13, 48:20, 48:21, 48:23, 49.2 FIND [1] - 9:15 First [1] - 31:16 first [12] - 4:5, 4:21,

11:15, 12:7, 12:18,

13:14, 13:22, 14:3,

24:1, 24:20, 25:6,

43:14 fiscal [4] - 14:10, 14:11, 17:23, 25:3 Fiscal [3] - 14:4, 18:3, 24:21 fix [1] - 22:2 flag [1] - 2:8 flexibility [1] - 16:9 Florence [1] - 12:17 Florida [12] - 1:9, 1:10, 10:25, 11:1, 11:15, 11:17, 11:24, 12:7, 12:19, 34:15, 51:7, 51:19 FLORIDA [1] - 51:3 folks [1] - 2:12 Follow [1] - 8:17 follow [2] - 8:18 following [3] - 13:12, 15:8, 29:14 foot [1] - 6:7 force [2] - 42:20, 42:22 foregoing [2] - 50:16, 51.9 foreseeable [1] -47.17 Form [1] - 33:18 formed [1] - 11:23 former [1] - 12:5 Forsyth [1] - 39:18 forth [1] - 44:9 forward [7] - 20:6, 27:25, 28:4, 38:8, 43:6, 44:6, 48:8 four [1] - 34:17 **FPR** [1] - 1:9 Franchise [1] - 11:25 free [1] - 11:9 friendly [1] - 31:1 Froats [2] - 2:22, frustrated [1] - 5:20 full [2] - 5:13, 9:19 fun [1] - 2:16 **function** [1] - 4:15 fundamentally [1] funding [2] - 30:19, 48:5 funds [3] - 29:25, 30:16, 35:16 future [1] - 27:19 G

gap [4] - 32:21, 32:22, 32:23, 32:24 garage [2] - 18:16, 39:20 General [3] - 1:19, 3:23, 42:21 general [2] - 6:22, 36:10 GIBBS [14] - 1:16, 23:18, 24:14, 28:16, 28:24, 33:24, 35:6, 38:11, 38:17, 40:21, 41:7, 41:14, 46:2, 49:23 Gibbs [15] - 2:24, 23:16, 24:13, 28:15, 28:23, 33:23, 34:2, 35:23, 38:10, 38:16, 40:22, 41:6, 41:13, 46:1, 49:22 Gillam [15] - 2:9, 2:20, 16:12, 16:19, 24:3, 26:19, 29:8, 35:9, 36:16, 39:1, 41:4, 41:23, 44:17, 46:3, 50.7 GILLAM [14] - 1:13, 13:20. 16:21. 17:24. 24:4, 26:23, 29:9, 36:20, 39:2, 41:5, 41:24, 44:14, 46:4, 50:8 **Gilmore** [1] - 12:25 given [3] - 17:3, 19:10, 20:1 glad [2] - 23:19, 32:13 goal [2] - 15:23, 34:23 GORDON [5] - 31:8, 32:10, 33:7, 34:1, 35:20 Gordon [8] - 8:15, 26:11, 30:4, 30:12, 31:3, 31:5, 31:8, gosh [2] - 10:4, 10:10 Grant [1] - 27:20 grant [2] - 28:5, 39:23 granted [3] - 39:24, 42:14, 42:16

grants [1] - 9:15 Grants [1] - 27:17 great [11] - 22:22, 31:1, 31:20, 33:9, 34:2, 34:13, 35:2, 35:21, 37:15, 37:17,

38:5 green [2] - 19:10, 19:17

greenest [1] - 7:19 ground [1] - 48:15 group [2] - 5:10, 5:19 guess [2] - 16:22, 19:9 Guy [1] - 3:13 guys [1] - 5:8

Н half [1] - 13:3 hand [6] - 4:8, 4:9, 4:15, 10:17, 21:16, 21:20 handed [1] - 19:20 handle [1] - 42:7 happy [3] - 6:4, 20:9, 31:11 Harden [1] - 9:18 head [1] - 32:6 heading [1] - 16:22 headquarters [2] -12:7, 12:11 hear [1] - 49:11 heard [1] - 30:22 Heard [1] - 12:9 hearing [2] - 9:1, 9:18 hearings [1] - 17:17 held [1] - 1:6 hello [3] - 4:2, 5:1, 8:9 Hello [1] - 4:3 help [3] - 18:15, 30:6, 32:14 highlighted [5] -19:17, 19:25, 20:9, 20:18, 20:22 highlights [2] - 20:4 **highly** [1] - 49:2 historic [4] - 11:9, 22:10, 22:12, 48:9 holiday [4] - 31:2, 32:15, 32:16, 32:17 holidays [1] - 33:9 home [2] - 12:24, 27:22 homeless [1] - 6:2 hope [1] - 17:4 hopeful [1] - 35:24 hopefully [3] - 6:8, 7:21, 13:16 hoping [1] - 13:6 Hotel [1] - 5:25 house [2] - 8:15, 21:22

ı

houses [1] - 23:19

huge [1] - 9:21

hybrid [1] - 2:13

ice [7] - 30:6, 30:7, 32:15, 34:7, 34:11, 34:14, 36:10 idea [6] - 10:1, 22:3, 30:4, 34:22, 38:6, 40:5 identify [1] - 17:18 immediately [1] - 9:20 improve [1] - 17:5 improvements [1] -47:3 in-person [1] - 2:13 in-the-weeds [1] -26:3 Ina [1] - 3:16 INA [1] - 1:19 inaudible) [2] - 9:21, 13:1 incentive [2] - 28:5, 39:15 included [1] - 19:25 includes [1] - 30:5 including [4] - 5:20, 31:16, 32:20, 34:8 income [2] - 15:1, 25:10 incoming [2] - 2:9, 2:20 incorporated [1] -17:20 increase [11] - 14:21, 17:10, 17:13, 17:14, 17:18, 18:16, 18:18, 19:2, 20:23, 21:4, 21:6 increased [3] - 14:19, 15:25, 17:19 Increment [5] - 14:5, 24:22, 27:8, 29:16, 37.2 Independent [1] -47.12 initiate [1] - 43:21 initiating [2] - 26:11, 45:22 installing [1] - 11:11 intend [1] - 39:19 interest [5] - 15:1, 15:3, 15:6, 15:12, 25:10 interior [3] - 22:3, 22:16, 47:20 introduce [2] - 2:19, 3:10 invested [1] - 33:1 investment [5] - 17:1, 17:10. 35:15. 35:19. 36:7 Investment [1] - 2:6 **investor** [1] - 31:19 involving [1] - 14:4

irresponsible [1] -

issue [3] - 31:4, 36:18,

item [3] - 13:14, 28:12,

items [3] - 20:10,

22:25

36:22

39:6

Diang M. Tropia', Inc., Post Office Box' 2375', Jacksonvillg', FL 32203

20:18,	27:2

J

J.E [1] - 12:8 Jackie [1] - 3:20 JACKSONVILLE [1] -1.1 Jacksonville [12] -1:7, 1:9, 5:16, 7:17, 8:12, 10:6, 11:8, 11:13, 11:19, 11:25, 12:14, 13:7 Jaguars [1] - 9:18 Jake [3] - 8:15, 8:23, 31.8 **Jam** [1] - 37:10 **Jams** [1] - 31:15 January [1] - 30:9 Jax [2] - 31:14, 37:10 JIM [1] - 1:15 Jim [12] - 2:22, 9:25, 23:22, 24:11, 28:18, 28:25, 38:18, 41:8, 41:15, 44:19, 44:22, 49:24 job [4] - 6:1, 7:13, 26:24, 37:15 John [4] - 3:14, 3:23, 8:3. 8:9 **JOHN** [1] - 1:19 July [7] - 43:8, 43:25, 45:2, 46:10, 48:14, 48:25, 49:3 June [15] - 1:6, 2:2, 2:5, 11:18, 20:13, 39:23, 40:4, 43:7,

48:22, 48:23, 51:15 **K**

43:24, 45:20, 48:20,

keep [1] - 4:16 Kelley [2] - 3:11, 39:8 Kevin [1] - 10:1 killian [2] - 10:16, 10:18 Killian [1] - 10:23 kind [12] - 5:6, 5:8, 6:22, 6:24, 7:7, 18:23, 26:2, 30:22, 33:13, 35:23, 37:5, 48:14 knows [1] - 5:18

L

Kuzel [1] - 10:1

landmark [1] - 22:10 landmarks [1] - 22:12

landscape [1] - 22:7 Large [1] - 1:10 last [8] - 13:15, 14:12, 16:25, 18:18, 19:11, 21:12, 27:2, 28:10 Launch [1] - 9:24 Laura [2] - 1:8, 12:10 layout [1] - 32:13 lead [2] - 2:10, 22:11 League [1] - 11:25 LeAnna [2] - 3:2, 3:5 lease [1] - 23:5 leaves [1] - 17:21 left [2] - 11:17, 25:18 legally [1] - 5:4 legislation [4] - 9:11, 10:4, 45:22, 49:4 legislative [1] - 43:17 legislature [1] - 12:19 lender [1] - 45:18 less [1] - 15:24 letting [1] - 23:1 level [1] - 30:24 levels [1] - 18:23 Library [1] - 1:8 lighting [1] - 32:17 likely [3] - 17:16, 30:14, 49:2 line [2] - 27:1, 28:12 linger [2] - 7:2, 7:3 link [1] - 6:16 listening [1] - 10:13 literally [1] - 40:5 **litigation** [1] - 19:3 live [1] - 10:24 lived [2] - 12:22, 13:1 loan [1] - 45:19 lobby [1] - 12:18 look [2] - 4:12, 22:20 looking [4] - 5:8, 22:6, 37:3, 38:8 looks [3] - 19:14, 22:14, 44:5 Lori [2] - 3:11, 3:18 LORI [1] - 1:18 loss [1] - 19:2 lost [1] - 25:23 Love [1] - 9:25 love [1] - 49:13 low [2] - 15:2, 15:12

М

mail [1] - 11:10 Main [1] - 39:18 maintenance [1] -11:12 majeure [2] - 42:20,

lower [1] - 17:2

42:22 major [2] - 11:5, 30:25 manager [1] - 3:15 map [1] - 9:8 marker [6] - 11:9, 11:10, 11:14, 12:3, 13:7, 13:8 Market [1] - 12:1 Marketing [1] - 1:19 marketing [1] - 3:16 markets [1] - 11:21 massive [1] - 9:22 match [1] - 40:8 materials [1] - 18:4 meaning [1] - 22:9 meant [3] - 35:21, 36:3 meat [1] - 11:20 meet [1] - 42:24 **MEETING** [1] - 1:3 meeting [13] - 2:4, 2:5, 2:13, 2:16, 2:17, 5:7, 13:15, 16:14, 16:25, 19:11, 19:12, 25:4 meetings [1] - 5:15 **MEMBER** [97] - 4:1, 4:6, 4:11, 4:18, 5:1, 8:9, 10:23, 13:20, 13:21, 16:21, 17:24, 18:14, 19:7, 20:16, 20:20, 21:9, 21:21, 22:22, 23:13, 23:18, 23:24, 24:4, 24:6, 24:8, 24:10, 24:12, 24:14, 26:23, 27:14, 27:16, 28:11, 28:14, 28:16, 28:19, 28:24, 29:1, 29:3, 29:5, 29:7, 29:9, 32:5, 33:3, 33:16, 33:24, 35:6, 35:10, 35:13, 36:15, 36:20, 37:22, 38:2, 38:5, 38:8, 38:11, 38:13, 38:17, 38:19, 38:21, 38:23, 38:25, 39:2, 40:17, 40:21, 40:24, 41:3, 41:5, 41:7, 41:9, 41:14, 41:16, 41:18, 41:20, 41:22, 41:24, 44:14, 44:18, 44:23, 45:6, 45:13, 45:25, 46:2, 46:4, 46:6, 46:8, 46:12, 47:5, 48:11, 49:8, 49:10, 49:13, 49:16, 49:23, 49:25, 50:2, 50:4,

2:24, 4:22, 8:5 members [1] - 3:1 MEMBERS [3] - 1:12, 13:24, 14:1 memo [2] - 30:11, 32:11 mentioned [1] - 34:3 met [5] - 12:8, 12:12, 12:24, 16:17, 26:20 Meyers [1] - 3:18 MEZINI [1] - 1:19 Mezini [1] - 3:16 might [5] - 5:17, 6:17, 17:5, 34:25, 46:20 Miller [3] - 4:21, 5:14, 16:2 MILLER [3] - 5:4, 5:14, 8:1 million [5] - 15:14, 15:21, 20:23, 21:1, 21:15 mind [2] - 4:9, 4:16 minutes [5] - 4:25, 8:8, 10:19, 10:21, 13:15 money [9] - 22:16, 26:6, 26:7, 31:23, 34:17, 35:17, 35:25, 36:5, 36:14 monies [1] - 17:5 month [8] - 14:13, 18:19, 35:3, 36:1, 40:6, 40:12, 40:14, 49.3 months [1] - 29:24 moody [2] - 10:7, 16:13 **MOODY** [1] - 1:13 Moody [6] - 2:18. 24:15, 29:10, 39:3, 41:25. 50:9 most [2] - 37:10, 46.14 motion [14] - 13:18, 16:20, 18:7, 24:2, 26:22, 28:21, 36:19, 36:25, 37:25, 40:16, 40:19, 44:12, 44:17, 49:20 Mott [1] - 3:20 move [6] - 13:20, 26:5, 27:6, 40:17, 44:14, 47:2 moved [2] - 12:9,

member [4] - 2:21,

MR [26] - 4:3, 4:7, 4:12, 4:19, 4:23, 5:4, 5:14, 8:1, 8:2, 8:6, 10:7, 10:8, 10:9, 10:10, 10:13, 10:15, 13:10, 31:8, 32:10, 33:7, 34:1, 35:20, 41:1, 47:11, 49:11, 49:14 MS [21] - 14:8, 17:12, 18:9, 18:17, 19:16, 20:19, 20:24, 21:14, 21:25, 24:25, 28:2, 29:18, 39:10, 42:8, 45:5, 45:7, 45:17, 46:11, 46:14, 47:8, 48:18 multimillion [1] -15:13 Multipurpose [1] - 1:8 mute [1] - 10:18 MyJax [1] - 13:3

Ν

nail [1] - 34:10 name [9] - 2:18, 4:24, 5:13, 8:6, 8:9, 8:10, 10:20, 10:23, 31:6 National [5] - 11:2, 11:8, 12:10, 46:17, 48:10 natural [1] - 31:13 naval [1] - 9:12 Navy [1] - 10:3 near [1] - 6:10 Necklace [1] - 7:12 need [8] - 5:6, 13:18, 16:4, 18:7, 18:10, 22:11, 22:13, 47:25 needs [1] - 7:9 neighborhood [2] -12:17, 12:23 net [1] - 19:1 nets [1] - 14:23 new [8] - 8:16, 16:6, 20:7, 22:1, 25:19, 26:2, 30:1, 45:4 next [17] - 8:3, 9:16, 10:16, 17:23, 19:2, 24:19, 25:3, 29:14, 34:17, 34:20, 34:25, 35:3, 35:25, 39:6, 39:12, 42:4, 48:16 nice [2] - 6:7, 22:6 nice-looking [1] - 22:6 night [1] - 6:6 none [3] - 27:14, 38:13, 40:24 nonpaid [1] - 5:9

Diang M. Tropia', Inc., Post Office Box' 2375', Jacksonvillg', FL 32203

50:6, 50:8

Member [4] - 1:14,

1:15, 1:15, 1:16

43:13

movement [1] - 11:16

moving [4] - 31:25,

43:5, 44:5, 48:8

MPS [1] - 18:16

NOONEY [3] - 10:8, 10:10, 10:13 Nooney [2] - 8:3, 8:10 North [2] - 1:8, 12:10 Northbank [13] - 9:21, 14:5, 14:10, 14:19, 15:15, 16:8, 18:3, 21:8, 25:2, 29:16, 29:25, 30:2, 37:1 Northeast [1] - 14:21 Northwest [1] - 14:19 **Notary** [1] - 1:10 notes [1] - 51:11 nothing [3] - 5:24, 11:18, 28:14 notice [2] - 43:1, 45:8 notified [1] - 40:11 **novel** [1] - 33:13 number [10] - 15:10, 15:15, 15:21, 18:25, 19:4, 21:24, 25:13, 25:17, 37:13, 43:16 numbers [10] - 14:14, 14:18, 17:1, 17:4, 19:11, 19:14, 19:16, 20:12, 20:13, 37:8

27:18, 31:21, 41:11, 42:10, 46:19, 48:19, 48:22, 49:1 One [2] - 28:4, 28:6 ones [1] - 34:13 open [2] - 9:1, 11:21 operating [1] - 19:2 opportunity [4] - 31:1, 31:10, 34:4, 45:9 opposed [1] - 13:25 option [1] - 4:14 order [2] - 2:5, 42:4 organization [1] -27:25 Organizations [2] -21:8, 25:21 organizations [1] -16:7 Orleck [1] - 9:13 otherwise [1] - 36:9 outcomes [1] - 48:12 outlets [1] - 6:25 outside [1] - 22:14 own [1] - 22:8

37:14

percent [3] - 15:24,

perform [1] - 36:10

perhaps [1] - 16:12

permits [6] - 46:15,

46:16, 46:23, 47:19,

permitting [2] - 46:13,

persevering [1] - 13:6

person [4] - 2:13, 4:1,

personally [1] - 34:21

period [3] - 32:9,

35:22, 43:4

47:22, 48:5

48:8

4:5, 4:20

Pete [1] - 34:14

piece [1] - 26:15

placed [1] - 12:3

place [3] - 7:1, 13:8,

pick [1] - 48:6

48:6

25:18, 32:23

22:8 **P**

0

O'Donnell [1] - 10:24 obligate [1] - 31:23 **obligating** [1] - 36:4 observation [1] -27:17 obtained [1] - 46:21 **obtaining** [1] - 47:6 **obviously** [1] - 30:20 occupancy [2] -18:20, 18:23 **OF** [4] - 1:1, 51:1, 51:3, 51:4 offer [1] - 11:7 Office [5] - 1:19, 3:23, 19:23, 20:6, 42:21 office [4] - 15:2, 27:20, 37:12, 39:8 Officer [1] - 1:18 officially [1] - 36:12 Oliver [11] - 2:21, 19:6, 24:9, 27:15, 29:2, 33:15, 38:4, 38:20, 41:17, 46:7, 50:1 **OLIVER** [1] - 1:15 **once** [3] - 20:2, 47:18, 48:5 one [19] - 9:5, 12:2, 12:4, 13:5, 13:6, 18:14, 19:13, 19:20,

23:14, 26:7, 27:16,

p.m [3] - 1:7, 2:2, 50.17 package [1] - 39:15 packet [2] - 19:20, 19:24 Page [1] - 44:10 paint [1] - 22:2 pandemic [2] - 18:23, 34:5 panels [1] - 7:16 Park [5] - 6:11, 6:17, 46:17, 48:10 parking [7] - 6:10, 6:12, 6:16, 6:25, 7:20, 39:19, 40:11 parks [1] - 30:25 Parks [2] - 27:1, 30:2 Parola [1] - 3:13 participants [1] - 11:5 particular [1] - 26:4 partner [1] - 31:13 passed [1] - 24:18 passing [1] - 6:9 Paul [1] - 9:18 pay [3] - 26:14, 28:10, 30:20 paying [2] - 8:19, 8:20 payment [2] - 26:14, 30:17 pending [1] - 47:22 people [9] - 2:13, 2:14, 3:2, 5:11, 5:20,

6:5, 13:5, 37:6,

plan [1] - 23:5 Plan [2] - 25:14, 25:16 planned [1] - 20:21 planning [1] - 34:24 plans [1] - 35:2 Plaza [1] - 30:8 pledge [3] - 2:8, 2:10, 35:24 Pledge [1] - 2:11 plus [2] - 21:12 podium [5] - 4:22, 4:24, 8:4, 8:5, 31:5 point [3] - 26:1, 45:2, 48:19 points [1] - 15:11 pole [1] - 11:10 pool [1] - 17:1 Popoli [1] - 12:13 population [1] - 6:2 portion [2] - 6:15, 50.14 position [1] - 4:10 possible [3] - 34:12, 34:23, 48:12 possibly [1] - 6:9 potential [1] - 19:1 potentially [2] - 34:7, 35:18 pre [1] - 18:23 pre-pandemic [1] -18:23 premises [1] - 28:7 prepared [1] - 49:15 present [4] - 11:24, 14:7, 16:13, 39:9 PRESENT [2] - 1:12, 1:17

press [1] - 4:9 pretty [4] - 14:18, 25:8, 39:12, 41:10 previously [6] - 5:21, 15:22, 25:7, 25:15, 25:25, 46:15 primarily [1] - 48:1 private [1] - 16:7 Private [2] - 21:7, 25:21 problem [1] - 34:25 proceeding [1] - 40:13 proceedings [2] -50:16, 51:9 Proceedings [1] - 1:6 process [5] - 36:13, 43:21, 44:25, 45:15, 47:2 processed [2] - 44:1, 49:4 Professional [2] -51:7, 51:19 program [2] - 32:4, 37.14 programming [6] -26:10, 30:5, 30:24, 31:13, 33:14, 37:10 Programming [2] -27:1, 30:3 programs [1] - 31:15 progress [1] - 31:18 project [14] - 11:2, 16:2, 30:1, 31:19, 31:21, 32:11, 32:12, 32:18, 33:1, 35:25, 36:2, 36:7, 37:5, 37:18 projected [4] - 14:24, 15:1, 20:13, 25:11

president [1] - 12:18

projection [3] - 14:22, 18:19. 32:7 projections [1] - 17:11 projects [2] - 20:21, 25:20 proper [1] - 45:15 property [2] - 22:8, 39:18 proposed [1] - 18:2 proud [1] - 7:17 **provide** [5] - 11:9, 16:9, 30:7, 45:14, 45:18 provided [5] - 15:2, 20:10, 20:11, 30:11, 42:25 Public [2] - 1:10, 47:19

public [6] - 3:24, 4:4,

9:10, 9:17, 10:14,

13:11

Public/Main [1] - 1:7

published [1] - 13:17

pulling [1] - 34:8

purpose [3] - 7:2,

20:5, 31:24

pursuing [1] - 13:2

push [1] - 5:2

put [6] - 17:20, 22:1,

29:25, 31:12, 36:5,

48:25

Q

questions [25] - 13:17, 16:20, 18:11, 20:17, 23:8, 23:12, 23:17, 23:22, 23:24, 27:11, 28:16, 28:19, 30:13, 31:11, 32:5, 33:12, 35:8, 36:23, 38:1, 40:23, 44:22, 46:2, 46:4, 46:6, 49:10 quick [1] - 2:17 quite [3] - 15:12, 19:4, 21:5

R races [2] - 48:14, 49:7

Radcliffe [1] - 3:18 Radcliffe-Meyers [1] -3:18 raise [3] - 4:8, 4:9, 30:19 raised [2] - 4:15, 10.17 raised-hand [1] - 4:15 raising [1] - 34:16 ranged [1] - 21:18 rate [2] - 15:3, 15:12 RDA [2] - 39:21, 42:16 Reactions [1] - 4:14 read [1] - 13:16 reads [1] - 47:15 ready [1] - 47:6 real [1] - 7:9 Real [1] - 3:12 really [7] - 6:4, 6:7, 6:14, 7:5, 26:24, 35:4, 37:13 reason [6] - 11:13, 17:9, 34:3, 34:4, 48:24, 49:6 reasonable [3] - 43:3, 43:8, 45:23 reasonably [1] - 2:17 received [4] - 19:24, 34:22, 45:8, 46:14 recently [3] - 29:24,

Diane M. Tropia', Inc., Post Office Box' 2375', Jacksonville', FL 32203=

37:10, 46:21
recitation [1] - 2:11
recognize [1] - 15:5
recommend [2] -
17:19, 43:21
recommendation [3] -
21:4, 27:5, 44:7
recommended [2] -
18:1, 20:2
reconcile [1] - 27:22
record [9] - 4:25, 8:7,
10:20, 24:17, 29:12,
39:4, 42:1, 50:10,
51:10
REDEVELOPMENT
_
[1] - 1:2
Redevelopment [2] -
13:14, 50:14
redevelopment [3] -
3:19, 39:24, 43:18
reduced [1] - 15:20
reducing [1] - 21:2
referenced [1] - 20:21
reflect [6] - 19:19,
24:17, 29:12, 39:4,
42:1, 50:10
regard [1] - 20:8
Regions [5] - 39:7,
39:15, 39:24, 40:6,
40:8
regular [1] - 30:23
regulatory [1] - 3:14
rehab [1] - 21:23
rehabilitation [1] -
21:22
related [5] - 20:20,
34:11, 34:16, 36:3,
48:2
relevant [1] - 20:5
remain [2] - 8:10, 19:3
remainder [1] - 21:6
repair [1] - 22:2
replace [1] - 22:2
report [3] - 26:21,
36:18, 51:9
Reporter [2] - 51:8,
51:19
REPORTER [1] - 51:1
reporting [1] - 36:23
reporting [1] - 36:23 request [5] - 4:20,
reporting [1] - 36:23 request [5] - 4:20, 21:25, 25:17, 29:23,
reporting [1] - 36:23 request [5] - 4:20, 21:25, 25:17, 29:23, 40:3
reporting [1] - 36:23 request [5] - 4:20, 21:25, 25:17, 29:23, 40:3 requested [2] - 39:21,
reporting [1] - 36:23 request [5] - 4:20, 21:25, 25:17, 29:23, 40:3 requested [2] - 39:21, 42:14
reporting [1] - 36:23 request [5] - 4:20, 21:25, 25:17, 29:23, 40:3 requested [2] - 39:21, 42:14 requests [1] - 13:4
reporting [1] - 36:23 request [5] - 4:20, 21:25, 25:17, 29:23, 40:3 requested [2] - 39:21, 42:14
reporting [1] - 36:23 request [5] - 4:20, 21:25, 25:17, 29:23, 40:3 requested [2] - 39:21, 42:14 requests [1] - 13:4
reporting [1] - 36:23 request [5] - 4:20, 21:25, 25:17, 29:23, 40:3 requested [2] - 39:21, 42:14 requests [1] - 13:4 required [3] - 27:22,
reporting [1] - 36:23 request [5] - 4:20, 21:25, 25:17, 29:23, 40:3 requested [2] - 39:21, 42:14 requests [1] - 13:4 required [3] - 27:22, 40:1, 43:2 requires [1] - 28:6
reporting [1] - 36:23 request [5] - 4:20, 21:25, 25:17, 29:23, 40:3 requested [2] - 39:21, 42:14 requests [1] - 13:4 required [3] - 27:22, 40:1, 43:2

14:9, 24:1, 24:18, 24:19, 25:1, 27:4,	SAWYER [1] - 1:19 Sawyer [2] - 3:23, 28:8
27:11, 29:15, 45:14,	scattered [1] - 6:25
49:21, 50:11	scooters [1] - 6:4
Resolution [15] - 14:4,	screen [1] - 4:13
18:5, 18:11, 24:2,	second [14] - 12:11,
24:20, 27:7, 28:21,	13:21, 13:22, 18:8,
36:25, 38:15, 39:6,	18:10, 24:2, 28:21,
39:11, 42:1, 42:5,	33:4, 37:25, 40:20,
44:15, 49:21	40:21, 44:18, 44:20,
resolutions [2] - 2:15, 39:12	49:20
resolved [1] - 19:4	seconded [1] - 40:22 Secretary [1] - 1:14
response [3] - 3:4,	secretary [1] - 2:21
3:7, 14:1	sections [1] - 4:4
responsibility [1] -	secure [5] - 22:5,
22:9	22:19, 30:6, 30:18,
responsible [1] -	45:1
11:11	securing [1] - 43:5
restored [1] - 22:5	see [14] - 5:7, 6:15,
results [1] - 45:11	6:20, 9:19, 15:17,
retail [1] - 6:25	16:2, 16:25, 18:4,
REV [2] - 27:17, 27:20 revenue [8] - 14:18,	21:19, 25:7, 30:23, 32:13, 37:13, 49:6
14:24, 15:18, 17:20,	seeing [1] - 18:21
25:7, 25:23, 32:19,	seeks [1] - 11:3
33:2	sell [1] - 23:6
reviewing [1] - 42:21	sense [1] - 32:22
revised [2] - 14:10,	September [1] - 17:9
18:2	series [1] - 31:15
revision [1] - 25:2	served [1] - 26:20
rink [7] - 30:6, 30:7, 32:15, 34:7, 34:11,	service [1] - 13:3
34:14, 36:10	Service [2] - 46:17, 48:10
risk [1] - 35:18	set [1] - 44:9
River [2] - 31:14,	seven [6] - 2:25,
37:10	24:18, 29:13, 39:5,
Riverfront [1] - 30:7	42:2, 50:11
riverfront [1] - 6:13	several [2] - 26:9,
Riverside [4] - 7:9,	29:24
12:16, 12:22, 12:24 Riverwalk [2] - 7:6,	shaded [2] - 19:9,
7:8	19:14 shall [1] - 31:3
road [1] - 7:9	share [3] - 9:3, 9:7,
Road [1] - 8:11	11:4
RON [1] - 1:13	sheet [1] - 20:11
Ron [6] - 2:18, 24:15,	ship [1] - 9:12
29:10, 39:3, 41:25,	Shipyards [1] - 9:17
50:9	shopping [1] - 7:4
roofs [1] - 22:2	shortly [1] - 9:2
room [1] - 6:18	shotgun [2] - 21:22,
Room [1] - 1:8 roster [1] - 8:11	23:19
rotting [1] - 22:24	show [1] - 9:7 showed [1] - 20:12
rumor [1] - 8:25	SHPO [1] - 48:10
	sic [1] - 10:16
S	side [1] - 43:10

```
signed [1] - 16:3
significant [6] - 17:10,
 17:12, 25:5, 25:12,
 30:21, 30:24
similar [5] - 24:20,
 25:1, 35:23, 36:23,
 42:5
simple [1] - 39:12
simply [4] - 18:19,
 19:18, 26:13, 45:14
Singing [1] - 8:17
site [5] - 11:11, 12:3,
 12:6, 12:13, 12:15
sites [2] - 12:2, 12:16
sitting [3] - 22:23,
 27:18, 47:19
skate [1] - 32:7
skating [3] - 30:7,
 32:9, 38:9
slowly [2] - 31:7,
 31:11
small [1] - 16:8
solar [1] - 7:16
sole [1] - 11:1
solid [1] - 34:16
somewhere [1] - 36:6
song [2] - 8:16, 33:6
songs [1] - 33:10
sorry [3] - 5:14, 5:22,
 9:4
sort [1] - 36:20
sourced [1] - 35:16
sourcing [1] - 35:19
Southbank [1] - 9:20
Southside [2] - 24:21,
 27:8
space [2] - 6:14, 37:17
spaces [1] - 6:2
speaker [1] - 4:20
special [1] - 32:13
specialist [1] - 3:17
sponsors [1] - 36:9
sponsorship [1] -
 33:25
Sports [1] - 18:24
Spot [1] - 9:24
square [2] - 48:22,
 49:1
St [1] - 34:14
staff [1] - 3:10
stage [1] - 32:15
standpoint [2] - 15:19,
 26:4
start [7] - 2:8, 11:16,
 34:24, 45:1, 46:9,
 47:16, 47:20
started [1] - 42:14
starting [1] - 38:1
```

state [8] - 4:24, 8:6,

```
10:19, 11:1, 11:17,
 12:19, 12:20, 31:6
State [1] - 1:10
STATE [1] - 51:3
stays [1] - 45:10
stenographic [1] -
 51:11
stenographically [1] -
 51:9
Steve [3] - 3:12, 47:7,
 47:11
Steven [1] - 3:11
still [12] - 5:23, 16:4,
 17:4, 18:21, 30:19,
 31:18, 31:20, 32:24,
 32:25, 34:10, 35:22,
 44:6
stop [1] - 47:18
Store [1] - 12:6
story [2] - 11:3, 11:4
strategy [2] - 23:2,
 23:4
streams [1] - 32:19
street [2] - 16:1, 37:12
Street [7] - 1:8, 5:16,
 9:16, 12:1, 12:4,
 12:10, 12:25
streets [4] - 5:22,
 5:23, 7:21, 23:14
streetscape [1] - 48:2
subcommittee [1] -
 26:20
subject [1] - 47:5
submitted [1] - 13:3
subsequently [1] -
 42:18
Subsidies [3] - 21:7,
 25:20, 27:1
subsidies [1] - 16:7
subsidy [1] - 18:16
substantially [1] -
 43:13
successful [2] -
 30:15, 37:9
suffrage [6] - 11:4,
 11:6, 11:16, 11:22,
 12:7, 12:21
suffrages [1] - 13:6
Suite [1] - 47:12
Sunday [1] - 11:21
super [1] - 6:6
support [5] - 9:19,
 10:14, 37:3, 37:8,
 38:3
supporting [1] - 37:6
supportive [2] - 31:14,
 45:20
```

sides [1] - 27:18

siding [1] - 22:2

Sauce [1] - 37:16

saw [2] - 5:9, 16:25

Т
Tampa [2] - 11:15,
34:14
tax [6] - 8:19, 8:20,
14:14, 14:17, 14:24
Tax [5] - 14:5, 24:22,
27:8, 29:16, 37:1
tee [1] - 24:23
tentative [3] - 14:12,
20:25, 25:3
termination [1] -
45:12
terms [2] - 28:5, 42:16
Thanksgiving [1] -
30:8
THE [89] - 2:4, 2:12,
3:5, 3:8, 5:2, 5:12,
7:25, 10:11, 13:12,
13:22, 13:25, 14:2,
16:16, 18:6, 18:10,
19:6, 23:11, 23:16,
23:22, 23:25, 24:5,
24:7, 24:9, 24:11,
24:13, 24:15, 26:19,
27:10, 27:15, 28:15,

28:18, 28:20, 28:25, 29:2, 29:4, 29:6, 29:8, 29:10, 31:3, 31:6, 32:2, 33:11, 33:22, 35:7, 35:12, 36:16, 37:19, 37:24, 38:4, 38:7, 38:10, 38:12, 38:14, 38:18, 38:20, 38:22, 38:24, 39:1, 39:3, 40:15, 40:18, 40:22, 40:25, 41:2, 41:4, 41:6, 41:8, 41:10, 41:15, 41:17, 41:19, 41:21, 41:23, 41:25, 44:12, 44:16, 44:19, 46:1, 46:3, 46:5, 46:7, 49:9, 49:19, 49:24, 50:1, 50:3, 50:5, 50:7, 50:9 they've [1] - 6:5 three [4] - 4:25, 8:7, 10:19, 10:21 thresholds [1] - 27:21 throw [1] - 28:1 ticketing [2] - 32:20, 33.2 today [7] - 2:15, 2:23, 3:14, 6:9, 19:10, 19:21, 36:24 Todd [1] - 2:22 together [1] - 11:20 tomorrow [1] - 36:5

took [2] - 20:4, 29:24

top [2] - 25:24, 44:10 total [2] - 15:18, 32:18 totally [1] - 38:2 totals [1] - 19:18 tough [1] - 9:6 toward [1] - 40:13 towards [1] - 35:25 town [5] - 2:23, 2:25, 3:14, 6:23 traffic [1] - 6:8 trail [2] - 11:2, 11:8 Trail [2] - 8:17, 8:18 transcript [1] - 51:10 transfer [1] - 26:7 transfers [1] - 16:10 transition [1] - 18:22 treasury [1] - 15:2 tree [1] - 32:16 trends [1] - 27:23 Tropia [3] - 1:9, 51:7, 51:19 true [1] - 51:10 try [1] - 34:20 trying [2] - 28:8, 34:10 turned [1] - 19:22 two [21] - 4:20, 5:22, 7:21, 13:3, 16:1, 16:6, 20:17, 20:22, 21:10, 23:14, 25:19, 25:22, 26:2, 26:17, 32:5, 35:3, 39:12, 46:19, 48:12, 48:14, 48:18 two-way [6] - 5:22, 7:21, 16:1, 20:22, 21:10, 23:14 type [1] - 7:1

U

ultimate [1] - 44:8 unable [3] - 42:19, 43:23, 44:25 Unallocated [7] -15:21, 17:7, 17:21, 21:1, 21:3, 25:16, 25:19 unallocated [1] -29:24 uncertainty [1] - 35:23 under [1] - 42:15 underway [1] - 16:4 unique [1] - 33:13 Unit [1] - 5:16 unless [1] - 20:16 unreasonable [1] -43:16 **up** [14] - 6:16, 9:1, 9:2, 10:11, 17:22, 22:14, 24:23, 25:23, 31:4,

35:18, 40:8, 48:6, 48:19, 49:17 upcoming [1] - 14:11 user [1] - 27:20 usual [1] - 26:24

V

vacate [1] - 40:11 valorem [1] - 25:6 variable [1] - 19:5 vending [1] - 32:16 vendor [3] - 30:6, 30:14, 30:18 venue [1] - 34:25 verses [1] - 49:12 version [2] - 19:22, 46:19 versus [1] - 36:4 vertical [1] - 47:3 vetted [3] - 16:17, 36:17, 36:22 viable [2] - 12:2, 12:3 vibe [1] - 6:24 Vice [1] - 1:13 village [1] - 32:15 virtually [7] - 2:14, 3:3, 3:13, 3:16, 3:18, 3:20, 3:21 Vision [3] - 30:18, 31:9, 33:18 volunteer [2] - 5:9, 5:19 vote [7] - 23:25, 27:10, 28:22, 33:19, 38:15, 41:12, 49:20 votes [1] - 33:17 Votes [2] - 11:2, 11:8

VyStar [3] - 39:19,

39:21, 40:9

W Walk [4] - 6:8, 31:16, 31:17, 37:9 walking [3] - 5:23, 6:6, 6:19 Ward [1] - 2:24 waste [1] - 22:16 water [1] - 10:14 watertight [1] - 22:19 waterways [1] - 9:10 **website** [1] - 5:9 Wednesday [2] - 1:6, 31:16 weeds [1] - 26:3 week [1] - 14:16 weeks [1] - 34:17 welcome [4] - 2:5, 2:7, 4:19, 8:1

West [2] - 5:15, 12:4 whatnot [1] - 7:22 whereas [1] - 44:9 whole [1] - 32:18 wife [1] - 37:20 WILLIAM [1] - 1:14 windows [1] - 22:3 winter [2] - 34:23, 34:25 wish [1] - 6:22 women [2] - 11:20, 11:24 Women's [2] - 11:2, 11:8 women's [4] - 11:3, 11:6, 11:16, 12:20

8:20, 37:17 work-from-home [1] -27:22 works [2] - 12:14, 32:7 Works [1] - 47:19 worry [1] - 4:17 WORSHAM [13] -1:14, 13:21, 23:13, 24:6, 28:14, 29:7, 38:8, 38:25, 40:17, 41:3, 41:22, 46:6, 50:6 Worsham [11] - 2:21, 23:12, 24:5, 29:6,

wonderful [5] - 8:19,

38:7, 38:24, 40:18, 41:2, 41:21, 46:5, 50:5

worth [1] - 22:18 writing [1] - 43:9

X

Xzavier [2] - 3:21, 33:19 **XZAVIER** [1] - 1:20

Υ

year [21] - 13:2, 14:11, 15:3, 15:7, 15:9, 16:10, 17:23, 18:20, 19:2, 21:12, 21:13, 25:3, 28:10, 29:21, 30:9, 34:5, 34:12, 34:20, 35:5, 36:12 Year [3] - 14:5, 18:3, 24.21 years [3] - 10:2, 22:25, 46.19 yellow [1] - 20:10

Ζ

zero [6] - 24:18, 29:13, 39:5, 42:2, 48:15, 50:12 **ZOOM** [5] - 4:1, 4:6, 4:11, 4:18, 10:23 **Zoom** [1] - 10:16

Diane M. Tropia', Inc., Post Office Box' 2375', Jacksonville', FL 32203•

City of Jacksonville June 16, 2021

Downtown Investment Authority Uncertified Condensed Copy

1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

17

18

19

20

21

22

23

24

25

2

CITY OF JACKSONVILLE

DOWNTOWN INVESTMENT AUTHORITY

BOARD MEETING

Proceedings held on Wednesday, June 16, 2021, commencing at 2:50 p.m., Jacksonville Public/Main Library, Multipurpose Room, 303 North Laura Street, Jacksonville, Florida, before Diane M. Tropia, FPR, a Notary Public in and for the State of Florida at Large.

BOARD MEMBERS PRESENT:

RON MOODY, Chairman.
BRAXTON GILLAM, Vice Chair.
CAROL WORSHAM, Secretary.
WILLIAM ADAMS, Board Member.
OLIVER BARAKAT, Board Member.
JIM CITRANO, Board Member.
CRAIG GIBBS, Board Member.

ALSO PRESENT:

LORI BOYER, Chief Executive Officer. INA MEZINI, DIA, Marketing and Communications. JOHN SAWYER, office of General Counsel. XZAVIER CHISHOLM, Administrative Assistant.

Diang M. Tropia, Inc., Post Office Box 2375, Jacksonville, FL 52203 (904) 821-0500

times before, in order for us to grant permission for someone to do environmental testing on a site where they are actually invasive tests, where they go beneath the surface of the soil, it has to come back to the DIA board for approval. And that's why we're presenting that resolution.

Lot R, for your benefit, is the piece of paper that I handed out today that you got to see. And this shows -- the little yellow pins on it are locations of where they intend to do the testing. So Lot R is to the west of the stadium, on the north side of the stadium, up against the expressway. And you can see the hypothetical positioning of the performance center on top of Lot R, underneath it in the map that I provided.

So this is the Jaguar parking lot right now. And the idea is, this is, as you have heard -- you've heard Iguana's announcement -- or the Jaguar's announcement several weeks ago when they had the press conference, they are proposing a performance center, which is a training facility, as well as practice fields in this location.

Diane M. Tropia, Inc., Post Office Box 2375, Jacksonville, FL 32203 (904) 821-0300

PROCEEDINGS

2 June 16, 2021

1

3

4

5

6

7

8

9

10

11

12

15

16

17

18

19

20

22

23

24

25

2:50 p.m.

- - -

THE CHAIRMAN: Let's go to our Downtown Investment Authority section. Let's start with the minutes. They have been published.

Hopefully, you have read them.

Are there any changes or corrections? If not, give me a motion to approve.

BOARD MEMBER GIBBS: Move to approve.

THE CHAIRMAN: Mr. Gibbs has made a

motion.

13 Second?

14 BOARD MEMBER WORSHAM: Second.

THE CHAIRMAN: All in favor, say aye.

BOARD MEMBERS: Aye.

THE CHAIRMAN: All opposed?

BOARD MEMBERS: (No response.)

THE CHAIRMAN: So the ayes have it.

Let's go to Resolution 2021-06-05. This

21 is the access agreement for Lot R.

Ms. Boyer, would you please present it?

MS. BOYER: Thank you.

Resolution 2021-06-05 is an access

agreement. As you have seen any number of
Diane M. Tropia, Inc., Post Office Box 2375, Jacksonville, FL 32203

(904) 821-0300

And this would be allowing the environmental testing to assess what remediation or what type of soil compaction or other things they might need to do to be able to construct that facility.

THE CHAIRMAN: Okay. This seems like an easy one. Someone needs to give me a motion.

BOARD MEMBER GIBBS: I move -- I will approve -- sorry, move Resolution 2021-06-05.

THE CHAIRMAN: Motion by Mr. Craig Gibbs.

Is there a second?

BOARD MEMBER CITRANO: Second.

THE CHAIRMAN: Okay. Jim Citrano has seconded.

All right. Let's have discussion.

16 Questions or comments?

Mr. Adams.

BOARD MEMBER ADAMS: No comments.

I filed previously -- I can't remember --

a conflict form on this one, but I neglected to file one in advance of today, so I'll abstain

from voting and discussion.

BOARD MEMBER BARAKAT: Just a procedural

Diane M. Tropia, Inc., Post Office Box 2375, Jacksonville, FL 32203

question. I believe the City contribution or

THE CHAIRMAN: Mr. Barakat.

(904) 821-0300

1 of 16 sheets Page 1 to 4 of 36 06/26/2021 11:26:42 AM

4

City of Jacksonville June 16, 2021 Downtown Investment Authority Uncertified Condensed Copy

6

11

14

5

involvement regarding construction of this

2 facility would not involve DIA; is that

3 correct? So the question is: Why would the

access agreement on the same land come through 4

5 DIA?

6

7

MS. BOYER: I can defer to Mr. Sawyer, but essentially, the ordinance which allows access

8 agreements anywhere within downtown

contemplates that they would come through this 9

10 board.

11 So we did them on Lot J also when we were

12 not reviewing Lot J from an incentive

standpoint initially. So the idea is anywhere 13

14 within downtown where there is an access

15 agreement granted on any City property, even it

if it happened to be fire station property or 16

17 some other property that's used by the City --

the sheriff's office property or something --18

19 would still come through us.

20 BOARD MEMBER BARAKAT: Okay. I guess I'm

21 still trying to reconcile that it's not the

involvement in the project but being involved 22

23 in the potential sale -- I guess when it comes

to selling the land, will it go through DIA?

Or conveyance of the land in any form or

Diane M. Tropia, Inc., Post Office Box 2375, Jacksonville, FL 32203

(904) 821-0300

1 fashion? 2 MS. BOYER: I'll defer to Mr. Sawyer.

3 If it were a sale of the land, I believe

it would come to DIA because it would be 4

5 disposition of a property interest. I think

the only reason it would not come to DIA is if 6

it were retained entirely by the City for a 7

8 City improvement.

So, for example, let me use my fire 9

10 station example. The fire station has a

11 building and they decide to build an addition

12 to it on some other property that they have.

That doesn't come to us because it is a City 13

use on a City piece of property. They're not 14

15 changing ownership or the property interest in

the property. 16

20

23

17 So, in this case, I think -- Mr. Sawyer, 18 correct me if I'm going astray here, but I

think that's -- the basis on which the 19

performance facility and the practice field are

21 not contemplated to go to DIA is that it is

22 still a sports use on sports property.

BOARD MEMBER BARAKAT: Okay. Thank you.

24 THE CHAIRMAN: Ms. Worsham.

BOARD MEMBER WORSHAM: I don't have any 25

Diane M. Tropia, Inc., Post Office Box 2375, Jacksonville, FL 32203

(904) 821-0300

additional questions. 1

2 THE CHAIRMAN: Mr. Gillam.

3 BOARD MEMBER GILLAM: I have no questions.

4 THE CHAIRMAN: Mr. Gibbs.

5 BOARD MEMBER GIBBS: Nothing additional.

THE CHAIRMAN: Mr. Citrano.

7 BOARD MEMBER CITRANO: No questions.

8 THE CHAIRMAN: Okay. We have a motion and

9 a second on Resolution 2021-06-05. Let's go

10 ahead and vote on this.

Mr. Craig Gibbs.

BOARD MEMBER GIBBS: Approve. 12

THE CHAIRMAN: Jim Citrano. 13

BOARD MEMBER CITRANO: I'm in favor.

THE CHAIRMAN: Oliver Barakat. 15

BOARD MEMBER BARAKAT: In favor. 16

17 THE CHAIRMAN: Bill Adams.

BOARD MEMBER ADAMS: I'll abstain. 18

19 THE CHAIRMAN: Carol Worsham.

20 BOARD MEMBER WORSHAM: In favor.

21 THE CHAIRMAN: Braxton Gillam.

22 BOARD MEMBER GILLAM: In favor.

23 THE CHAIRMAN: And Ron Moody is in favor.

24 So let the record reflect that this

25 resolution, 2021-06-05, we have six that are in

Diane M. Tropia, Inc., Post Office Box 2375, Jacksonville, FL 32203

8

(904) 821-0300

6

6

favor, one abstains, and so the motion carries. 1

All right. Our next resolution is 2

2021-06-07. This is the rescinding of the

allocation and development rights for 4

5 Resolution 2020-11-03.

Ms. Boyer, will you present this?

MS. BOYER: Thank you, Mr. Chairman. 7

8 So 2021-06-07, rescinding the allocation

and development rights for Lot J is simply a 9

10 cleanup amendment, if you will.

11 The board previously took a portion of the

12 development rights that were available to the

13 Shipyards/Lot J/Metropolitan Park as a unit,

and we allocated them to the proposed 14

development on Lot J. The Lot J development 15

was not approved by City Council. We're simply 16

17 taking those development rights back into

18 inventory. That allows us to have them

available for any future allocation. 19

Regardless of whether it is private 20

21 development, public use, et cetera, we would

22 have those rights back in the pool, if you

23 will.

24 THE CHAIRMAN: Okay. Thank you, Ms. Boyer.

25 All right. Let's have questions or

> Diane M. Tropia, Inc., Post Office Box 2375, Jacksonville, FL 32203 (904) 821-0300

City of Jacksonville June 16, 2021 Downtown Investment Authority Uncertified Condensed Copy 9 11 1

10

11

21

1 comments.

2 Jim Citrano.

3 BOARD MEMBER GILLAM: First thing, I put

4 up a motion to approve 2021-06-07.

5 BOARD MEMBER WORSHAM: Second.

6 THE CHAIRMAN: Braxton Gillam has made a

7 motion. Carol Worsham has seconded.

8 **Ouestions and comments?**

9 Jim Citrano.

10 BOARD MEMBER CITRANO: None for me.

THE CHAIRMAN: Craig Gibbs. 11

12 BOARD MEMBER GIBBS: None.

THE CHAIRMAN: Braxton Gillam. 13

14 BOARD MEMBER GILLAM: Purely

administrative. Makes sense to me. 15

THE CHAIRMAN: Carol Worsham. 16

BOARD MEMBER WORSHAM: None. 17

THE CHAIRMAN: Oliver Barakat. 18

19 BOARD MEMBER BARAKAT: None.

20 THE CHAIRMAN: And Bill Adams.

21 BOARD MEMBER ADAMS: No.

THE CHAIRMAN: So let's take Resolution

23 2021-06-07 and let's vote.

24 Braxton Gillam.

22

1

2 3

25 BOARD MEMBER GILLAM: In favor.

> Diane M. Tropia, Inc., Post Office Box 2375, Jacksonville, FL 32203 (904) 821-0300

> > 10

4

others, to find out what other properties are

selling for and to find out what may be going

on in the private market in downtown. 3

THE CHAIRMAN: Bill Adams. BOARD MEMBER ADAMS: In favor.

4

5 THE CHAIRMAN: Oliver Barakat.

6 BOARD MEMBER BARAKAT: In favor.

7 THE CHAIRMAN: Jim Citrano.

8 BOARD MEMBER CITRANO: I'm in favor.

THE CHAIRMAN: Carol Worsham.

BOARD MEMBER WORSHAM: In favor.

THE CHAIRMAN: Craig Gibbs. 9

10 BOARD MEMBER GIBBS: In favor.

THE CHAIRMAN: Ron Moody is in favor. 11

12 So let the record reflect that Resolution

2021-06-06 [sic] has carried seven for and zero 13

14 against. 15

I'm sorry. I quoted that wrong. It was

2021-06-07, and it carries seven for and zero 16

17 against.

18

All right. So that concludes our Downtown

Investment meeting. 19

Let's go to New Business. 20

21 Ms. Boyer.

22 MS. BOYER: I don't have anything on New

23 Business. I think mine is more in the

informational briefing, but if we can do them 24

both? 25

> Diane M. Tropia, Inc., Post Office Box 2375, Jacksonville, FL 32203 (904) 821-0300

THE CHAIRMAN: Please.

2 MS. BOYER: So the first thing I would

like to share with you, if we can make it work,

is a video that -- Mr. Moody had an Appraisal

Institute meeting earlier in the week, and I

broke out this video. This is an effort that

we've been working on over the course of last

8 year. And the focus of the video is primarily 9

public infrastructure projects in downtown.

Let me mention a couple of things before you start it, Ina, if I may.

12 The first is that, for those who are

participating by Zoom, this is not going to be 13

14 visible on Zoom. If we tried to make it

visible and run it through Zoom, it lags and we 15

lose quality and we can't actually show it. So 16

anybody who is on Zoom who wants a copy of it 17

can contact us. We're happy to provide you 18

19 copies of it. But this is going to be visible

20 in the room, for those in the room.

Secondly, so you understand, this was

prepared for our use primarily with potential 22 23 developers and investors. And so the concept

24 of the video was that it's quite easy for a

developer talking to brokers, talking to

Diane M. Tropia, Inc., Post Office Box 2375, Jacksonville, FL 32203 (904) 821-0300

12

It's much more difficult to get a handle

on what the public projects are and when they are actually coming to fruition and how they 6

might impact private development sites or

7 vibrancy in a particular neighborhood or an

area. So the idea was to try to aggregate

10 something and have a vehicle where we could 11 communicate about all of the different

12 infrastructure and public projects that are

going on and how they influence different 13

14 districts within downtown.

15 So that's really the background of why

16 this was created.

17 I think Mr. Gillam has a question. I'm

looking at him poised. 18

BOARD MEMBER GILLAM: I know we're getting 19

ready to watch it, but in anticipation of that, 20

21 how long is the video?

22 MS. BOYER: Seven minutes.

BOARD MEMBER GILLAM: So we -- I know that

Diane M. Tropia, Inc., Post Office Box 2375, Jacksonville, FL 32203

one of Mr. Moody's stated, you know, goals --24

MS. BOYER: Ms. Mezini says something 25

(904) 821-0300

3 of 16 sheets Page 9 to 12 of 36 06/26/2021 11:26:42 AM

City of Jacksonville June 16, 2021 Uncertified Condensed Copy Downtown Investment Authority

6

8

9

10

11

12

13

21

22

23

24

25

14

13

else.

1

3

5

6

7

8

9

13

14

15

16

5

6

7

8

9

14

15

16

17

20

21

2 MS. MEZINI: It's 12 minutes.

BOARD MEMBER GILLAM: It's 12 minutes.

4 Enough said.

Thank you, Ms. Mezini.

I know one of Mr. Moody's stated goals or hopes for this organization, which I support -you know, it'll be something we'll talk about next month more -- is a little speakers

10 bureau opportunity for us to go out into the community. I'm happy to report, Mr. Moody, 11

12 I've already started making engagements.

But we talked about a process of having talking points so we have a consistent theme and also message to share with the community about what's going on downtown. This seems like something that might be used for that

17 18 maybe?

19 MS. BOYER: Absolutely. It's intended to 20 be available for that purpose. It's also

21 intended to be able to be broken into segments.

So you will see that it's structured by various 22

23 districts so that you could perhaps show only one area. If you were going to talk to people 24

in Brooklyn and you only wanted to focus on

Diane M. Tropia, Inc., Post Office Box 2375, Jacksonville, FL 32203

(904) 821-0300

Brooklyn, you could -- we can clip out and have

just the Brooklyn portion of it. So there will 3 be opportunities to segment it if you wish and

have a shorter clip. 4

(Video presentation.)

"Downtown Jacksonville is the heart of the arts, history, business, innovation, and civic engagement for all of Northeast Florida. Within our vibrant urban center, you will find

10 several distinct neighborhoods, each providing

a unique and captivating character that 11 12

welcomes people from all walks of life. 13

The development and revitalization of downtown has gained serious momentum. High demand for urban living is driving unprecedented growth in the downtown housing market. This influx of residential options

creates a need for more amenities, grocers and 18 19 services, and improved public infrastructure.

As the community grows, our focus is on creating and maintaining a network of

sustainable infrastructure that is both

23 functional and resilient far into the future.

Funded and underway today, these projects are 25 reclaiming downtown for pedestrians,

Diane M. Tropia, Inc., Post Office Box 2375, Jacksonville, FL 32203

(904) 821-0300

bicyclists, and boaters.

2 Jacksonville is one of the fastest growing cities in the nation. And the more connected and vibrant downtown becomes, the more it 5 attracts residents and businesses alike.

15

16

Lying on the western edge of downtown, between downtown's Central Core and the historic Riverside suburb and its Five Points shopping and entertainment area, is the modern and colorful Brooklyn neighborhood. Here, Fortune 500 companies, luxury apartments, and shopping are set against nostalgic vestiges of

the neighborhood's industrial past.

14 Public investments in stormwater 15 management and roadways have paved the way for private redevelopment and major new 16 17 infrastructure projects, which will restore 18 waterways, add trails, and modernize dated 19 roadways to enhance mobility, resiliency, and 20 property values.

Partially buried under decades-old development, McCoy's Creek flows through Brooklyn into the St. Johns River. The restoration of McCoy's Creek will open up the waterway to create a picturesque recreational Diane M. Tropia, Inc., Post Office Box 2375, Jacksonville, FL 32203

(904) 821-0300

destination, reduce flooding in the area, and

remediate environmental issues. Restored

bulkheads and creekside development will allow

for outdoor dining, bike and pedestrian 4 amenities, and a new kayak launch. 5

New roadway improvements are slated for 6 7 Forest Street and Park Street. The Park Street

8 road diet will complement growing residential

and retail needs and spur further investment. 9 Modified travel lanes, wider sidewalks, shade 10

11 trees, and increased on-street parking will

12 give renewed vitality to Park Street, welcoming

pedestrians and bicyclists, creating spaces for 13

on-street dining, and improving traffic safety. 14

15 In addition, the new Florida Blue parking

garage on Park Street will add 700 spaces 16

17 available to the public on nights and weekends,

connecting Brooklyn to LaVilla. 18

19 The City and Groundwork Jacksonville have partnered to build the first segment of the 20

Emerald Trail, a 1.3-mile link from Park Street

21

22 in Brooklyn, north along Lee street, to the

23 existing S-Line Rail Trail. When completed,

the Emerald Trail will boast 30 miles of 24

Diane M. Tropia, Inc., Post Office Box 2375, Jacksonville, FL 32203

(904) 821-0300

trails, greenways, and parks that will encircle

15

16

17

18

the urban core, linking downtown to 14 historicneighborhoods.

LaVilla, Jacksonville's oldest suburb and home to Jacksonville Terminal, now Prime Osborn

Convention Center, was our most ethnically diverse community in the heyday of rail travel.

6 diverse community in the heyday of rail travel.7 As the epicenter of Black culture and commerce,

it became known as the Harlam of the Courth

8 it became known as the Harlem of the South.

Today, LaVilla is experiencing a much-anticipated resurgence, boasting new, affordable, and workforce housing, the Jacksonville Regional Transportation Center, and proposed transit-oriented development projects.

Along Lee Street, new for-sale townhomes and the Lift Ev'ry Voice and Sing Park are coming soon. The park was designed by renowned landscape architect Walter Hood to honor the legacy of Jacksonville's native sons, the Johnson brothers, and will be the first of several cultural sites to be featured.

This celebration of Jacksonville's heritage blends with nationally renowned transportation solutions of the future. The Regional Transportation Center sits at the

Diane M. Tropia, Inc., Post Office Box 2375, Jacksonville, FL 32203 (904) 821-0300

heart of future rail connections, an autonomous vehicle network, and an innovative

3 smart-transit corridor, which will run east and

4 west, connecting residents with downtown's many

5 amenities.

3

4 5

9

10

11

12

13

14

15

16

17

18

19 20

21

22

23

24

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

25

State and Union Streets form the northern boundary of downtown and directly connect Interstates 95 and 10 on downtown's western boundary to Arlington and the beaches to the east.

The historic Springfield neighborhood and UF Health lie just to the north of downtown. Much of the property between downtown's northern boundary and the Central Core is owned by First Baptist Church of Jacksonville. The church has recently decided to downsize, and has offered 11 city blocks for sale, including three structured parking garages. Such an opportunity for large-scale campus

redevelopment is rare in any urban area and offers endless possibilities.

Anchored by five historic churches, the Cathedral District connects the Central Core to the Cathedral District connects the Cathedral District

Cathedral District connects the Central Core to the sports and entertainment complex and is home to Billy Goat Hill, the highest point in

Diane M. Tropia, Inc., Post Office Box 2375, Jacksonville, FL 32203 (904) 821-0300

downtown. The community is known for its rich
history and its beautiful examples of
Jacksonville's diverse historic architecture.

4 Commonly referred to as downtown's
5 neighborhood and home to several senior living
6 communities, this family-friendly residential
7 character is growing. Thanks to numerous
8 mixed-income projects in various stages of
9 development, this multigenerational community
10 enjoys easy walkability to the historic Florida

Theatre, the Elbow entertainment district, theSt. Johns River, the businesses and shops of

the Central Core, and major events in theSports and Entertainment District.

Restoration of Hogan's Creek and improvements to the greenway, a part of the larger Emerald Trail network, will greatly enhance the Cathedral neighborhood.

The Central Core, both in name and geography, encompasses many of downtown's office towers, government services, regional nonprofits, arts and cultural centers, and historic properties ripe for adaptive reuse.

24 This density and diversity makes the Core the

25 most concentrated area of focus for economic

Diane M. Tropia, Inc., Post Office Box 2375, Jacksonville, FL 32203 (904) 821-0300

1 development on the Northbank.

Today, work is underway to redevelop key
riverfront parcels to create unique waterfront
amenities for the whole city and to modernize
traffic corridors to make the Central Core

6 safer and welcoming.7 One-way streets, once praised for their

8 ability to quickly move cars through and out of
9 downtown, are being converted back into two-way
10 streets. The Downtown Investment Authority
11 will begin the process with east/west-running
12 Forsyth and Adams Streets.

This traffic-calming measure will support development efforts by enhancing pedestrian and bicyclist safety by promoting retail visibility and by improving the quality of life for Central Core residents, driving further residential demand.

A new Hogan Street cycle track will create a high-value corridor, connecting the Rosa Parks Transit Station and the Springfield neighborhood to the Northbank Riverwalk.

Plentiful ground-floor retail space along the corridor coupled with the DIA's new food and beverage incentive program will create an

Diane M. Tropia, Inc., Post Office Box 2375, Jacksonville, FL 32203 (904) 821-0300

5 of 16 sheets Page 17 to 20 of 36 06/26/2021 11:26:42 AM

19

20

21

22

23

24

25

Uncertified Condensed Copy

4

5

7

8

9

10

11

15

16

17

18

19

20

21

22

23

24

25

13

14

15

16

17

18

19

20

21

22

23

24

25

active sidewalk cafe culture that will take advantage of the area's ample public art and 2 3 place-making efforts.

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

1

3

4

5

6

7

8

9

10

11 12

13

14

15

16

17

18

19

20

21

22

23

24

25

The scenic Northbank Riverwalk provides a place for the community to come together for leisure and exercise alike. Riverfront Plaza, the seven-acre site that was formally occupied by the Jacksonville Landing, will become an iconic public park with adjacent, complementary development opportunities. With an emphasis on putting the public first, the park design will begin this spring.

On the Riverwalk, under the shade of the Acosta Bridge, sits Corkscrew Park with its exercise sculpture and equipment. In between both lies the Performing Arts Center, home to the Jacksonville Symphony and FSCJ Artist Series. Its general riverfront lawn is set to be transformed into an interactive node built around the theme of Jacksonville's rich musical heritage.

The Music Commons boasts a treble clef landscape design and will pay tribute to the artists and composers who drew inspiration from their Jacksonville roots. The space will also

Diane M. Tropia, Inc., Post Office Box 2375, Jacksonville, FL 32203 (904) 821-0300

include a children's musical play area, a nightly projection shown on the building's riverfront facade, produced by the DIA, and livestream projections on the CSX building with lawn seating.

Nightly activities on the Music Commons is augmented by views of St. Johns River Park, located across the river, and downtown's colorful bridges. On one side shines the electric blue Main Street Bridge; and on the other, the color-changing Acosta Bridge with new LED lights, recently installed by the Jacksonville Transportation Authority, which can be synchronized to complement the nightly liaht show.

Characterized by tall riverfront office and residential towers, the Southbank sits between the St. Johns River and the San Marco neighborhood to the south. It features a number of hotels and premiere medical campuses, including Baptist Medical Center, Wolfson Children's Hospital, MD Anderson Cancer Center, and Nemours Specialty Care center.

access via a boat ramp, kayak launch, river

The community enjoys plentiful riverfront

Diane M. Tropia, Inc., Post Office Box 2375, Jacksonville, FL 32203 (904) 821-0300

taxi stops, and the Southbank Riverwalk, which 2 will see substantial extensions in the coming 3 vears.

Directly across from the Performing Arts Center lies another public space slated for a themed activity node and nightly light shows on downtown's Southbank. St. Johns River Park is home to the iconic Friendship Fountain.

Through careful curation, a more vibrant, year-round public space will take shape and connect Jacksonville to its heritage. Built around the theme, "Exploring the St. Johns 12 River," the node will interpret the stories of 13 14 the indigenous Timucuan people, John Ribault's landing in 1562 which led to the Fort Caroline settlement, and botanist and horticulturist John Bartram's travels through Jacksonville. Plans call for a botanical garden, a themed play park, a splash pad, and concessions.

Central to the park will be an upgraded Friendship Fountain with the addition of new accent jets, lighting, speakers, and lowered fountain wall, allowing visitors to interact with the water. With these enhancements, spectacular water shows via video projection

Diane M. Tropia, Inc., Post Office Box 2375, Jacksonville, FL 32203 (904) 821-0300

24

22 can be produced on the fountain's center mist.

> The fountain shows will entertain residents and 3 visitors nightly.

Funded and in design, two projects will 4 extend the Southbank Riverwalk from the Acosta Bridge to the I-95 multiuse path at the Fuller 6 7 Warren Bridge and beyond along Nira Street, connecting to the district, giving residents and visitors increased access to spectacular 9 10 views of the iconic downtown skyline and 11 further promoting a healthy and active 12 lifestyle for the community.

The District by Elements of Jacksonville, with its vision for a sustainably designed, mixed-use development on the long-vacant, 30-acre riverfront site will encourage a healthy lifestyle. The development will include more than four acres of public park spaces, including a large central riverfront park and will tell the story of Jacksonville's extraordinary medical facilities through art, exercise, gardens, and interactive features.

Active water access abounds with a marsh boardwalk and an extension of the Southbank Riverwalk as well as transient boater slips and

Diane M. Tropia, Inc., Post Office Box 2375, Jacksonville, FL 32203 (904) 821-0300

a kayak launch site. With scenic views of both 2 the river and the downtown skyline, this unique

setting will be a place that empowers residents 3

and visitors to pursue and achieve wellness in 4 5 their everyday lives.

6 With a growing population, a strong 7 economy, diverse cultural and recreational 8 opportunities and abundant natural resources, Jacksonville distinguishes itself as one of the 9 10 nation's most dynamic cities. And its downtown is a key factor in its success. Downtown 11 12 Jacksonville is well positioned for continued 13 growth, expansion, and investment, and we're 14 committed to ensuring it thrives as a great 15 place to live, work, visit, and invest."

(End of video presentation.)

16

17

18

19 20

21

22

23

24

25

1

2 3

6

7

8

9

10

11

12

13

14

15

16

17

18 19

20

21

MS. BOYER: And, as you can tell, there are already updates. I saw Mr. Gillam turn around when it said, "The District by Elements." We are fully aware this is going to be an ongoing challenge, but we thought there was merit in trying to gather content and get our arms around it somewhere, so ...

THE CHAIRMAN: Makes you kind of want to move to Jacksonville.

Diane M. Tropia, Inc., Post Office Box 2375, Jacksonville, FL 32203 (904) 821-0300

All right. Ms. Boyer.

MS. BOYER: I have a number of other announcements, if I may?

BOARD MEMBER GIBBS: Mr. Chair, can I get 4 5 access to that?

MS. BOYER: Absolutely. So we're going to make it available to all the board members so you certainly have it. We'll also be putting it on our website, but we just wanted to -we've also had Mr. Mendenhall request it, but we wanted to make sure the board had an opportunity to see it before it became widely distributed so that you were aware of the content and have access to it.

Second thing, I would like to announce -some of you at the Finance Committee already heard -- our financial analyst position is available. We have actually advertised it. So it is now an open advertisement on the City website. This is replacing Jackie Mott, who is retiring in August.

22 So I would just encourage any of you who 23 know anyone who might be interested in the position, we would really love them to apply. 25 We'd love to have a great applicant pool when

> Diane M. Tropia, Inc., Post Office Box 2375, Jacksonville, FL 32203 (904) 821-0300

we're looking at that. It's an open

application now, both to City employees and

non-City employees. So I wanted to bring that

27

28

4 up.

Chair.

13

22

23

24

25

5 And then the next thing I will mention is committee assignments. So you have all 6 7 received a memo from Mr. Gillam. I understand we now have responses from everyone. I will 8 9 meet with Mr. Gillam after this meeting, and 10 you should expect to receive an email sometime in the next week with committee assignments for 11 12 the coming -- so July 1st, year of the next

14 We already have -- we do have a planned meeting, which I'll mention in a moment, coming 15 16 up before the end of the month. And this year's committee assignments, Mr. Moody sent 17 18 out a memo regarding an expansion of the REPD 19 Committee will be in effect through July 1st, 20 but we'll be looking at new committee 21 assignments as of July 1st.

So the reason that is important is we're having some challenges with the July board meeting date, and so the next thing we're going to talk about is that. I think the date that

Diane M. Tropia, Inc., Post Office Box 2375, Jacksonville, FL 32203 (904) 821-0300

26 we've landed on with Mr. Gillam is potentially

July 29th. And so I would like everyone here

to -- I know Ms. Worsham is out, and if you

will just please get with Xzavier before you

leave today and let him know if you're

available on July 29th. So if that is the 6

7 case, we will be cancelling our meeting on the

8 21st and noticing a new meeting for the 29th.

We have a lot of people traveling in the 9 month of July and it's a challenge to try to 10 get a quorum and coordinate with folks' 11 12 schedules. So if that one works, that looks to be the best date that I can get the highest

13

14 attendance right now.

BOARD MEMBER GILLAM: May I add something

on this? I want to talk about -- or I want to 16

announce we're going to have a standing 17

18 committee or working committee -- it's a

19 working committee, not a standing committee.

It will meet three times to address this 20

21 speakers bureau idea Mr. Moody announced last

22 time we were here.

23 My expectation will be, we would meet one

time to have open discussion with the public, 24

25 and anyone who wants to comment and talk about

Diane M. Tropia, Inc., Post Office Box 2375, Jacksonville, FL 32203

(904) 821-0300

City of Jacksonville June 16, 2021 Downtown Investment Authority Uncertified Condensed Copy

10

ideas of what we might -- how we might do it.

2 We'd have a second meeting where,

3 hopefully, the staff can help us fill in some

of the blanks after we have had some 4

5 discussion, and then maybe a third meeting to

6 finalize what would be kind of a program with

7 bullet points and maybe even a PowerPoint that

8 we could -- that each of the board members --

9

would be available to you for any organizations

10 you're involved with and any opportunities you have to speak and talk about what's going on 11

12 downtown.

13 MS. BOYER: That's great. And I will tell 14 you that we -- Ms. Mezini is already working on 15 that presentation, but what we may do is --16

what we have internally is almost a library of presentations. So we have a couple of 17

18 different versions, depending on the nature of

19 the audience. And we may do the same for you

20 as well when you are serving in that capacity.

21 Some of them may be more general for members of

the public and some of them may be more for 22

23 people interested in particular

development/investment type of interests. So 24

we'll share with you several different options.

Diane M. Tropia, Inc., Post Office Box 2375, Jacksonville, FL 32203 (904) 821-0300

So the next thing that I wanted to 1 announce -- and this is in consultation with

3 our board Chair and our incoming Chair. We

have set a couple of meeting dates coming up. 4

We have scheduled a special board meeting on 5

July 7th and a Real Estate and Property 6

7 Disposition Committee meeting on June 25th.

8 And I believe -- I didn't write down the times,

but I believe the June 25th meeting is at 9 a.m. 9

Xzavier, is that correct?

11 MR. CHISHOLM: It's at 1:30.

MS. BOYER: So June 25th is at 1:30, and

July 7th is at 9 a.m.? Because one of them is 13

14 at 9 a.m. on your board.

MR. CHISHOLM: I'm not sure on that. I'll

double-check on that for you. 16

> MS. BOYER: And we will be sending out the notices, more than seven days -- 9 a.m. on the

19 7th. Mr. Gillam is confirming. We'll send out

20 notices seven days in advance. They will both

21 be in this location. We will be sending out

agendas and agenda packets seven days in 22

advance, as required, but we just wanted to

give everyone here and in the public a heads-up

25

10

12

15

17

18

Diane M. Tropia, Inc., Post Office Box 2375, Jacksonville, FL 32203 (904) 821-0300

It is our intention that at those meetings 1

we will be taking up the proposal that Iguana has made with respect to the Kids Kampus

property. So --4

5 THE CHAIRMAN: And that'll be the July 7th

meeting, correct? 6

7 MS. BOYER: It will be the July 7th

8 meeting and the June 25th committee meeting in

9 advance of the July 7th meeting.

THE CHAIRMAN: Okay.

MS. BOYER: In addition to that, I wanted 11

12 to make sure that everyone had on their

calendar, June 24th. So the day before the 13

14 June 25th meeting, June 24th, all day in this

15 room are the presentations for the Riverfront

Plaza design. 16

17 So I know Ms. Worsham is on that -- a 18 subject matter expert in that group, but

everyone is welcome to attend; members of the 19

20 public, all the board members. We would

21 encourage you. There were three design teams

that were selected. All three design teams 22

23 will be presenting. I believe they have an

24 hour and a half to two hours each to do their

presentation, take comments from the public,

Diane M. Tropia, Inc., Post Office Box 2375, Jacksonville, FL 32203 (904) 821-0300

30 32

> et cetera. 1 2 The entire scoring committee and

3 Procurement Committee will be here. This is

actually a Procurement Committee meeting. It's

not a DIA board meeting. It is part of the

procurement process to be able to select which 6

7 team proceeds to the hundred percent drawings.

8 But just want everyone to know that that is

9 happening, and you're more than welcome to

10 attend. We'd love to see a lot of you there.

11 And that is what I have on my schedule

12 between now and July. MR. CHISHOLM: The July 7th meeting is at 13

9 a.m.

BOARD MEMBER WORSHAM: I have a question.

I have a workshop on the BID/CRA on 16

17 June 21st; is that still current?

18 MS. BOYER: We were tentatively scheduling

19 that on June 21. I think it is not current.

We have not officially noticed it. And the 20

21 staff has been a little inundated recently, so

22 I don't think we're as far along on that as we

23 need to be to have that workshop. We will be

noticing it, but based on everyone's schedules 24

25 in the month of July, I'm concerned that that

(904) 821-0300

Diane M. Tropia, Inc., Post Office Box 2375, Jacksonville, FL 32203

14

City of Jacksonville

June 16, 2021

Downtown Investment Authority

Uncertified Condensed Copy

may be late July before I get enough people back in town.

BOARD MEMBER WORSHAM: Thank you. I'll take it off my calendar.

THE CHAIRMAN: All right. Ms. Boyer, is that it?

MS. BOYER: That's it for today.

THE CHAIRMAN: Okay, folks. I'll make my comments brief. This is my last meeting as the Chair this year. It's been a great, fun year for me. This has been the year of COVID, and, boy, it's been interesting, but I think we've gotten through it okay.

I really believe with all my heart that this COVID thing is going to present some real opportunities for Jacksonville. There is a bunch of people moving into Florida. And Jacksonville, for the first time in a long time, is getting a big share of the people coming in town. And I think the best is yet to come. I'm looking forward to what's going to happen. And it's going to mean a lot of work for this committee as we plan and as we go forward. So buckle up. I think it's going to be a lot of fun.

Diane M. Tropia, Inc., Post Office Box 2375, Jacksonville, FL 32203 (904) 821-0300

what we're doing is real important. So as we set up this speakers committee, let's get on the same page. Our staff will provide a lot of the information that we're going to need to make it easy for us to present, but let's go out to the groups that we have influence with, whether it's the Rotary Club or the Meninak Club or whoever. Let's just tell the story because we really have a good, positive story to tell. Let's get the word out.

You know, a lot of people can criticize and say, well, why don't you do this? And why don't you do that? Really, what we can say is, guys, there's a lot happening. You know, plug in, get involved, and, you know, come in and let's make Jacksonville a great city.

So anyway, thank you for your help. And look forward to serving as we go forward.

Any other comments before we close this meeting down?

(No response.)

THE CHAIRMAN: All right, folks. I think that does it for today.

(The foregoing proceedings were adjourned at 3:29 p.m.)

Diane M. Tropia, Inc., Post Office Box 2375, Jacksonville, FL 32203 (904) 821-0300

But I want to really give my thanks to this board. What a talented group of people. Each of you bring a special talent to the board, and it really makes it easy to be a part of this group. And I just want to thank you from the bottom of my heart. I especially want to thank the staff. I want to thank Lori. She's a fireball.

Little thing -- this is just an example. We had an Appraisal Institute meeting this last week, and I asked her on short notice if she would come and speak to the group. And here she is from 6 to 9 o'clock at night on her time. I mean, she didn't have to do that, yet she was there and she was building the brand for Jacksonville. And so I really thank her. She's a hard worker and we're very lucky to have her.

I would like to thank the board, Ina, and Xzavier. You guys do great work, and we appreciate you, and virtually whoever in the staff is listening, we really do thank you for your work.

I think, going forward -- and I think Braxton is all over this -- the branding of

Diane M. Tropia, Inc., Post Office Box 2375, Jacksonville, FL 32203 (904) 821-0300

1 CERTIFICATE OF REPORTER

3 STATE OF FLORIDA)

4 COUNTY OF DUVAL)

I, Diane M. Tropia, Florida Professional Reporter, certify that I was authorized to and did stenographically report the foregoing proceedings and that the transcript is a true and complete record of my stenographic notes.

DATED this 25th day of June 2021.

Diane M. Tropia Florida Professional Reporter

Diane M. Tropia, Inc., Post Office Box 2375, Jacksonville, FL 32203 (904) 821-0300

1 4	95 [1] - 18:8	ago [1] - 3:21	27:6, 27:11, 27:17,	big [1] - 33:19
<u>'</u>		agreement [4] - 2:21,	27:21	bike [1] - 16:4
1.3-mile [1] - 16:21	Α	2:25, 5:4, 5:15	Assistant [1] - 1:20	Bill [3] - 7:17, 9:20,
10 [1] - 18:8	^	agreements [1] - 5:8	astray [1] - 6:18	10:3
11 [1] - 18:17	a.m [5] - 30:9, 30:13,	ahead [1] - 7:10	attend [2] - 31:19,	Billy [1] - 18:25
12 [2] - 13:2, 13:3	30:14, 30:18, 32:14	alike [2] - 15:5, 21:6	32:10	Black [1] - 17:7
14 [1] - 17:1	ability [1] - 20:8	allocated [1] - 8:14	attendance [1] - 28:14	blanks [1] - 29:4
1562 [1] - 23:15	able [3] - 4:4, 13:21,	allocation [3] - 8:4,	attracts [1] - 15:5	blends [1] - 17:23
16 [2] - 1:6, 2:2	32:6	8:8, 8:19	audience [1] - 29:19	blocks [1] - 18:17
1:30 [2] - 30:11, 30:12	abounds [1] - 24:23	allow [1] - 16:3	augmented [1] - 22:7	blue [1] - 22:10
1st [3] - 27:12, 27:19,	absolutely [2] - 13:19,	allowing [2] - 4:1,	August [1] - 26:21	Blue [1] - 16:15
27:21	26:6	23:23	AUTHORITY [1] - 1:2	board [15] - 3:6, 5:10,
	abstain [2] - 4:21,	allows [2] - 5:7, 8:18	Authority [3] - 2:5,	8:11, 26:7, 26:11,
2	7:18	almost [1] - 29:16	20:10, 22:13	27:23, 29:8, 30:3,
	abstains [1] - 8:1	ALSO [1] - 1:17	authorized [1] - 36:8	30:5, 30:14, 31:20,
2020-11-03 [1] - 8:5	abundant [1] - 25:8	amendment [1] - 8:10	autonomous [1] -	32:5, 34:2, 34:4,
2021 [3] - 1:6, 2:2,	accent [1] - 23:22	amenities [4] - 14:18,	18:1	34:19
36:15	access [10] - 2:21,	16:5, 18:5, 20:4	available [8] - 8:12,	BOARD [43] - 1:3,
2021-06-05 [5] - 2:20,	2:24, 5:4, 5:7, 5:14,	ample [1] - 21:2	8:19, 13:20, 16:17,	1:12, 2:10, 2:14,
2:24, 4:9, 7:9, 7:25	22:25, 24:9, 24:23,	analyst [1] - 26:17	26:7, 26:18, 28:6,	2:16, 2:18, 4:8, 4:12,
2021-06-06 [1] - 10:13	26:5, 26:14	anchored [1] - 18:22	29:9	4:18, 4:24, 5:20,
2021-06-07 [5] - 8:3,	achieve [1] - 25:4	Anderson [1] - 22:22	aware [2] - 25:20,	6:23, 6:25, 7:3, 7:5,
8:8, 9:4, 9:23, 10:16	Acosta [3] - 21:14,	announce [3] - 26:15,	26:13	7:7, 7:12, 7:14, 7:16,
21 [1] - 32:19	22:11, 24:5	28:17, 30:2	aye [2] - 2:15, 2:16	7:18, 7:20, 7:22, 9:3,
21st [2] - 28:8, 32:17	acre [1] - 21:7	announced [1] - 28:21	ayes [1] - 2:19	9:5, 9:10, 9:12, 9:14,
24th [2] - 31:13, 31:14	acres [1] - 24:18	announcement [2] -		9:17, 9:19, 9:21,
25th [6] - 30:7, 30:9,	active [2] - 21:1, 24:11	3:20, 3:21	В	9:25, 10:2, 10:4,
30:12, 31:8, 31:14,	Active [1] - 24:23	announcements [1] -		10:6, 10:8, 10:10,
36:15	activities [1] - 22:6	26:3	background [1] -	12:19, 12:23, 13:3,
29th [3] - 28:2, 28:6,	activity [1] - 23:6	anticipated [1] - 17:10	12:15	26:4, 28:15, 32:15,
28:8	Adams [5] - 4:17,	anticipation [1] -	Baptist [2] - 18:15,	33:3
2:50 [2] - 1:7, 2:2	7:17, 9:20, 10:3,	12:20	22:21	Board [4] - 1:14, 1:15,
	20:12	anyway [1] - 35:17	Barakat [4] - 4:23,	1:15, 1:16
3	ADAMS [5] - 1:14,	apartments [1] - 15:11	7:15, 9:18, 10:5	boardwalk [1] - 24:24
22 40.04	4:18, 7:18, 9:21,	applicant [1] - 26:25	BARAKAT [7] - 1:15,	boast [1] - 16:24
30 [1] - 16:24	10:4	application [1] - 27:2	4:24, 5:20, 6:23,	boasting [1] - 17:10
30-acre [1] - 24:16	adaptive [1] - 19:23	apply [1] - 26:24	7:16, 9:19, 10:6	boasts [1] - 21:22
303 [1] - 1:8	add [3] - 15:18, 16:16,	Appraisal [2] - 11:4,	Bartram's [1] - 23:17	boat [1] - 22:25
3:29 [1] - 35:25	28:15	34:10	based [1] - 32:24	boater [1] - 24:25
F	addition [4] - 6:11,	appreciate [1] - 34:21	basis [1] - 6:19	boaters [1] - 15:1
5	16:15, 23:21, 31:11	approval [1] - 3:6	beaches [1] - 18:9	botanical [1] - 23:18
500 [1] - 15:11	additional [2] - 7:1, 7:5	approve [5] - 2:9,	beautiful [1] - 19:2 became [2] - 17:8,	botanist [1] - 23:16
300 [ij 10.11		2:10, 4:9, 7:12, 9:4	,	bottom [1] - 34:6
6	address [1] - 28:20 adjacent [1] - 21:9	approved [1] - 8:16	26:12	boundary [3] - 18:7, 18:9, 18:14
<u> </u>	• • • • • • • • • • • • • • • • • • • •	architect [1] - 17:18	become [1] - 21:8 becomes [1] - 15:4	
6 [1] - 34:13	adjourned [1] - 35:24 Administrative [1] -	architecture [1] - 19:3	begin [2] - 20:11,	boy [1] - 33:12
	1:20	area [7] - 12:9, 13:24,	begin [2] - 20:11, 21:12	Boyer [6] - 2:22, 8:6, 8:24, 10:21, 26:1,
7	administrative [1] -	15:9, 16:1, 18:20,	beneath [1] - 3:4	33:5
	9:15	19:25, 22:1	benefit [1] - 3:4 benefit [1] - 3:8	33.5 BOYER [20] - 1:18,
700 [1] - 16:16	advance [4] - 4:21,	area's [1] - 21:2	best [2] - 28:13, 33:20	2:23, 5:6, 6:2, 8:7,
7th [7] - 30:6, 30:13,	30:20, 30:23, 31:9	Arlington [1] - 18:9	best [2] - 28:13, 33:20 between [5] - 15:7,	10:22, 11:2, 12:22,
30:19, 31:5, 31:7,	advantage [1] - 21:2	arms [1] - 25:23	18:13, 21:15, 22:18,	12:25, 13:19, 25:17,
31:9, 32:13	advartage [1] - 21.2 advertised [1] - 26:18	art [2] - 21:2, 24:21	32:12	26:2, 26:6, 29:13,
	advertised [1] - 20.16	Artist [1] - 21:17	beverage [1] - 20:25	30:12, 30:17, 31:7,
9	26:19	artists [1] - 21:24	beyond [1] - 24:7	31:11, 32:18, 33:7
	affordable [1] - 17:11	arts [2] - 14:7, 19:22	bicyclist [1] - 20:15	brand [1] - 34:15
9 [6] - 30:9, 30:13,	agenda [1] - 30:22	Arts [2] - 21:16, 23:4	bicyclists [2] - 15:1,	branding [1] - 34:25
30:14, 30:18, 32:14,	agendas [1] - 30:22	assess [1] - 4:2	16:13	Braxton [5] - 7:21,
34:13	aggregate [1] - 12:9	assignments [4] -	BID/CRA [1] - 32:16	9:6, 9:13, 9:24,
			S Is also applied FI	

34:25 **BRAXTON** [1] - 1:13 Bridge [5] - 21:14, 22:10, 22:11, 24:6, 24:7 bridges [1] - 22:9 brief [1] - 33:9 briefing [1] - 10:24 bring [2] - 27:3, 34:3 broke [1] - 11:6 broken [1] - 13:21 brokers [1] - 11:25 Brooklyn [7] - 13:25, 14:1, 14:2, 15:10, 15:23, 16:18, 16:22 brothers [1] - 17:20 **buckle** [1] - 33:24 **build** [2] - 6:11, 16:20 building [3] - 6:11, 22:4, 34:15 **building's** [1] - 22:2 built [1] - 21:19 Built [1] - 23:11 **bulkheads** [1] - 16:3 bullet [1] - 29:7 bunch [1] - 33:17 bureau [2] - 13:10, 28:21 buried [1] - 15:21 Business [2] - 10:20, 10:23 business [1] - 14:7 businesses [2] - 15:5, 19:12

C

cafe [1] - 21:1 calendar [2] - 31:13, 33.4 calming [1] - 20:13 campus [1] - 18:19 campuses [1] - 22:20 cancelling [1] - 28:7 Cancer [1] - 22:22 capacity [1] - 29:20 captivating [1] - 14:11 Care [1] - 22:23 careful [1] - 23:9 Carol [4] - 7:19, 9:7, 9:16, 10:1 **CAROL** [1] - 1:14 Caroline [1] - 23:15 carried [1] - 10:13 carries [2] - 8:1, 10:16 cars [1] - 20:8 case [2] - 6:17, 28:7 Cathedral [2] - 18:23, 19:18

celebration [1] - 17:22 center [5] - 3:16, 3:23, 14:9, 22:23, 24:1 Center [7] - 17:5, 17:12, 17:25, 21:16, 22:21, 22:22, 23:5 centers [1] - 19:22 Central [7] - 15:7, 18:14, 18:23, 19:13, 19:19, 20:5, 20:17 central [2] - 23:20, 24:19 **certainly** [1] - 26:8 **CERTIFICATE** [1] certify [1] - 36:8 cetera [2] - 8:21, 32:1 Chair [6] - 1:13, 26:4, 27:13, 30:3, 33:10 CHAIRMAN [41] - 2:4, 2:11, 2:15, 2:17, 2:19, 4:6, 4:10, 4:13, 4:23, 6:24, 7:2, 7:4, 7:6, 7:8, 7:13, 7:15, 7:17, 7:19, 7:21, 7:23, 8:24, 9:6, 9:11, 9:13, 9:16, 9:18, 9:20, 9:22, 10:1, 10:3, 10:5, 10:7, 10:9, 10:11, 11:1, 25:24, 31:5, 31:10, 33:5, 33:8, 35:22 Chairman [2] - 1:13, challenge [2] - 25:21, 28:10 challenges [1] - 27:23 changes [1] - 2:8 changing [2] - 6:15, 22:11 character [2] - 14:11, 19:7 characterized [1] -22:16 check [1] - 30:16 Chief [1] - 1:18 children's [1] - 22:1 Children's [1] - 22:22 CHISHOLM [4] - 1:20, 30:11, 30:15, 32:13 Church [1] - 18:15 church [1] - 18:16 churches [1] - 18:22 cities [2] - 15:3, 25:10 Citrano [6] - 4:13, 7:6, 7:13, 9:2, 9:9, 10:7 CITRANO [6] - 1:15, 4:12, 7:7, 7:14, 9:10, 10:8 City [12] - 4:25, 5:15,

5:17, 6:7, 6:8, 6:13, 6:14, 8:16, 16:19, 26:19, 27:2, 27:3 **CITY** [1] - 1:1 city [3] - 18:17, 20:4, 35:16 civic [1] - 14:7 cleanup [1] - 8:10 clef [1] - 21:22 clip [2] - 14:1, 14:4 close [1] - 35:19 Club [2] - 35:7, 35:8 color [1] - 22:11 color-changing [1] -22:11 colorful [2] - 15:10, 22.9 coming [7] - 12:6, 17:17, 23:2, 27:12, 27:15, 30:4, 33:20 commencing [1] - 1:7 comment [1] - 28:25 comments [7] - 4:16, 4:18, 9:1, 9:8, 31:25, 33:9, 35:19 commerce [1] - 17:7 committed [1] - 25:14 Committee [5] -26:16, 27:19, 30:7, 32:3, 32:4 committee [12] - 27:6, 27:11, 27:17, 27:20, 28:18, 28:19, 31:8, 32:2, 33:23, 35:2 **commonly** [1] - 19:4 Commons [2] - 21:22, 22:6 communicate [1] -12.11 Communications [1] -1:19 communities [1] -19.6 community [9] -13:11, 13:15, 14:20, 17:6, 19:1, 19:9, 21:5, 22:24, 24:12 compaction [1] - 4:3 companies [1] - 15:11 complement [2] -16:8, 22:14 complementary [1] -21:9 complete [1] - 36:10 completed [1] - 16:23 complex [1] - 18:24 composers [1] - 21:24 concentrated [1] -

confirming [1] - 30:19 conflict [1] - 4:20 connect [2] - 18:7, 23:11 **connected** [1] - 15:3 connecting [4] -16:18, 18:4, 20:20, 24:8 connections [1] - 18:1 connects [1] - 18:23 consistent [1] - 13:14 **construct** [1] - 4:5 construction [1] - 5:1 consultation [1] - 30:2 contact [1] - 11:18 contemplated [1] -6:21 contemplates [1] - 5:9 content [2] - 25:22, 26:14 continued [1] - 25:12 contribution [1] - 4:25 **Convention** [1] - 17:5 converted [1] - 20:9 conveyance [1] - 5:25 coordinate [1] - 28:11 copies [1] - 11:19 copy [1] - 11:17 Core [8] - 15:7, 18:14, 18:23, 19:13, 19:19, 19:24, 20:5, 20:17 core [1] - 17:1 Corkscrew [1] - 21:14 correct [4] - 5:3, 6:18, 30:10, 31:6 corrections [1] - 2:8 corridor [3] - 18:3, 20:20, 20:24 **corridors** [1] - 20:5 Council [1] - 8:16 Counsel [1] - 1:19 **COUNTY** [1] - 36:4 couple [3] - 11:10, 29:17, 30:4 coupled [1] - 20:24 course [1] - 11:7 **COVID** [2] - 33:11, 33:15 **CRAIG** [1] - 1:16 Craig [4] - 4:10, 7:11, 9:11, 10:9 create [4] - 15:25, 20:3, 20:19, 20:25 created [1] - 12:16

concerned [1] - 32:25

concludes [1] - 10:18

conference [1] - 3:22

concessions [1] -

23:19

creates [1] - 14:18
creating [2] - 14:21,
16:13
Creek [3] - 15:22,
15:24, 19:15
creekside [1] - 16:3
criticize [1] - 35:11
CSX [1] - 22:4
cultural [3] - 17:21,
19:22, 25:7
culture [2] - 17:7, 21:1
curation [1] - 23:9
current [2] - 32:17,
32:19
cycle [1] - 20:19

D

date [3] - 27:24, 27:25, 28:13 dated [1] - 15:18 **DATED** [1] - 36:15 dates [1] - 30:4 days [3] - 30:18, 30:20, 30:22 decades [1] - 15:21 decades-old [1] -15:21 decide [1] - 6:11 decided [1] - 18:16 defer [2] - 5:6, 6:2 demand [2] - 14:15, 20:18 density [1] - 19:24 design [6] - 21:11, 21:23, 24:4, 31:16, 31:21, 31:22 designed [2] - 17:17, 24:14 destination [1] - 16:1 **developer** [1] - 11:25 developers [1] - 11:23 development [18] -8:4, 8:9, 8:12, 8:15, 8:17, 8:21, 12:7, 14:13, 15:22, 16:3, 17:13, 19:9, 20:1, 20:14, 21:10, 24:15, 24:17 development/ investment [1] -29:24 **DIA** [10] - 1:19, 3:6, 5:2, 5:5, 5:24, 6:4, 6:6, 6:21, 22:3, 32:5 **DIA's** [1] - 20:24 Diane [3] - 1:9, 36:7,

36:19

diet [1] - 16:8

different [4] - 12:11,

concept [1] - 11:23

19:25

12:13. 29:18. 29:25 difficult [1] - 12:4 dining [2] - 16:4, 16:14 directly [2] - 18:7, 23:4 discussion [4] - 4:15, 4:22, 28:24, 29:5 disposition [1] - 6:5 Disposition [1] - 30:7 distinct [1] - 14:10 distinguishes [1] -25:9 distributed [1] - 26:13 District [4] - 18:23, 19:14, 24:13, 25:19 district [2] - 19:11, 24:8 districts [2] - 12:14, 13:23 diverse [3] - 17:6, 19:3, 25:7 diversity [1] - 19:24 double [1] - 30:16 double-check [1] -30.16 down [2] - 30:8, 35:20 downsize [1] - 18:16 downtown [21] - 5:8, 5:14, 11:9, 12:3, 12:14, 13:16, 14:14, 14:16, 14:25, 15:4, 15:6, 17:1, 18:7, 18:12, 19:1, 20:9, 24:10, 25:2, 25:10, 25:11, 29:12 Downtown [4] - 2:4, 10:18, 14:6, 20:10 **DOWNTOWN** [1] - 1:2 downtown's [8] -15:7, 18:4, 18:8, 18:13, 19:4, 19:20, 22:8, 23:7 drawings [1] - 32:7 drew [1] - 21:24 driving [2] - 14:15, 20:17 **DUVAL** [1] - 36:4 dynamic [1] - 25:10

Ε

east [2] - 18:3, 18:10 east/west [1] - 20:11 east/west-running [1] - 20:11 easy [5] - 4:7, 11:24, 19:10, 34:4, 35:5 economic [1] - 19:25 economy [1] - 25:7

edge [1] - 15:6 effect [1] - 27:19 effort [1] - 11:6 efforts [2] - 20:14, 21:3 Elbow [1] - 19:11 electric [1] - 22:10 Elements [2] - 24:13, 25:20 email [1] - 27:10 Emerald [3] - 16:21, 16:24, 19:17 emphasis [1] - 21:10 employees [2] - 27:2, 27:3 **empowers** [1] - 25:3 encircle [1] - 16:25 encompasses [1] -19:20 encourage [3] - 24:16, 26:22, 31:21 end [1] - 27:16 End [1] - 25:16 endless [1] - 18:21 engagement [1] - 14:8 engagements [1] -13:12 enhance [2] - 15:19, 19:18 enhancements [1] -23:24 enhancing [1] - 20:14 enjoys [2] - 19:10, 22:24 ensuring [1] - 25:14 entertain [1] - 24:2 Entertainment [1] -19.14 entertainment [3] -15:9, 18:24, 19:11 entire [1] - 32:2 entirely [1] - 6:7 environmental [3] -3:2, 4:2, 16:2 epicenter [1] - 17:7 equipment [1] - 21:15 especially [1] - 34:6 essentially [1] - 5:7 Estate [1] - 30:6 et [2] - 8:21, 32:1 ethnically [1] - 17:5 Ev'ry [1] - 17:16 events [1] - 19:13 everyday [1] - 25:5 example [3] - 6:9, 6:10, 34:9 examples [1] - 19:2 Executive [1] - 1:18

exercise [3] - 21:6,

21:15, 24:22 existing [1] - 16:23 expansion [2] - 25:13, 27:18 expect [1] - 27:10 expectation [1] -28:23 experiencing [1] -17:9 expert [1] - 31:18 **Exploring** [1] - 23:12 expressway [1] - 3:14 extend [1] - 24:5 extension [1] - 24:24 **extensions** [1] - 23:2 extraordinary [1] -24:21

F

facade [1] - 22:3

facilities [1] - 24:21

facility [4] - 3:24, 4:5, 5:2, 6:20 factor [1] - 25:11 family [1] - 19:6 family-friendly [1] -19.6 far [2] - 14:23, 32:22 fashion [1] - 6:1 fastest [1] - 15:2 favor [14] - 2:15, 7:14, 7:16, 7:20, 7:22, 7:23, 8:1, 9:25, 10:2, 10:4, 10:6, 10:8, 10:10, 10:11 featured [1] - 17:21 features [2] - 22:19, 24:22 field [1] - 6:20 fields [1] - 3:24 file [1] - 4:21 filed [1] - 4:19 fill [1] - 29:3 finalize [1] - 29:6 Finance [1] - 26:16 financial [1] - 26:17 fire [3] - 5:16, 6:9, 6.10 fireball [1] - 34:8 **First** [2] - 9:3, 18:15 first [6] - 11:2, 11:12, 16:20, 17:20, 21:11, 33:18 five [1] - 18:22 Five [1] - 15:8 flooding [1] - 16:1 floor [1] - 20:23 **FLORIDA** [1] - 36:3 Florida [8] - 1:9, 1:10,

folks' [1] - 28:11 food [1] - 20:24 for-sale [1] - 17:15 foregoing [2] - 35:24, 36:9 Forest [1] - 16:7 form [3] - 4:20, 5:25, formally [1] - 21:7 Forsyth [1] - 20:12 Fort [1] - 23:15 Fortune [1] - 15:11 forward [5] - 33:21, 33:24, 34:24, 35:18 Fountain [2] - 23:8, 23:21 fountain [2] - 23:23, 24.2 fountain's [1] - 24:1 four [1] - 24:18 FPR [1] - 1:9 friendly [1] - 19:6 Friendship [2] - 23:8, 23:21 fruition [1] - 12:6 FSCJ [1] - 21:17 Fuller [1] - 24:6 fully [1] - 25:20 fun [2] - 33:10, 33:25 functional [1] - 14:23 funded [2] - 14:24, 24:4 future [4] - 8:19, 14:23, 17:24, 18:1

14:8, 16:15, 19:10,

33:17, 36:7, 36:19

13:25, 14:20, 19:25

folks [2] - 33:8, 35:22

flows [1] - 15:22

focus [4] - 11:8,

G

gained [1] - 14:14 garage [1] - 16:16 garages [1] - 18:18 garden [1] - 23:18 gardens [1] - 24:22 gather [1] - 25:22 general [2] - 21:18, 29.21 General [1] - 1:19 geography [1] - 19:20 GIBBS [8] - 1:16, 2:10, 4:8, 7:5, 7:12, 9:12, 10:10, 26:4 Gibbs [6] - 2:11, 4:10, 7:4, 7:11, 9:11, 10:9 Gillam [11] - 7:2, 7:21, 9:6, 9:13, 9:24,

12:17, 25:18, 27:7, 27:9, 28:1, 30:19 GILLAM [10] - 1:13, 7:3, 7:22, 9:3, 9:14, 9:25, 12:19, 12:23, 13:3, 28:15 goals [2] - 12:24, 13:6 Goat [1] - 18:25 government [1] -19:21 grant [1] - 3:1 granted [1] - 5:15 great [6] - 25:14, 26:25, 29:13, 33:10, 34:20, 35:16 greatly [1] - 19:17 greenway [1] - 19:16 greenways [1] - 16:25 grocers [1] - 14:18 ground [1] - 20:23 ground-floor [1] -20:23 Groundwork [1] -16:19 group [4] - 31:18, 34:2, 34:5, 34:12 **groups** [1] - 35:6 growing [4] - 15:2, 16:8, 19:7, 25:6 grows [1] - 14:20 growth [2] - 14:16, 25.13 guess [2] - 5:20, 5:23 guys [2] - 34:20, 35:14

Н

half [1] - 31:24 handed [1] - 3:9 handle [1] - 12:4 happy [2] - 11:18, 13:11 hard [1] - 34:17 Harlem [1] - 17:8 heads [1] - 30:24 heads-up [1] - 30:24 Health [1] - 18:12 healthy [2] - 24:11, 24:17 heard [3] - 3:20, 26:17 heart [4] - 14:6, 18:1, 33:14, 34:6 held [1] - 1:6 help [2] - 29:3, 35:17 heritage [3] - 17:23, 21:21, 23:11 heyday [1] - 17:6 high [2] - 14:14, 20:20 high-value [1] - 20:20 highest [2] - 18:25,

28:13 Hill [1] - 18:25 historic [7] - 15:8, 17:1, 18:11, 18:22, 19:3, 19:10, 19:23 **history** [2] - 14:7, 19:2 Hogan [1] - 20:19 Hogan's [1] - 19:15 home [5] - 17:4, 18:25, 19:5, 21:16, 23:8 honor [1] - 17:18 Hood [1] - 17:18 Hopefully [1] - 2:7 hopefully [1] - 29:3 hopes [1] - 13:7 horticulturist [1] -23:16 Hospital [1] - 22:22 hotels [1] - 22:20 hour [1] - 31:24 hours [1] - 31:24 housing [2] - 14:16, 17:11 hundred [1] - 32:7 hypothetical [1] - 3:15

I-95 [1] - 24:6 iconic [3] - 21:9, 23:8, 24:10 idea [4] - 3:19, 5:13, 12:9, 28:21 ideas [1] - 29:1 **Iguana** [1] - 31:2 Iguana's [1] - 3:20 impact [1] - 12:7 important [2] - 27:22, 35.1 **improved** [1] - 14:19 improvement [1] - 6:8 improvements [2] -16:6, 19:16 improving [2] - 16:14, 20:16 **INA** [1] - 1:19 Ina [2] - 11:11, 34:19 incentive [2] - 5:12, 20:25 include [2] - 22:1, 24:18 including [3] - 18:17, 22:21. 24:19 income [1] - 19:8 incoming [1] - 30:3 increased [2] - 16:11,

indigenous [1] - 23:14

industrial [1] - 15:13

13 of 16 sheets

35:6 influx [1] - 14:17 information [1] - 35:4 informational [1] -10:24 infrastructure [5] -11:9, 12:12, 14:19, 14:22, 15:17 innovation [1] - 14:7 innovative [1] - 18:2 inspiration [1] - 21:24 installed [1] - 22:12 Institute [2] - 11:5, 34:10 intend [1] - 3:11 intended [2] - 13:19, 13:21 intention [1] - 31:1 interact [1] - 23:23 interactive [2] - 21:19, 24:22 interest [2] - 6:5, 6:15 interested [2] - 26:23, 29:23 interesting [1] - 33:12 interests [1] - 29:24 internally [1] - 29:16 interpret [1] - 23:13 Interstates [1] - 18:8 inundated [1] - 32:21 invasive [1] - 3:4 inventory [1] - 8:18 invest [1] - 25:15 **INVESTMENT** [1] - 1:2 **investment** [2] - 16:9, 25.13 **Investment** [3] - 2:5, 10:19, 20:10 investments [1] -15:14 investors [1] - 11:23 involve [1] - 5:2 involved [3] - 5:22, 29:10, 35:15

influence [2] - 12:13,

J

involvement [2] - 5:1,

issues [1] - 16:2

it'll [1] - 13:8

itself [1] - 25:9

5:22

J/Metropolitan [1] -8.13 Jackie [1] - 26:20 JACKSONVILLE [1] -Jacksonville [22] -1:7, 1:9, 14:6, 15:2,

16:19, 17:4, 17:12, 18:15, 21:8, 21:17, 21:25, 22:13, 23:11, 23:17, 24:13, 25:9, 25:12, 25:25, 33:16, 33:18, 34:16, 35:16 Jacksonville's [6] -17:3, 17:19, 17:22, 19:3, 21:20, 24:20 Jaguar [1] - 3:18 Jaguar's [1] - 3:21 jets [1] - 23:22 JIM [1] - 1:15 **Jim** [5] - 4:13, 7:13, 9:2, 9:9, 10:7 **JOHN** [1] - 1:19 John [2] - 23:14, 23:17 Johns [6] - 15:23, 19:12, 22:7, 22:18, 23:7, 23:12 Johnson [1] - 17:20 July [16] - 27:12, 27:19, 27:21, 27:23, 28:2, 28:6, 28:10, 30:6, 30:13, 31:5, 31:7, 31:9, 32:12, 32:13, 32:25, 33:1 June [12] - 1:6, 2:2, 30:7, 30:9, 30:12, 31:8, 31:13, 31:14, 32:17, 32:19, 36:15

K

Kampus [1] - 31:3 kayak [3] - 16:5, 22:25, 25:1 key [2] - 20:2, 25:11 Kids [1] - 31:3 kind [2] - 25:24, 29:6 known [2] - 17:8, 19:1

L

lags [1] - 11:15

land [4] - 5:4, 5:24, 5:25, 6:3 landed [1] - 28:1 Landing [1] - 21:8 landing [1] - 23:15 landscape [2] - 17:18, 21:23 lanes [1] - 16:10 large [2] - 18:19, 24:19 Large [1] - 1:10 large-scale [1] - 18:19 larger [1] - 19:17

last [4] - 11:7, 28:21,

33:9, 34:10 late [1] - 33:1 launch [3] - 16:5, 22:25, 25:1 **Laura** [1] - 1:8 LaVilla [3] - 16:18, 17:3, 17:9 lawn [2] - 21:18, 22:5 leave [1] - 28:5 **LED** [1] - 22:12 led [1] - 23:15 Lee [2] - 16:22, 17:15 legacy [1] - 17:19 leisure [1] - 21:6 **Library** [1] - 1:8 library [1] - 29:16 lie [1] - 18:12 lies [2] - 21:16, 23:5 life [2] - 14:12, 20:16 lifestyle [2] - 24:12, 24:17 Lift [1] - 17:16 light [2] - 22:15, 23:6 lighting [1] - 23:22 lights [1] - 22:12 Line [1] - 16:23 link [1] - 16:21 linking [1] - 17:1 listening [1] - 34:22 live [1] - 25:15 lives [1] - 25:5 livestream [1] - 22:4 living [2] - 14:15, 19:5 located [1] - 22:8 location [2] - 3:25, 30:21 locations [1] - 3:11 long-vacant [1] -24:15 look [1] - 35:18 looking [4] - 12:18, 27:1, 27:20, 33:21 looks [1] - 28:12 **LORI** [1] - 1:18 Lori [1] - 34:7 lose [1] - 11:16 love [3] - 26:24, 26:25, 32:10 lowered [1] - 23:22 lucky [1] - 34:17 luxury [1] - 15:11

М

lying [1] - 15:6

Main [1] - 22:10 maintaining [1] -14:21 major [2] - 15:16,

19:13 management [1] -15:15 map [1] - 3:17 Marco [1] - 22:18 market [2] - 12:3, 14:17 Marketing [1] - 1:19 marsh [1] - 24:23 matter [1] - 31:18 McCoy's [2] - 15:22, 15:24 MD [1] - 22:22 mean [2] - 33:22, 34:14 measure [1] - 20:13 medical [2] - 22:20, 24:21 Medical [1] - 22:21 meet [3] - 27:9, 28:20, 28:23 **MEETING** [1] - 1:3 meeting [24] - 10:19, 11:5, 27:9, 27:15, 27:24, 28:7, 28:8, 29:2, 29:5, 30:4, 30:5, 30:7, 30:9, 31:6, 31:8, 31:9, 31:14, 32:4, 32:5, 32:13, 33:9, 34:10, 35:20 meetings [1] - 31:1 MEMBER [39] - 2:10, 2:14, 4:8, 4:12, 4:18, 4:24, 5:20, 6:23, 6:25, 7:3, 7:5, 7:7, 7:12, 7:14, 7:16, 7:18, 7:20, 7:22, 9:3, 9:5, 9:10, 9:12, 9:14, 9:17, 9:19, 9:21, 9:25, 10:2, 10:4, 10:6, 10:8, 10:10, 12:19, 12:23, 13:3, 26:4, 28:15, 32:15, 33:3 Member [4] - 1:14, 1:15, 1:15, 1:16 members [5] - 26:7, 29:8, 29:21, 31:19, 31:20

MEMBERS [3] - 1:12,

2:16, 2:18

27:18

26:10

memo [2] - 27:7,

mendenhall [1] -

Meninak [1] - 35:7

27:5, 27:15

merit [1] - 25:22

mention [3] - 11:10,

"Diang M. Tropia', Inc., Post Office Box' 2375', Jacksonvillg', FL 32203"

magagaga (4) 12:15
message [1] - 13:15
MEZINI [2] - 1:19, 13:2
Mezini [3] - 12:25,
13:5, 29:14
might [6] - 4:4, 12:7,
13:17, 26:23, 29:1
miles [1] - 16:24
mine [1] - 10:23
minutes [4] - 2:6,
12:22, 13:2, 13:3
mist [1] - 24:1
mixed [2] - 19:8, 24:15
mixed-income [1] -
19:8
mixed-use [1] - 24:15
mobility [1] - 15:19
modern [1] - 15:9
modernize [2] - 15:18,
20:4
modified [1] - 16:10
moment [1] - 27:15
momentum [1] - 14:14
month [4] - 13:9,
27:16, 28:10, 32:25
moody [3] - 11:4,
27:17, 28:21
MOODY [1] - 1:13
Moody [3] - 7:23,
10:11, 13:11
moody's [2] - 12:24,
13:6
most [3] - 17:5, 19:25,
25:10
motion [8] - 2:9, 2:12,
4:7, 4:10, 7:8, 8:1,
9:4, 9:7
Mott [1] - 26:20
move [5] - 2:10, 4:8,
4:9, 20:8, 25:25
moving [1] - 33:17
MR [3] - 30:11, 30:15,
32:13
MS [20] - 2:23, 5:6,
6:2, 8:7, 10:22, 11:2,
12:22, 12:25, 13:2,
13:19, 25:17, 26:2,
26:6, 29:13, 30:12,
30:17, 31:7, 31:11,
32:18, 33:7
much-anticipated [1]
• • • • • • • • • • • • • • • • • • • •
- 17:10
multigenerational [1]
- 19:9
Multipurpose [1] - 1:8
multiuse [1] - 24:6
Music [2] - 21:22, 22:6
musical [2] - 21:20,
22:1

N name [1] - 19:19 nation [1] - 15:3 nation's [1] - 25:10 nationally [1] - 17:23 native [1] - 17:19 natural [1] - 25:8 nature [1] - 29:18

nationally [1] - 17:23 native [1] - 17:19 natural [1] - 25:8 nature [1] - 29:18 need [4] - 4:4, 14:18, 32:23, 35:4 needs [2] - 4:7, 16:9 neglected [1] - 4:20 neighborhood [7] - 12:8, 15:10, 18:11, 19:5, 19:18, 20:22, 22:19

neighborhood's [1] -15:13 neighborhoods [2] -14:10, 17:2

Nemours [1] - 22:23 network [3] - 14:21, 18:2, 19:17 New [2] - 10:20, 10:2

New [2] - 10:20, 10:22 new [12] - 15:16, 16:5, 16:6, 16:15, 17:10, 17:15, 20:19, 20:24, 22:12, 23:21, 27:20, 28:8

next [7] - 8:2, 13:9, 27:5, 27:11, 27:12, 27:24, 30:1 night [1] - 34:13

nightly [4] - 22:2, 22:14, 23:6, 24:3

Nightly [1] - 22:6 nights [1] - 16:17 Nira [1] - 24:7

Nira [1] - 24:7 node [3] - 21:19, 23:6, 23:13

non [1] - 27:3 non-City [1] - 27:3

none [4] - 9:10, 9:12, 9:17, 9:19 nonprofits [1] - 19:22

nonprofits [1] - 19:22 North [1] - 1:8 north [3] - 3:13, 16:22,

18:12 **Northbank** [3] - 20:1, 20:22, 21:4

20:22, 21:4 Northeast [1] - 14:8 northern [2] - 18:6, 18:14

nostalgic [1] - 15:12 Notary [1] - 1:10 notes [1] - 36:11

nothing [1] - 7:5 notice [1] - 34:11 noticed [1] - 32:20 notices [2] - 30:18, 30:20 noticing [2] - 28:8,

number [3] - 2:25, 22:20, 26:2 **numerous** [1] - 19:7

32:24

0

o'clock [1] - 34:13 occupied [1] - 21:7 **OF** [4] - 1:1, 36:1, 36:3, 36:4 offered [1] - 18:17 offers [1] - 18:21 office [3] - 5:18, 19:21, 22:16 Office [1] - 1:19 Officer [1] - 1:18 officially [1] - 32:20 old [1] - 15:21 oldest [1] - 17:3 Oliver [3] - 7:15, 9:18, 10.5 **OLIVER** [1] - 1:15 on-street [2] - 16:11, 16:14 once [1] - 20:7 one [14] - 4:7, 4:20, 4:21, 8:1, 12:24, 13:6, 13:24, 15:2, 20:7, 22:9, 25:9, 28:12, 28:23, 30:13 one-way [1] - 20:7 ongoing [1] - 25:21 open [4] - 15:24, 26:19, 27:1, 28:24 opportunities [5] -14:3, 21:10, 25:8, 29:10. 33:16 opportunity [3] -13:10, 18:19, 26:12 opposed [1] - 2:17 options [2] - 14:17, 29:25 order [1] - 3:1 ordinance [1] - 5:7 organization [1] - 13:7 organizations [1] -29:9 oriented [1] - 17:13 Osborn [1] - 17:4 outdoor [1] - 16:4 owned [1] - 18:14

Ρ

p.m [3] - 1:7, 2:2, 35:25 packets [1] - 30:22 pad [1] - 23:19 page [1] - 35:3 paper [1] - 3:9 parcels [1] - 20:3 Park [10] - 8:13, 16:7, 16:12, 16:16, 16:21, 17:16, 21:14, 22:7, park [7] - 17:17, 21:9, 21:11, 23:19, 23:20, 24:18, 24:20 parking [4] - 3:18, 16:11, 16:15, 18:18 parks [1] - 16:25 Parks [1] - 20:21 part [3] - 19:16, 32:5, 34:4 partially [1] - 15:21 participating [1] -11:13 particular [2] - 12:8, 29:23 partnered [1] - 16:20 past [1] - 15:13 path [1] - 24:6 paved [1] - 15:15 pay [1] - 21:23 pedestrian [2] - 16:4, 20:14 pedestrians [2] -14:25, 16:13 people [10] - 13:24, 14:12, 23:14, 28:9, 29:23, 33:1, 33:17, 33:19, 34:2, 35:11 percent [1] - 32:7 performance [3] -3:15, 3:23, 6:20 Performing [2] -21:16, 23:4 perhaps [1] - 13:23 permission [1] - 3:2 picturesque [1] -15:25 piece [2] - 3:8, 6:14 pins [1] - 3:10 place [4] - 21:3, 21:5, 25:3, 25:15 place-making [1] -21:3 plan [1] - 33:23 planned [1] - 27:14

plans [1] - 23:18

play [2] - 22:1, 23:19

32:6

24:1

produced [2] - 22:3,

Plaza [2] - 21:6, 31:16 plentiful [2] - 20:23, 22:24 plug [1] - 35:14 point [1] - 18:25 points [2] - 13:14, 29:7 Points [1] - 15:8 poised [1] - 12:18 pool [2] - 8:22, 26:25 population [1] - 25:6 portion [2] - 8:11, 14:2 position [2] - 26:17, 26:24 positioned [1] - 25:12 positioning [1] - 3:15 **positive** [1] - 35:9 possibilities [1] -18:21 potential [2] - 5:23, 11:22 potentially [1] - 28:1 PowerPoint [1] - 29:7 practice [2] - 3:24, 6:20 praised [1] - 20:7 premiere [1] - 22:20 prepared [1] - 11:22 present [4] - 2:22, 8:6, 33:15, 35:5 PRESENT [2] - 1:12, 1:17 presentation [4] -14:5, 25:16, 29:15, 31:25 presentations [2] -29:17, 31:15 presenting [2] - 3:7, 31:23 press [1] - 3:22 previously [2] - 4:19, 8:11 primarily [2] - 11:8, 11.22 Prime [1] - 17:4 private [4] - 8:20, 12:3, 12:7, 15:16 procedural [1] - 4:24 proceedings [2] -35:24, 36:9 Proceedings [1] - 1:6 proceeds [1] - 32:7 process [3] - 13:13, 20:11, 32:6 Procurement [2] -32:3, 32:4 procurement [1] -

Diane M. Tropia', Inc., Post Office Box' 2375', Jacksonville', FL 32203

ownership [1] - 6:15

Professional [2] -
36:7, 36:19
program [2] - 20:25,
29:6
project [1] - 5:22
projection [2] - 22:2,
23:25
projections [1] - 22:4
projects [8] - 11:9, 12:5, 12:12, 14:24,
15:17, 17:14, 19:8,
24:4
promoting [2] - 20:15,
24:11
properties [2] - 12:1,
19:23
Property [1] - 30:6
property [13] - 5:15,
5:16, 5:17, 5:18, 6:5
6:12, 6:14, 6:15,
6:16, 6:22, 15:20,
18:13, 31:4
proposal [1] - 31:2 proposed [2] - 8:14,
17:13
proposing [1] - 3:23
provide [2] - 11:18,
35:3
provided [1] - 3:17
provides [1] - 21:4
providing [1] - 14:10
public [18] - 8:21,
11:9, 12:5, 12:12,
14:19, 15:14, 16:17,
21:2, 21:9, 21:11,
23:5, 23:10, 24:18, 28:24, 29:22, 30:24,
31:20, 31:25
Public [1] - 1:10
Public/Main [1] - 1:7
published [1] - 2:6
purely [1] - 9:14
purpose [1] - 13:20
pursue [1] - 25:4
put [1] - 9:3
putting [2] - 21:11,
26:8

Q

quality [2] - 11:16, 20:16 questions [6] - 4:16, 7:1, 7:3, 7:7, 8:25, 9:8 quickly [1] - 20:8 quite [1] - 11:24 quorum [1] - 28:11 quoted [1] - 10:15

R

Rail [1] - 16:23

rail [2] - 17:6, 18:1

ramp [1] - 22:25

rare [1] - 18:20

read [1] - 2:7 ready [1] - 12:20 Real [1] - 30:6 real [2] - 33:15, 35:1 really [9] - 12:15, 26:24. 33:14. 34:1. 34:4, 34:16, 34:22, 35:9, 35:13 reason [2] - 6:6, 27:22 receive [1] - 27:10 received [1] - 27:7 recently [3] - 18:16, 22:12, 32:21 reclaiming [1] - 14:25 reconcile [1] - 5:21 record [3] - 7:24, 10:12, 36:10 recreational [2] -15:25, 25:7 redevelop [1] - 20:2 redevelopment [2] -15:16, 18:20 reduce [1] - 16:1 referred [1] - 19:4 reflect [2] - 7:24, 10:12 regarding [2] - 5:1, 27:18 regardless [1] - 8:20 Regional [2] - 17:12, 17:25 regional [1] - 19:21 remediate [1] - 16:2 remediation [1] - 4:3 remember [1] - 4:19 renewed [1] - 16:12 renowned [2] - 17:17, 17:23 **REPD** [1] - 27:18 replacing [1] - 26:20 report [2] - 13:11, 36:9 **REPORTER** [1] - 36:1 Reporter [2] - 36:8, 36:19 request [1] - 26:10 required [1] - 30:23 rescinding [2] - 8:3, 8:8 residential [5] - 14:17, 16:8, 19:6, 20:18, 22:17 residents [6] - 15:5, 18:4, 20:17, 24:2,

24:8, 25:3 resiliency [1] - 15:19 resilient [1] - 14:23 **Resolution** [6] - 2:20, 4:9, 7:9, 8:5, 9:22, 10:12 resolution [4] - 2:24, 3:7, 7:25, 8:2 resources [1] - 25:8 respect [1] - 31:3 response [2] - 2:18, 35.21 responses [1] - 27:8 restoration [2] -15:24, 19:15 restore [1] - 15:17 restored [1] - 16:2 resurgence [1] - 17:10 retail [3] - 16:9, 20:15, 20:23 retained [1] - 6:7 retiring [1] - 26:21 reuse [1] - 19:23 reviewing [1] - 5:12 revitalization [1] -14:13 Ribault's [1] - 23:14 rich [2] - 19:1, 21:20 rights [5] - 8:4, 8:9, 8:12, 8:17, 8:22 ripe [1] - 19:23 river [3] - 22:8, 22:25, 25:2 River [6] - 15:23, 19:12, 22:7, 22:18, 23:7, 23:13 **Riverfront** [1] - 31:15 riverfront [8] - 20:3, 21:6, 21:18, 22:3, 22:16, 22:24, 24:16, 24:19 Riverside [1] - 15:8 Riverwalk [6] - 20:22, 21:4, 21:13, 23:1, 24:5, 24:25 road [1] - 16:8 roadway [1] - 16:6 roadways [2] - 15:15, 15:19 Ron [2] - 7:23, 10:11 RON [1] - 1:13 room [3] - 11:20, 31:15 Room [1] - 1:8 roots [1] - 21:25 Rosa [1] - 20:20 Rotary [1] - 35:7 round [1] - 23:10

running [1] - 20:11 S S-Line [1] - 16:23 safer [1] - 20:6 safety [2] - 16:14, 20:15 sale [4] - 5:23, 6:3, 17:15, 18:17 San [1] - 22:18 saw [1] - 25:18 Sawyer [3] - 5:6, 6:2, 6:17 **SAWYER** [1] - 1:19 scale [1] - 18:19 scenic [2] - 21:4, 25:1 schedule [1] - 32:11 scheduled [1] - 30:5 schedules [2] - 28:12, 32:24 scheduling [1] - 32:18 scoring [1] - 32:2 **sculpture** [1] - 21:15 seating [1] - 22:5 second [8] - 2:13, 2:14, 4:11, 4:12, 7:9, 9:5, 26:15, 29:2 seconded [2] - 4:14, secondly [1] - 11:21 Secretary [1] - 1:14 section [1] - 2:5 see [6] - 3:10, 3:14, 13:22, 23:2, 26:12, 32:10 segment [2] - 14:3, 16:20 segments [1] - 13:21 select [1] - 32:6 selected [1] - 31:22 selling [2] - 5:24, 12:2 send [1] - 30:19 sending [2] - 30:17, 30.21 senior [1] - 19:5 sense [1] - 9:15 sent [1] - 27:17 Series [1] - 21:18 serious [1] - 14:14 services [2] - 14:19, 19:21 serving [2] - 29:20, 35:18 set [4] - 15:12, 21:18, 30:4, 35:2 setting [1] - 25:3

settlement [1] - 23:16

10:16, 12:22, 21:7,

seven [7] - 10:13,

30:18. 30:20. 30:22 seven-acre [1] - 21:7 several [5] - 3:21, 14:10, 17:21, 19:5, 29:25 shade [2] - 16:10, 21:13 shape [1] - 23:10 share [4] - 11:3, 13:15, 29:25, 33:19 sheriff's [1] - 5:18 shines [1] - 22:9 Shipyards/Lot [1] shopping [2] - 15:9, 15:12 **shops** [1] - 19:12 short [1] - 34:11 shorter [1] - 14:4 **show** [3] - 11:16, 13:23, 22:15 shown [1] - 22:2 shows [4] - 3:10, 23:6, 23:25, 24:2 sic [1] - 10:13 side [2] - 3:13, 22:9 sidewalk [1] - 21:1 sidewalks [1] - 16:10 simply [2] - 8:9, 8:16 Sing [1] - 17:16 site [4] - 3:3, 21:7, 24:16, 25:1 sites [2] - 12:7, 17:21 sits [3] - 17:25, 21:14, 22:17 six [1] - 7:25 skyline [2] - 24:10, 25:2 slated [2] - 16:6, 23:5 slips [1] - 24:25 smart [1] - 18:3 smart-transit [1] -18:3 soil [2] - 3:5, 4:3 solutions [1] - 17:24 someone [2] - 3:2, 4:7 sometime [1] - 27:10 somewhere [1] -25:23 sons [1] - 17:19 soon [1] - 17:17 sorry [2] - 4:9, 10:15 south [1] - 22:19 South [1] - 17:8 Southbank [5] -22:17, 23:1, 23:7, 24:5, 24:24 space [4] - 20:23, 21:25, 23:5, 23:10

Diane M. Tropia', Inc., Post Office Box' 2375', Jacksonville', FL 32203

run [2] - 11:15, 18:3

eneces (c) 16:12
spaces [3] - 16:13, 16:16, 24:19
speakers [4] - 13:9,
23:22, 28:21, 35:2
special [2] - 30:5, 34:3
Specialty [1] - 22:23
spectacular [2] -
23:25, 24:9
splash [1] - 23:19
sports [3] - 6:22, 18:24
Sports [1] - 19:14
spring [1] - 21:12
Springfield [2] -
18:11, 20:21
spur [1] - 16:9
St [6] - 15:23, 19:12,
22:7, 22:18, 23:7, 23:12
stadium [2] - 3:13
staff [5] - 29:3, 32:21,
34:7, 34:22, 35:3
stages [1] - 19:8
standing [2] - 28:17,
28:19
standpoint [1] - 5:13
start [2] - 2:5, 11:11
started [1] - 13:12 State [1] - 1:10
state [1] - 18:6
STATE [1] - 36:3
station [3] - 5:16, 6:10
Station [1] - 20:21
stenographic [1] -
36:11
stenographically [1] -
36:9 still [4] - 5:19, 5:21,
6:22, 32:17
stops [1] - 23:1
stories [1] - 23:13
stormwater [1] - 15:14
story [3] - 24:20, 35:8,
35:9
Street [11] - 1:8, 16:7,
16:12, 16:16, 16:21,
17:15, 20:19, 22:10, 24:7
street [3] - 16:11,
16:14, 16:22
streets [2] - 20:7,
20:10
Streets [2] - 18:6,
20:12
structured (2) 13:22
structured [2] - 13:22, 18:18
subject [1] - 31:18
substantial [1] - 23:2
suburb [2] - 15:8, 17:3

success [1] - 25:11 support [2] - 13:7, 20:13 surface [1] - 3:5 sustainable [1] -14:22 sustainably [1] -24:14 Symphony [1] - 21:17 synchronized [1] -22:14

Т

talent [1] - 34:3

tall [1] - 22:16

taxi [1] - 23:1

team [1] - 32:7

talented [1] - 34:2

teams [2] - 31:21, 31:22 tentatively [1] - 32:18 **Terminal** [1] - 17:4 testing [3] - 3:3, 3:12, 4.2 tests [1] - 3:4 that'll [1] - 31:5 **THE** [41] - 2:4, 2:11, 2:15, 2:17, 2:19, 4:6, 4:10, 4:13, 4:23, 6:24, 7:2, 7:4, 7:6, 7:8, 7:13, 7:15, 7:17, 7:19, 7:21, 7:23, 8:24, 9:6, 9:11, 9:13, 9:16, 9:18, 9:20, 9:22, 10:1, 10:3, 10:5, 10:7, 10:9, 10:11, 11:1, 25:24, 31:5, 31:10, 33:5, 33:8, 35:22 Theatre [1] - 19:11 theme [3] - 13:14, 21:20, 23:12 themed [2] - 23:6, 23:18 third [1] - 29:5 three [4] - 18:18, 28:20, 31:21, 31:22 thrives [1] - 25:14 Timucuan [1] - 23:14 today [7] - 3:9, 4:21, 14:24, 20:2, 28:5, 33:7, 35:23 Today [1] - 17:9 together [1] - 21:5 took [1] - 8:11 top [1] - 3:16 towers [2] - 19:21,

22:17

town [2] - 33:2, 33:20

20:5, 20:13 traffic-calming [1] -20:13 Trail [4] - 16:21, 16:23, 16:24, 19:17 trails [2] - 15:18, 16:25 training [1] - 3:24 transcript [1] - 36:10 transformed [1] -21:19 transient [1] - 24:25 transit [2] - 17:13, 18:3 Transit [1] - 20:21 transit-oriented [1] -17:13 Transportation [3] -17:12, 17:25, 22:13 transportation [1] -17:24 travel [2] - 16:10, 17:6 traveling [1] - 28:9 travels [1] - 23:17 treble [1] - 21:22 trees [1] - 16:11 tribute [1] - 21:23 tried [1] - 11:14 **Tropia** [3] - 1:9, 36:7, 36:19 true [1] - 36:10 try [2] - 12:9, 28:10 trying [2] - 5:21, 25:22 turn [1] - 25:18 two [3] - 20:9, 24:4, 31:24 two-way [1] - 20:9 type [2] - 4:3, 29:24

townhomes [1] -

track [1] - 20:19

traffic [3] - 16:14,

17:15

U

UF [1] - 18:12 under [2] - 15:21, 21:13 underneath [1] - 3:16 underway [2] - 14:24, 20:2 Union [1] - 18:6 unique [3] - 14:11, 20:3, 25:2 unit [1] - 8:13 unprecedented [1] -14:16 up [10] - 3:13, 9:4, 15:24, 27:4, 27:16, 30:4, 30:24, 31:2, 33:24, 35:2 updates [1] - 25:18 upgraded [1] - 23:20 urban [4] - 14:9, 14:15, 17:1, 18:20

٧

vacant [1] - 24:15 value [1] - 20:20 values [1] - 15:20 various [2] - 13:22, 19.8 vehicle [2] - 12:10, 18.2 versions [1] - 29:18 vestiges [1] - 15:12 via [2] - 22:25, 23:25 vibrancy [1] - 12:8 vibrant [3] - 14:9, 15:4, 23:9 Vice [1] - 1:13 video [8] - 11:4, 11:6, 11:8, 11:24, 12:21, 14:5, 23:25, 25:16 views [3] - 22:7, 24:10, 25:1 virtually [1] - 34:21 visibility [1] - 20:15 visible [3] - 11:14, 11:15, 11:19 vision [1] - 24:14 visit [1] - 25:15 visitors [4] - 23:23, 24:3, 24:9, 25:4 vitality [1] - 16:12 Voice [1] - 17:16 vote [2] - 7:10, 9:23 voting [1] - 4:22

W

walkability [1] - 19:10

walks [1] - 14:12

Walter [1] - 17:18

wants [2] - 11:17,

Warren [1] - 24:7

watch [1] - 12:20

water [3] - 23:24,

23:25, 24:23

waterfront [1] - 20:3

waterway [1] - 15:25

waterways [1] - 15:18

Wednesday [1] - 1:6

week [3] - 11:5, 27:11,

website [2] - 26:9,

26:20

34:11

wall [1] - 23:23

28:25

weekends [1] - 16:17 weeks [1] - 3:21 welcome [2] - 31:19, 32:9 welcomes [1] - 14:12 welcoming [2] -16:12, 20:6 wellness [1] - 25:4 west [2] - 3:12, 18:4 western [2] - 15:6, 18:8 whole [1] - 20:4 widely [1] - 26:12 wider [1] - 16:10 WILLIAM [1] - 1:14 wish [1] - 14:3 Wolfson [1] - 22:21 word [1] - 35:10 worker [1] - 34:17 workforce [1] - 17:11 works [1] - 28:12 workshop [2] - 32:16, 32:23 **WORSHAM** [9] - 1:14, 2:14, 6:25, 7:20, 9:5, 9:17, 10:2, 32:15, 33:3 Worsham [7] - 6:24, 7:19, 9:7, 9:16, 10:1, 28:3, 31:17

Χ

write [1] - 30:8

Xzavier [3] - 28:4, 30:10, 34:20 **XZAVIER** [1] - 1:20

Υ

year [6] - 11:8, 23:10, 27:12, 33:10, 33:11 year's [1] - 27:17 year-round [1] - 23:10 years [1] - 23:3 yellow [1] - 3:10

Ζ

zero [2] - 10:13, 10:16 **Zoom** [4] - 11:13, 11:14, 11:15, 11:17

Diang M. Tropia', Inc., Post Office Box' 2375', Jacksonvillg', FL 32203•

06/26/2021 11:26:42 AM (904) 821~0300 16 of 16 sheets