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CITY OF JACKSONVILLE DOWNTOWN INVESTMENT AUTHORITY COMMUNITY REDEVELOPMENT AGENCY BOARD MEETING

Proceedings held on Wednesday, June 19, 2019, commencing at 2:00 p.m., City Hall, Lynwood Roberts Room, 1st Floor, 117 West Duval Street, Jacksonville, Florida, before Diane M. Tropia, FPR, a Notary Public in and for the State of Florida at Large.

BOARD MEMBERS PRESENT:

CRAIG GIBBS, Acting Chair.
RON MOODY, Secretary.
OLIVER BARAKAT, Board Member.
DANE GREY, Board Member.
TODD FROATS, Board Member.
MARC PADGETT, Board Member.
BRAXTON GILLAM, Board Member.
CAROL WORSHAM, Board Member.

ALSO PRESENT:

BRIAN HUGHES, Interim Chief Executive Officer.
LORI BOYER, City Council Member.
GUY PAROLA, DIA, Redevelopment Manager.
JOHN SAWYER, Office of General Counsel.
JOHNNY GAFFNEY, Office of the Mayor.
KAREN UNDERWOOD-EILAND, Executive Assistant.

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sign.

BOARD MEMBERS: (No response.) THE CHAIRMAN: Next, let's move to Agenda

Item B.

Mr. Hughes.

MR. HUGHES: Thank you, Mr. Chairman and board members.

I'm going to lay out -- I'm going to read from prepared notes, and it will lay out a process that has already begun, that has been begun by Ms. Moser, and then I'll follow up at the conclusion. We can go step by step through the process.

(Council Member Boyer exits the proceedings.)

MR. HUGHES: At the last board meeting in a transparent and appropriate manner, this board concluded a thorough and thoughtful selection process for a new CEO. At no time, at no time did this body conduct a secret ballot. This conclusion was made by the media and others who have not reviewed the full public record of all that had been conducted by this board and staff. The interviews were public. The scoring and evaluation note-taking

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PROCEEDINGS

June 19, 2019

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2:00 p.m.

THE CHAIRMAN: Let's start the meeting. I want to welcome everyone here, and recognize Councilwoman Boyer. Thank you for joining us.

Let's stand and do the Pledge of Allegiance first.

> (Recitation of the Pledge of Allegiance.) THE CHAIRMAN: Thank you.

As we begin this Downtown Investment Authority board meeting, I want to welcome everyone here on this rainy afternoon, and begin our agenda with the minutes.

Has everyone had an opportunity to review our minutes?

BOARD MEMBER GILLAM: Move to approve. BOARD MEMBER PADGETT: Second.

THE CHAIRMAN: Properly moved and seconded.

20 Any discussion?

BOARD MEMBERS: (No response.)

THE CHAIRMAN: Seeing none, all those in

favor signify by saying aye.

BOARD MEMBERS: Aye.

THE CHAIRMAN: Any opposition by like

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process was documented at the conclusion of hours of public interviews. Each of you, as a board member, had the opportunity to move for the hiring of any one of our three candidates. There was a public motion, a second, and a unanimous vote to choose one of those candidates, Ms. Boyer.

Nevertheless, to go above and beyond and to ensure absolutely no question as to the integrity of this staff, this board or the process, I'd like to walk you through a few simple steps we're going to take together today.

Ms. Moser has begun walking copies of the scoring sheets that were part of your evaluation note-taking. The purpose of that -and she'll conclude it kind of as we move on -is to identify the scoring sheets that represent your individual note-taking and process through the evaluation.

Once she's done with that process, she will reaffirm -- and there could be a potential where we table it to give her time to reaffirm the vote -- or the calculations and the notes, and make sure she has all the identified pages

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1 of 64 sheets Page 1 to 4 of 166 07/11/2019 07:55:03 AM

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that she needs. 1 2 So, you know, when she comes through, if 3 you haven't already, review the packet and sign

your name to each page that was your own.

5 Once she does the calculation --6 recalculation of the scoring, Ms. Moser will be 7 available to announce the results. And as in 8

the previous meeting, after some modest deliberation, any board member, any one of you 9

10 can move to select any one of the three 11 candidates that were considered.

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That motion, if one is made, will obviously need to be seconded, and then the board can vote and finalize this process.

In light of making the record clear, I would ask that on the recasting of the vote, each board member affirm their vote individually with a yea or nay vote so that the record is crystal clear about each board member's will as defined in the vote.

21 Since Mr. Bailey isn't present and wasn't present for the original vote, obviously he 22 23 will not be taking part in the process.

I'd say with that, Mr. Chairman, maybe we table it and Diane can sort of discreetly make

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have read about this project in the paper, and it went through conceptual approval at the

Downtown Development Review Board. It's a shipping container project, so it's a first of

its kind in downtown Jacksonville. 5

Again, it's 18 units. We put some requirements on it that are consistent with what we've done with other requirements in terms of performance standards. We want you to get a building permit within six months of the date of this resolution. And within six months of the date of whenever you get that building permit to have commenced vertical construction.

14 By grant of this -- by adoption of this resolution, you have given the Chief Executive 15 Officer the ability to extend any of those 16 17 deadlines by up to 60 days. If any of those deadlines, including an extension, are not met, 18 19 then the allocation comes back to this board 20 for further review.

21 Thank you.

THE CHAIRMAN: Does the board have any 22 23 questions?

24 Beginning with Mr. Barakat.

BOARD MEMBER BARAKAT: No questions.

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sure she has everybody's annotations and then

we could come back to engage the process that I

just outlined, if that's okay with the board 3

and appropriate to OGC's assessment. 4 5

MR. SAWYER: Yeah, that's fine.

6 And, again, the -- what we want from the board is for you to sign the pages -- I know 7

8 you heard -- and to turn those in to Ms. Moser.

9 THE CHAIRMAN: All right. With that, 10 Ms. Moser -- we'll take a few minutes for her 11 to distribute and get signatures.

12 (Ms. Moser tenders documents to the board members.) 13

MR. HUGHES: Mr. Chair, I think this is --14 I don't believe this would be inappropriate 15 for -- while that's being done, Mr. Parola can 16 17 move to Item 2C, unless the board members feel 18 like it's a distraction.

THE CHAIRMAN: Mr. Parola, please, Item 19 2C, Resolution 2019-06-01. 20

21 MR. PAROLA: Thank you, Mr. Chairman.

22 To the board, this is an allocation of 23 development rights from the Northside East

Component Area of our Downtown Development of

25 Regional Impact. It's for 18 units. You might

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1 THE CHAIRMAN: Mr. Grev.

BOARD MEMBER GREY: No questions.

3 THE CHAIRMAN: Mr. Froats.

BOARD MEMBER FROATS: No questions. 4

5 THE CHAIRMAN: Mr. Gillam.

6 BOARD MEMBER GILLAM: No questions.

THE CHAIRMAN: Mr. Padgett.

8 BOARD MEMBER PADGETT: I have no 9 questions.

THE CHAIRMAN: Ms. Worsham.

11 BOARD MEMBER WORSHAM: Just a point of 12 clarification. After we do what we're going to do with the DRI, this exercise will no longer 13 be necessary, most likely? 14

MR. PAROLA: Through the chair, this 15 exercise in terms of allocating development 16 17 rights may actually stay because we have

mitigated development rights that we are going 18

to retain. The City paid for the 19

infrastructure improvements to handle it. The 20

21 City will retain those. How they manifest

22 itself through the City's Comprehensive Plan,

23 that's going to be up to the consultant to tell 24 us.

25 And just, since you asked, tomorrow in Diane M. Tropia, Inc., Post Office Box 2375, Jacksonville, FL 32203

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front of the Professional Services Evaluation

- Committee, we will ask that they bless the 2
- 3 scores from the subcommittee to choose a
- consultant and we'll begin negotiations 4
- 5 hopefully after tomorrow.
- 6 BOARD MEMBER WORSHAM: Thank you.
- 7 No other questions.
- 8 MR. PAROLA: You're more than welcome.
- 9 THE CHAIRMAN: Mr. Moody.
- 10 BOARD MEMBER MOODY: No questions.
- THE CHAIRMAN: Thank you. 11
- Is there a motion for Resolution 12
- 2019-06-01? 13
- 14 BOARD MEMBER WORSHAM: I'll move it.
- BOARD MEMBER MOODY: Second. 15
- THE CHAIRMAN: Properly moved and 16
- seconded. 17
- Any further discussion before we vote? 18
- 19 BOARD MEMBERS: (No response.)
- 20 THE CHAIRMAN: Any public comment before
- 21 we vote?
- AUDIENCE MEMBERS: (No response.) 22
- 23 THE CHAIRMAN: Seeing none, all those in
- favor signify by saying aye. 24
- 25 BOARD MEMBERS: Aye.

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- THE CHAIRMAN: Any negative votes by like 1
- 2 sign.
- 3 BOARD MEMBERS: (No response.)
- THE CHAIRMAN: Seeing none, it passes 4
- 5 unanimously.
- 6 MR. HUGHES: Mr. Chairman, if it's all
- 7 right, I'll ask Ms. Moser a question while
- 8 she's doing her business.
- Diane, how much time would you need once 9
- 10 this is completed?
- 11 MS. MOSER: If I may borrow Guy to help
- 12 with the tabulation -- I did bring in the
- tabulation sheet. I have no reason to think 13
- that that was wrong the first time. So we'll 14
- just need -- probably about ten minutes should 15
- be plenty. 16
- 17 MR. HUGHES: If we continue to table this while that process goes on, I think, again, we 18
- could continue to other items, Mr. Chairman. 19
- And I would say that Ms. Boyer's intention 20
- 21 is to not be present for any of these steps in
- the process related to the selection, but I do 22
- think she has a desire to sit for the other
- items. So as long as -- if this is appropriate
- to counsel and to the board, we'll continue to

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have it tabled, move on, I'll get Ms. Boyer.

- And then when we get back to Ms. Moser's
- completed -- what she needs to do, then we'll
- excuse Ms. Boyer again.

THE CHAIRMAN: Do we want to have this 5

- done during the Downtown Investment Authority
- board meeting versus the Community 7
- 8 Redevelopment Agency board meeting?
 - Mr. Sawyer.
- 10 MR. SAWYER: The board always has both
- sets of authority, and they have -- as a 11
- practice, have been separated to keep organized 12
- in terms of where the different authorities 13
- 14 reside in terms of resolutions. You don't have
- to be in one meeting or the other to take the 15
- action, so you can open the Community 16
- 17 Redevelopment Agency meeting and then continue
- it and then come back to this item under the 18
- 19 (inaudible) --
- 20 THE CHAIRMAN: That being the case, can we
- 21 close the Downtown Investment Authority
- 22 meeting?
- 23 MR. SAWYER: Yes.
- 24 THE CHAIRMAN: Let's do that.
- 25 MR. HUGHES: And apparently you have --

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- before each of you, you have before you the
- sheets. So if you'd sign and print your name,
- Ms. Moser will then recollect them. 3
- 4 Correct?
- 5 MS. MOSER: Yes.
- 6 THE CHAIRMAN: And we open the Community
- 7 Redevelopment Agency meeting.
- 8 MR. HUGHES: I'm going to get Ms. Boyer,
- 9 if that's okay.

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- THE CHAIRMAN: Thank you.
- 11 (Council Member Boyer reenters the
- 12 proceedings.)
 - THE CHAIRMAN: We welcome you again,
- Council Member Boyer. 14
- With that, let's begin with Item A, the 15
- minutes. Has everyone had an opportunity to 16
- 17 review the minutes?
 - BOARD MEMBER GREY: So moved.
- BOARD MEMBER FROATS: Second. 19
- THE CHAIRMAN: Properly moved and 20
- 21 seconded.
- 22 Any discussion on the minutes?
 - BOARD MEMBERS: (No response.)
- 24 THE CHAIRMAN: Hearing none, all those in
- 25 favor signify by saying aye.

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Downtown Investment Authority/Community Redevelopment Agency

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1 BOARD MEMBERS: Aye.

2 THE CHAIRMAN: Any negative by like sign.

3 BOARD MEMBERS: (No response.)

4 THE CHAIRMAN: Hearing none, let's move

5 on, then, to Resolution 2019-06-02, Southbank

6 Apartment Ventures Extension.

7 Who is teeing that up?

8 MR. HUGHES: Mr. Parola.

9 THE CHAIRMAN: Thank you.

10 MR. PAROLA: To the Chair and to the

board, this is an extension of an existing 11

12 redevelopment agreement and an existing

13 allocation of development rights. This project

14 I think we're all very familiar with. It's

15 been in front of this board a couple of times.

16 It's the Southbank Ventures, an apartment

17 complex on the Southbank. It's gone through

18 some litigation and they have reached the end

19 of it. As part of reaching the end of it, at

20 the end of it they've had to resize the project

21 and reshape the project, so they had to go back

to the Downtown Development Review Board. As 22

23 you know, they meet monthly, so it's -- so this

process has consistently added time, through no

fault of their own.

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We're not the contractor. We haven't been

promised any contract for the job, but I do

want to make it known that we've had some

dialogue with them about the project, as far as

5 construction pricing and what it would cost to

build it. 6

7 THE CHAIRMAN: Thank you.

8 Mr. Gillam.

BOARD MEMBER GILLAM: No questions. 9

10 THE CHAIRMAN: Mr. Froats.

BOARD MEMBER FROATS: No questions. 11

12 THE CHAIRMAN: Mr. Grey.

13 BOARD MEMBER GREY: No questions.

14 THE CHAIRMAN: Mr. Barakat.

15 BOARD MEMBER BARAKAT: Just one question.

16 I think the resolution is silent on what

17 happens if the developer does not make the time

18 lines. Is that in the original agreement with

19 the (inaudible)?

20 MR. PAROLA: Through the Chair, yes.

21 If they don't make the timeline, it's sort

22 of fatal to the project.

23 BOARD MEMBER BARAKAT: So the development

24 agreement expires, essentially?

MR. PAROLA: Yes, sir.

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1 So in meeting with the developer's

representative, we came across -- if you look

3 at the memo, there's one, two -- three new

deadlines, and the first one is, they shall 4

5 obtain fee simple -- of the property by 12/31

of this year, obtain building permits by 6

7 March 1 of 2020, and commence the vertical

8 construction by September 1st, 2020.

Again, we feel this is the right time 9

10 frame based on everything that they've gone

11 through.

12 I did, on my way in, see the developer and

their representative. I don't know if they 13

14 have anything to add, but I'm certainly sure

15 they're here for any sort of questions.

16 THE CHAIRMAN: Thank you, Mr. Parola.

17 Any questions from the board?

Mr. Moodv. 18

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19 BOARD MEMBER MOODY: No questions.

20 THE CHAIRMAN: Ms. Worsham.

21 BOARD MEMBER WORSHAM: None.

22 THE CHAIRMAN: Mr. Padgett.

BOARD MEMBER PADGETT: I just have one

thing to add. Summit has had some dialogue 24

25 with Mr. Seibert on the numbers of the project.

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1 BOARD MEMBER BARAKAT: Thank you.

2 No further questions.

3 THE CHAIRMAN: Thank you.

4 Can we get a motion?

BOARD MEMBER GILLAM: Move to approve.

6 BOARD MEMBER GREY: Second.

7 THE CHAIRMAN: It's been moved to approve,

8 Resolution 2019-06-02.

9 Any further discussion?

BOARD MEMBERS: (No response.)

11 THE CHAIRMAN: Any public comment?

12 AUDIENCE MEMBERS: (No response.)

THE CHAIRMAN: Hearing none, all those in 13

14 favor signify by saying aye.

BOARD MEMBERS: Ave.

THE CHAIRMAN: Any opposition by like 16

17 sign.

BOARD MEMBERS: (No response.)

THE CHAIRMAN: It passes unanimously. 19

MR. HUGHES: Mr. Chairman, the next item 20

21 that you see is 3C. There are going to be, I

22 believe, presentations from three proposals.

23 If we could, because of the timeline -- I think

there's more time committed to those 24

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presentations. I would bump it and add an item

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Downtown Investment Authority/Community Redevelopment Agency

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that is a walk-on item, that there is

- information in the packet for. There's a 2
- 3 resolution, a term sheet, and an aerial view of
- a parcel of property. And if Mr. Parola could 4
- make it appear on the screen, I would -- if 5
- 6 it's the will of the Chair and the board, I
- would do this item in advance. It's Resolution 7 8 2019-06-03.

THE CHAIRMAN: Thank you.

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MR. HUGHES: So, currently, on -- if you look at what's on the screen or in the packet -- if everybody needs a minute.

There is -- that image is up on the screen and it's also before you. You see an aerial -the area in the middle of it is the pond at Unity Plaza and the intersection of Riverside Avenue and Forest. And there are two -- the picture that is two shaded areas, the light green shading is by the river and the yellow shade is about a half a block off Riverside -or, I guess, a full block.

Today, the green -- light green parcel is affiliated with Florida Blue, and their -actually, it's --

General Counsel, what was the term? Diane M. Tropia, Inc., Post Office Box 2375, Jacksonville, FL 32203 (904) 821-0300

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MR. SAWYER: The (inaudible) name? 1

MR. HUGHES: Yeah. 2

MR. SAWYER: Guidewell Group, Inc. 3

MR. HUGHES: So Guidewell Group, Inc., 4

which is affiliated with Florida Blue, owns 5

that parcel on the river with the light green, 6

which is a surface parking lot on our 7

riverfront. They also -- they park cars there

and they have -- they have lease-holding

parking arrangements.

Their actual headquarters is down Oak Street, and there's a -- not Oak Street, I apologize. It's at the front of the picture. There's a surface deck -- parking deck behind it, and then this yellow shaded area

kitty-corner to it is a City of Jacksonville

owned parcel that has a retention pond on it. The City has done an analysis that the retention pond can be filled with -- very easy, and the drainage work that related to the

20 21 retention pond will cause no negative impact to

the area. And, as a result, if we -- if that 22

23 were undertaken, that filled surface area of

the yellow shading City of Jacksonville 25 property would then be available.

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What Florida Blue or its subsidiary company expressed is a desire to expand the parking closer to their headquarters and to the existing deck. So what's before you is a term sheet and resolution related to conveying that parcel of land at an appraised value and then also a \$3.5 million construction grant for a

parking deck that would cost in excess of

\$20 million to Guidewell/Florida Blue.

10 First and foremost, what that would allow them to do is take the parking obligations of 11 the green shaded area from the riverfront to 12 the new deck, opening up the potential for that 13 parcel to be developed, but also, and really 14 important to sort of the public use, is that a 15 parking deck at that location would be 16 available after 6 p.m. on weekdays and for --17 24/7 for weekends and national holidays. 18

And with a parking -- public parking access has been cited as one of the challenges that has faced the sort of activation of the area around the Unity Plaza pond, as well as the retail components that were built into that structure next to it. As it exists today, most of the available parking is far on the other

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side and they think it limits -- some say it

limits the availability of traffic and

3 attention for the retail components that are there. 4

The City will have in the budget some additional crosswalk activity on Forest, which would also accentuate the public use of that -of a parking deck there.

The terms, again, are -- an appraised 9 value -- there is not an appraisal because, 10 11 quite frankly, Florida Blue is interested in 12 moving very fast and has proposed this, and -but if you look at a basic analysis of the

13 value with the pond, it's probably about a 14

million dollars. Obviously, filled in the 15

value would go up. But that, plus a \$3 and a 16 17 half million grant is still a fraction of the

\$20 million-plus expenditure and one that I 18

think has enough public benefit, not simply 19

because of the parking, but, again, because of 20

21 what it's -- what it potentially will do to

22 taking an existing surface lot out of our 23 downtown and, instead, converting what's a

surface lot into potentially some developable 24

25 property right there on the river.

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So for all those reasons, the board is being asked to approve the term sheet and the resolution and allow this to move forward to

City Council. By the time it goes to City 4

Council, the appraisal will be a component, so 5

6 our policy-making colleagues in the City

Council will have that component to ponder. 7

8 The \$3 and a half million that would be

committed to this is the \$3 and a half million 9

10 that had previously been earmarked as part of

the development agreement with the Barrington 11

Group related to the Berkman II. The Berkman 12

II developers have -- while this board moved 13 14 that development agreement, they have very

overtly stated that they don't intend to take 15

that development agreement before City Council. 16

17 They're going to be reworking their plan for

that property and it will change. So I don't 18

19 see any issue with committing that pool of

20 money to this project since we will likely have

21 an entirely different -- sort of reworking of

any potential Berkman II components at a future 22

23 date.

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24 I think I've covered all the bases on

25 laying it out for you all.

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> > 22

1 THE CHAIRMAN: Thank you.

Could we get a motion to approve

3 Resolution 2019-06-03?

BOARD MEMBER MOODY: So moved. 4

BOARD MEMBER PADGETT: Second.

6 THE CHAIRMAN: Properly moved and

7 seconded.

Discussion?

Mr. Barakat, would you start the 9

10 discussion?

11 BOARD MEMBER BARAKAT: I was hoping you

would start with somebody else.

That's okay. Well, I think we all agree that moving a surface parking lot off the river 14

is an important goal. A lot of people have 15

stared at that parking lot for a long time and 16

17 wondered if we would see development there.

It's tough to really put a value on a parcel 18

that is currently a retention pond. 19

Mr. Hughes, I think you alluded to some 20 21 numbers that sound within range of a potential

22 valuation.

I think the development of a garage

that -- what is a gateway intersection of

25 downtown is not -- I don't think we would all

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consider that the highest and best use, so I would like to ensure -- and this is really a

message to DDRB than really to this board, but

23

24

a retail component of the ground floor of that 4

garage be studied heavily. 5

6 When the Gate gas station was proposed, there was significant community dialogue on the

design of that gas station given the

walkability potential that that neighborhood 9

10 has currently and will continue to have as it

further matures. And so I think a ground level 11

retail component of that gateway corner is 12

really, really important, if we're going to 13

agree to put a garage there. 14

And I also think the design of the garage needs to be first class. Again, when we bring investors from the airport and bring them into downtown, we usually take that Forest Street exit, and this is the first intersection they see when they enter into our downtown.

So this intersection is critical, and I believe Florida Blue as a property owner in that neighborhood would agree with everything I iust said.

But I just want to make sure the

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aesthetics of this garage and the retail

component is thoughtfully considered. 3

Those are the only initial comments I have at this time. 4

THE CHAIRMAN: Thank you.

6 Mr. Grey.

BOARD MEMBER GREY: I think this is a --7

and I share some of the sentiments of

Mr. Barakat. This is actually a good project 9

10 too, though. We get to kill two birds at one

11 stone. That area is dying for parking, so --

and we get to actually utilize it for -- off 12

hours for public parking, so it's actually a 13

good opportunity. 14

THE CHAIRMAN: Thank you.

Mr. Froats.

17 BOARD MEMBER FROATS: How many parking

spots? 18

MR. HUGHES: The agreement speaks to a 19 minimum of 750. There's an expectation of more 20

21 than like 800-plus, but -- but I think a little

flexibility is appropriate, and I think 750 --22

uses, it is a good baseline to give them.

23 when you look at sort of the size and practical

And I wouldn't -- if I could, 25

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Downtown Investment Authority/Community Redevelopment Agency

Mr. Chairman, just take a moment on another

member's comments. The brand Florida Blue and 2

their subsidiary company, obviously, has a 3

presence, as was discussed, and I can tell you 4

5 that they're -- in conversation, they are aware

6 that it's the aesthetic appeal that will

7 represent its brand, and they're committed to

8 some of the things you said too.

THE CHAIRMAN: Is that it, Mr. Froats?

BOARD MEMBER FROATS: Yes.

THE CHAIRMAN: Mr. Gillam.

12 BOARD MEMBER GILLAM: It's not lost on me

that the ask here is, give us a piece of 13

14 property to put a parking garage on so that we

15 can take a piece of property we own elsewhere

and sell it because it's a valuable piece of 16

property. In fairness, we have to recognize 17

18 that, but I --

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But from my perspective, we've got two 20 pieces of property that are generating little

21 or no tax benefit to the City, and what we have the opportunity here is to create a parcel 22

23 that's -- you know, it's a zero because it's a

hole in the ground and it's going to be a 24

\$20 million asset paying taxes to us and a

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parking lot that I -- I suppose, if Blue wants

to do this, it's going to be proposing to do

3 something spectacular on that, which would be,

again, a substantial increased tax value. 4

5 I mean, for those reasons alone I think it meets the criteria of what we've been asked to do here on the board. For those reasons, I'd

8 support it.

9 THE CHAIRMAN: Thank you.

10 Mr. Padgett.

BOARD MEMBER PADGETT: I agree with 11

12 Mr. Barakat on the aesthetic part of the

building. Glad to hear that's being focused 13

14 on. I think that's very important coming in

that corridor right here. 15

16 On the mixed use part, I don't disagree.

It should probably be looked at, but we do need 17

to remember -- I think 200 -- or 220 Riverside 18

19 has struggled a little bit with their mixed

use. A couple of their places in there had 20

21 some challenges. I know the Corner Bakery is

22 now First Watch down the road, further down

23 Riverside Avenue. And I don't know how many

units or spaces Florida Blue really needs, but

if we put retail down in there, of course, that

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takes some spaces away from Florida Blue. So

while we probably need to look at mixed use, we

might need to be thinking that it might not --

we might need to realize as a board, it may not 4

5 work down there and they may need all those spaces. 6

7 So I'm happy as long as it has a good aesthetic appeal on the garage. Whether or not 8 it's mixed use to me isn't quite as important. 9

THE CHAIRMAN: Thank you.

Ms. Worsham.

12 BOARD MEMBER WORSHAM: Of course, we all agree, a parking lot on the river -- I guess my

14 question -- and I'm supportive of the swap and

15 getting value to what's now a retention pond,

again, the gateway to downtown. We've had 16

17 these conversations on other gateways, and I

think that's very important as you come in 18

19 because that's a highly visible corner. So,

20 again, I concur with the idea of the design

21 aesthetics.

My question would be, on the existing 22

23 surface lot, would they be precluded from using

24 that as a surface lot once the garage is built?

25 What is the tradeoff on -- if they're parking

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there, what happens to that land when the

parking lot opens? Do we have any ideas? Or

will that be prohibited? And would that change

use, you know, to encourage a development

5 instead of getting a parking lot after it's

done? 6

7 MR. HUGHES: I would say there's an

extremely high degree of probability that that

parcel on the riverfront would not be -- would 9

10 not continue to be a surface parking lot. If

11 for some reason ownership changed, it would be

12 precluded from remaining a surface lot,

correct? 13

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COUNCIL MEMBER BOYER: Uh-huh. 14

MR. HUGHES: One of my attorneys.

So it -- yeah, I think that answers the 16 17 question.

BOARD MEMBER WORSHAM: Thank you.

19 THE CHAIRMAN: Mr. Moody.

BOARD MEMBER MOODY: I'm in favor of this.

21 I think all -- there's mostly positives as a

22 result of this. And we can have additional

23 parking in the area, which is sort of needed,

but especially for Unity Plaza, to give them --24

25 they were kind of behind the curve originally

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because the parking was really not that great.

2 So it provides the extra parking. We've

3 already talked about it. We'll have 20

million-plus on the tax roll being productive. 4

5 It opens up the new development along the

6 Riverside corridor, which we sorely need. And

7 Mr. Barakat has very correctly said that -- you

8 know, as people are coming in, this is kind of

a front door for us right now. And I think 9

10 it's an overall improvement for the area.

The only negative I can see -- and it's 11 12 already been mentioned -- is the fact that we

13 will have a garage on Forest Street, but I

14 think the positives really overshadow that, so

15 I'm in favor of it.

16 THE CHAIRMAN: Yes.

17 BOARD MEMBER FROATS: Question.

18 THE CHAIRMAN: Sure, Mr. Froats.

BOARD MEMBER FROATS: Mr. Hughes, we

20 talked about the tax roll, so I think there's

21 going to be some significant value when the

riverfront property is developed. The garage 22

23 itself, does Florida Blue pay property taxes as

a nonprofit? 24

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COUNCIL MEMBER BOYER: So if it --

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BOARD MEMBER FROATS: I just want to point 1

that -- I'm not sure of the answer. 2

COUNCIL MEMBER BOYER: Well, the question 3

is Guidewell, really, not Florida Blue, and so 4

5 I don't know that -- whether Guidewell is a

6 nonprofit and whether they are tax-exempt. I

7 mean, obviously, like Baptist Hospital is

8 tax-exempt. I don't believe Florida Blue is

9 tax-exempt on the parcel that they have their

10 office building on, but it's easy to look it up

11 and see.

18

12 BOARD MEMBER FROATS: I just don't want

people to think we're making a decision based 13

14 on a (inaudible) plan. We're looking more at

the value of the property being developed on 15

the riverfront. That would be significant to 16

17 the property taxes.

COUNCIL MEMBER BOYER: And the other thing

19 you're looking at is -- so, typically, now I'm

20 hearing that structured parking spaces cost

21 about \$30,000 a space to build. And if they're

building 750 of those at a \$22,500,000 value, 22

and we're getting use of those nights and

weekends and we're only paying \$5,000 a space

25 for the 750 spaces, that's a pretty good deal

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for us to have public spaces available --

2 BOARD MEMBER FROATS: I agree.

3 COUNCIL MEMBER BOYER: -- regardless of

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4 the land value part.

5 THE CHAIRMAN: I would just echo

6 Mr. Barakat's aesthetic. Retail would be

7 great. Rooftop dining may be great in that

8 area. DDRB will look at all that, but I think

9 it's a good proposal.

10 Mr. Moody.

BOARD MEMBER MOODY: One other point. 11

12 The Riverside parcel, if it's really

13 developed to its highest and best use, it will

be a 50- to \$150 million project, plus. So, 14

15 you know, it's a big number.

16 THE CHAIRMAN: And parking then will

17 become even more important.

18 BOARD MEMBER MOODY: Absolutely.

19 THE CHAIRMAN: Thank you.

20 Any further discussion from the board?

21 BOARD MEMBERS: (No response.)

THE CHAIRMAN: Any public comment? 22

23 AUDIENCE MEMBERS: (No response.)

24 THE CHAIRMAN: Seeing none, all those in

25 favor of Resolution 2019-06-03 signify by

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saying aye. 1

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2 BOARD MEMBERS: Aye.

3 THE CHAIRMAN: Any opposition?

BOARD MEMBERS: (No response.) 4

5 THE CHAIRMAN: Passes unanimously.

6 Thank you.

Are we ready for the tally?

8 MR. HUGHES: Good question.

9 (Council Member Boyer exits the

proceedings.) 10

11 MR. HUGHES: Ms. Boyer will leave again.

12 Ms. Moser, do you want to come up?

THE CHAIRMAN: Let me check with counsel. 13

14 Do we need to reopen the meeting, the

Downtown --15

16 MR. SAWYER: You can.

17 Again, you carry both authorities

simultaneously, but, yes, if you want to reopen

19 the meeting --

20 THE CHAIRMAN: Let's close out, then, the

21 Community Redevelopment Agency meeting and open

22 the Downtown Investment Authority meeting.

Ms. Moser.

24 MS. MOSER: Okay. So I will read the

25 scores that each person documented for each of

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the candidates. I'll start -- I have them

2 ordered in the way you are sitting now.

3 So I'll start with Oliver Barakat.

Flisram, 33. Hanna, 31. Boyer, 47. 4

5 For Mr. Grey: Flisram, 48. Hanna, 47.

6 Boyer, 46.

7 For Chair Gibbs: Flisram, 40. Hanna, 45.

8 Boyer, 38.

9 For Mr. Froats: Flisram, 48. Hanna, 43.

10 Bover, 45.

For Mr. Gillam: Flisram, 46. Hanna, 43. 11

12 Boyer, 46.

13 For Mr. Padgett: Flisram, 48. Hanna, 33.

14 Boyer, 46.

15 For Ms. Worsham: Flisram, 42. Hanna, 34.

16 Bover, 44.

17 And for Mr. Moody: Flisram, 41. Hanna,

18 35. Boyer, 44.

19 The scores added up to Boyer with the most

20 points at 356, Flisram in second with 346, and

21 Hanna with 311, in third place.

22 THE CHAIRMAN: Thank you.

23 MR. HUGHES: Mr. Chairman, as a reminder,

just to the notes at the beginning, the process 24

of scoring and the notes and the evaluation

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public interview process, we're not binding to

the interim time, we've met. Employee Services

a result at -- as then, last meeting, as today, any member has the opportunity to make a motion

5 related to any one of the candidates and the

process you did through the very thorough

board can act upon any of those motions as they 6 7 see fit.

8 BOARD MEMBER MOODY: Mr. Chairman.

9 THE CHAIRMAN: Thank you for those

10 evaluation scores.

11 Yes

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12 BOARD MEMBER MOODY: I'd like to make that

motion, that Lori Boyer be appointed as our 13

14 next CEO of the DIA.

BOARD MEMBER GREY: Second.

16 THE CHAIRMAN: Properly moved and

17 seconded.

Any further discussion?

19 Ms. Worsham.

20 BOARD MEMBER WORSHAM: I thought you were

21 voting.

22 THE CHAIRMAN: No.

BOARD MEMBER WORSHAM: No further

24 discussion.

25 THE CHAIRMAN: Are you looking for

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1 discussion?

2 BOARD MEMBER WORSHAM: No. I agree. I

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4 THE CHAIRMAN: Mr. Padgett.

5 BOARD MEMBER PADGETT: No.

THE CHAIRMAN: Mr. Gillam.

7 BOARD MEMBER GILLAM: No further comment.

8 THE CHAIRMAN: Mr. Froats.

BOARD MEMBER FROATS: No questions.

10 THE CHAIRMAN: Mr. Grev.

BOARD MEMBER GREY: No. 11

12 THE CHAIRMAN: Mr. Barakat.

13 BOARD MEMBER BARAKAT: No.

THE CHAIRMAN: Any public discussion?

15 AUDIENCE MEMBERS: (No response.)

16 THE CHAIRMAN: Hearing none, all those in

favor of the motion signify by saying aye. 17

18 BOARD MEMBERS: Aye.

THE CHAIRMAN: Any opposition by like

20 sign.

21 BOARD MEMBERS: (No response.)

THE CHAIRMAN: Motion passes.

23 Thank you.

24 MR. HUGHES: And in light of that, there

25 has been a resolution last time to enter into

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beginning the discussion with Ms. Boyer. In

light of the reaffirmation of the outcome, in

has walked through the contracting process.

And to go an extra step of sort of formality,

6 OGC has the contract term.

7 And I would also propose that we move and

second the adoption of the contract, and tell

9 you that the salary is in the budgeted range

10 that's been approved by this board for the CEO

11 position. The rest of the terms of the

12 contract are identical to the terms and

conditions of the previous full-time CEO. So 13

14 in all fundamental ways, this contract is

wholly consistent with the outcome that you 15

resolved for me to pursue. And in light of 16

17 today's reaffirmation, fits our budget and all

18 our conditions.

THE CHAIRMAN: Let's take a minute to 19

review and then we'll seek a motion. 20

21 MR. HUGHES: I'll add that she's available

22 to begin on July 1st, and I would strongly

23 welcome the opportunity for a new CEO, as soon

as -- no offense, board members. I appreciated 24

25 every minute.

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1 BOARD MEMBER GREY: Mr. Chairman, I make a

2 motion --

3 THE CHAIRMAN: Yes.

4 BOARD MEMBER GREY: I'd like to make a

5 motion for contract approval.

6 BOARD MEMBER PADGETT: Second.

7 THE CHAIRMAN: Properly moved and

8 seconded.

9 Any discussion?

10 Mr. Moody.

BOARD MEMBER MOODY: No discussion. 11

12 THE CHAIRMAN: Ms. Worsham.

13 BOARD MEMBER WORSHAM: No comment.

14 THE CHAIRMAN: Mr. Padgett.

15 BOARD MEMBER PADGETT: No, sir.

16 THE CHAIRMAN: Mr. Gillam.

17 BOARD MEMBER GILLAM: No further comments.

THE CHAIRMAN: Mr. Froats. 18

19 BOARD MEMBER FROATS: No questions.

20 THE CHAIRMAN: Any further comments,

21 Mr. Grey?

BOARD MEMBER GREY: No. 22

23 THE CHAIRMAN: Mr. Barakat.

24 BOARD MEMBER BARAKAT: Mr. Hughes, this

25 agreement mimics the prior one except for the

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neighborhood. The term sheet that they

discussion -- brief discussion leading to a

resolution to publicly notice -- create the

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additional proposals were submitted, and all

three proposal terms are in the packet of 9

10 material.

components available to you. 16

19 that you're comfortable with to allow each -- I

22 to -- each one could speak in some terms to

can contemplate how the two options play, but

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compensation level; is that correct?

MR. HUGHES: That is --

3 BOARD MEMBER BARAKAT: All the rest is the

4 same?

1 2

5 MR. HUGHES: That's correct.

6 BOARD MEMBER BARAKAT: No further

7 questions.

8 MR. HUGHES: And, again, the compensation

number is well within the budget range that 9

10 this board has approved and fits with our

11 direction on the whole organization's budget.

12 THE CHAIRMAN: Very good. Any further

13 discussion from the board?

BOARD MEMBERS: (No response.) 14

THE CHAIRMAN: Any public comment?

AUDIENCE MEMBERS: (No response.) 16

17 THE CHAIRMAN: Hearing none, all those in

favor signify by saying aye. 18

19 BOARD MEMBERS: Aye.

THE CHAIRMAN: Any opposition by like 20

21 sign.

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22 BOARD MEMBERS: (No response.)

THE CHAIRMAN: Thank you.

24 MR. HUGHES: I'll go get Ms. Boyer.

25 (Council Member Boyer reenters the

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1 proceedings.)

2 THE CHAIRMAN: Congratulations, Ms. Boyer.

COUNCIL MEMBER BOYER: I look forward to

4 working with you.

THE CHAIRMAN: As do we.

The next item on the agenda is the chief

7 executive officer's report.

8 MR. HUGHES: No, Mr. Chairman, if we go 9 back to the CRA meeting, we can get to 3C.

10 THE CHAIRMAN: Yes, 3C please.

MR. HUGHES: Do we need to change, 11

12 formerly, anything?

MR. SAWYER: You can reopen the meeting. 13

It is administrative. It doesn't affect your

15 (inaudible) --

16 THE CHAIRMAN: We'll close the Downtown

17 Investment Authority meeting and open the 18

Community Redevelopment Agency meeting.

19 MR. HUGHES: I was invited to make the 20 last one as complicated as possible, so I've

21 achieved that.

So Item 3C, as a matter of background,

23 relates to an unsolicited proposal that this 24 board received in May from Vestcor as it

25 relates to property in the LaVilla

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submitted was dated May 8th. It was part of a

necessary steps of a 30-day notice. The notice

was published. And in the intervening 30-day 6

period, which concluded June 17th, two

11 So in light of that and in preparation for

12 this meeting, staff and the General Counsel met to review the options that would be available 13

to the board, of which there are a couple, and 14

15 even within the options there's several

17 I would suggest that, with the will of the board, that you determine an amount of time 18

believe representatives of each of the three 20

21 proposers are here, and maybe they could speak

23 what it was that they've submitted, and then we

25 I'd seek some guidance from the board.

before we do presentations?

the two options first and then --

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ideal.

BOARD MEMBER GILLAM: Just a

recommendation. I'm out of order probably.

Shouldn't we talk about procedure first

THE CHAIRMAN: That's what he's asking

about. How much time, 10 minutes, 15 minutes?

MR. HUGHES: I think, to Mr. Gillam's

point, he would ask me to sort of talk about

THE CHAIRMAN: Okay. I'm sorry.

In consultation with General Counsel,

would allow the selection of one of the three

without any criteria beyond the materials they

in a presentation. And if you-all, as a board,

contemplated by the board and disposed of

today. It's acceptable, but I would say, in

light of multiple proposals, it may not be

decided that the proposals -- one of the

proposals rose to an acceptable level of

provided and any additional information they do

understanding, it could be moved, seconded, and

proposals today. You could evaluate them

MR. HUGHES: So let's do that.

there are basically two options. Option A

either be something that the Strategic

Implementation Subcommittee could look at or

you could create a scoring committee out of

City staff; one representative of DIA, a

representative of Public Works or Economic

Development, and perhaps a representative of the mayor's office, if you so choose. 7

8 But in that process, in Option B, you 9 would be landing today on some process that I 10 think would ultimately guide you in similar circumstances in the future and would bring 11 some clarity and regularity to how the body 12 disposes of or handles unsolicited proposals 13 14 with some level of certainty moving forward, that every time it's this way and we do it this 15

And the nuts and bolts of which of those options -- like I said, Option B has some subsidiary decision points. So if you chose Option B, you would be taking back the notice, putting it back out with a code of silence, and then what you instruct staff and how you establish criteria and selection you could deal with today.

And I'm going to stop and allow OGC to Diane M. Tropia, Inc., Post Office Box 2375, Jacksonville, FL 32203 (904) 821-0300

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tell me if I've said anything wrong, since they were part of this conversation.

3 MR. SAWYER: Yes, those are the options 4

available. 5 MR. HUGHES: With those -- with that process in place, again, the three are here, 6 but if you all have some guidance before a 7

8 presentation or if there's a way you would like

to suggest us to move forward, I would take it. 9 10

THE CHAIRMAN: Does that answer it,

11 Mr. Gillam?

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12 BOARD MEMBER GILLAM: It does, Mr. Gibbs.

I move that we consider Option B and have 13 some discussion on Option B. 14

THE CHAIRMAN: Is there a second? 15 16

BOARD MEMBER BARAKAT: Second.

THE CHAIRMAN: Discussion on Option B? Mr. Moodv.

BOARD MEMBER MOODY: I think, in all 19 20

fairness, to give everyone an equal footing in 21 this process, I think we should probably put it

22 back out there and let everyone take their best

shot at it and then let us come and take 23

24 another look at it. If we want to send it through the 25

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And I do know, through -- in addition to 1 talking about her future as the CEO, Ms. Boyer and I have talked about things I've seen in my 3 brief tenure as the interim, and I know it's 4 5 her desire, when she's in the seat, to make sure that there's formality that's sort of laid 6 out for the process so that there becomes a 7 8 plan and process in place for unsolicited offers and different size land transactions and 9 10 different things.

11 So in that spirit, you might want to go to 12 Option B, which would be -- essentially, in order to get Option B, we would, for all 13 intents and purposes, rescind the notice that 14 brought these three proposals, we retransmit a 15 Notice of Disposition, and that one would 16 17 clearly create a 30-day code of silence where the proposers, after this meeting -- if 18 Option B were chosen, would have no additional 19 contact with board members, but the board could 20 21 instruct staff to sort of undertake an analysis 22 process. 23

And as part of Option B, you could empower a criteria -- potential criteria for scoring or evaluation that the staff would do. It could

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Strategic Implementation Committee, we can really get into the weeds, and we can then come 2 3 back with a recommendation to the board for the next meeting. 4

THE CHAIRMAN: Ms. Worsham.

BOARD MEMBER WORSHAM: I'm in favor of Option B and I'm in favor of developing some scoring procedures and criteria for things to be judged against and having a really good analysis done on the three options.

THE CHAIRMAN: Mr. Padgett.

BOARD MEMBER PADGETT: I'm a little mixed on it. I think I'd rather hear from the three parties before we decide on Option A or Option B. We may hear enough here today that we decide we don't need to go to Option B. So maybe we should hear from three groups first and then decide whether we're going to do Option A or Option B. That would be my suggestion.

THE CHAIRMAN: Mr. Gillam.

BOARD MEMBER GILLAM: My concern is, we don't fall under procurement rules as a CRA, and I'm particularly concerned about it -- you know, it's a public perception issue, and

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having a process in place where we are

transparent, we're going about it in a way that

seems fair to everybody involved. I mean, I 3

think that requires us to -- this is the first 4

5 time we've dealt with this, and coming up with

a plan to move forward and do it the same way every single time so people have -- understand

7 what they're getting into and everybody's on

8

the same thing, I think that makes sense. 9 10

So I support Councilwoman Boyer's -future Executive Director Boyer's suggestion.

THE CHAIRMAN: Mr. Froats.

BOARD MEMBER FROATS: I like what 13 Mr. Gillam said. I think we should limit it to 14 the three that have submitted. I don't think 15 we should open it up to further bids because 16 these are the three firms that took the time 17 this past 30 days to do the submission, but I 18 do like the idea of having the DIA staff

19 analyze all three deals and making a 20

21 recommendation to us.

22 THE CHAIRMAN: That almost sounds like an 23 amendment to his motion.

BOARD MEMBER FROATS: I'd like to make a 24 25

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THE CHAIRMAN: It almost sounds like it 1 because I heard him say Option B was his 3 motion.

4 BOARD MEMBER GILLAM: So in response to the proposed friendly amendment, I have a 5 question for General Counsel.

Two things. One, I had a -- my comment is 7 8 in general to the entire way we do business. And we've not dealt with this situation before 9 10 and I think we need to have a formal way of doing it that everybody in the community can 11

understand and expect. So that's my comment. I have a general kind of how-we-do-business 13

comment. 14

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now.

The friendly amendment is that -- with regard to the existing situation we find ourselves in, that we move forward and provide this opportunity to the three people that have made a proposal. I don't know if we can do that or not. I think I would give that to Mr. Sawyer.

THE CHAIRMAN: That's what I heard. 22 23 MR. SAWYER: Through the Chair to the board, if you wanted to change -- add scoring 24 25 criteria, put in a silence period while the

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notice is out, it's several steps. The first

is you would reject all current bids and

terminate that notice and then do a new notice

that will include those components. That's

kind of the cleanest way to redo that.

If you do that, you open it up to the 6 universe of proposers. So you can't say "but 7 only you three can put a proposal in." And if you get more proposers it's even better because 9 10 there's more to consider, but that would be the 11 first step if you want to add scoring criteria

13 And, just generally, I -- this notice requirement is very technical. You can -- and 14 CRAs do it across the state -- negotiate all 15 the way through a contract with one developer 16 17 you know you want for this project and be ready to sign and then do the notice. It's really 18 that technical. 19

Now, that's uncomfortable because as a 20 21 City, it's transparent, and particularly in 22 procurement there are hard and fast rules. 23 This isn't really a hard and fast rule. It's a very technical requirement. But to the point 24 25 of the -- that's been raised, certainly having

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standard procedures gives everybody comfort, you know what's coming, you know the criteria and so forth.

So I believe you would need to proceed either with evaluating today under Chapter 163 criteria or you can make a notice and do a new notice which will allow any proposers to bid.

BOARD MEMBER FROATS: So can we not just extend this process 30 days to give the DIA staff time to review the three proposals that were submitted?

MR. SAWYER: You can -- there are criteria you must evaluate under state statute. If you wish to continue the proceeding for a month, you can, yes.

BOARD MEMBER FROATS: But that would not allow them to change their proposal, correct?

MR. SAWYER: No. What they have presented 18 is done. That 30-day notice period is over. 19

BOARD MEMBER FROATS: Which would seem unfair to the first proposal because theirs was made public.

23 No further questions.

THE CHAIRMAN: What I heard Mr. Gillam 24 25 ask -- his was more of a general format, and I

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heard you ask for these specific proposals.

That's why I said it sounded like a friendly 3 amendment to me.

BOARD MEMBER GILLAM: Which I understand 4

from Mr. Sawyer -- if I'm not out of order again -- we can't do.

MR. SAWYER: I believe, if -- if you are 7 8 going to make a request that staff or a

committee make a recommendation to you, you 9

10 can, but that would require continuing the proceeding. There would not be a new notice. 11

12 There would be no new proposers if you proceed

that way. 13

THE CHAIRMAN: Well, let's ask --14 Mr. Froats made a friendly amendment. 15

Mr. Gillam, I think it was your motion 16 17 originally?

BOARD MEMBER GILLAM: Yes, sir.

THE CHAIRMAN: For a general procedure 19 with regard to unsolicited proposals. He wants 20 21 to limit this particular --

BOARD MEMBER FROATS: As I understand, 22 23 though, if we did that, they could not resubmit their proposals. They could not sharpen their 24 25

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THE CHAIRMAN: Correct. 1

2 BOARD MEMBER FROATS: And I don't think

that's appropriate, so I'm not going to move

forward with the amendment. 4

THE CHAIRMAN: Okay. Very good. 5

Thank you, Mr. Froats.

7 Mr. Grey.

8 BOARD MEMBER GREY: I'm sorry, all the lawyers and I'm not that smart. I just want --9 10 just for clarity purposes, we put it out, so is

it the intent when we put it out to gain 11

competition or to notify the public of what we 12 intend on doing? 13

MR. SAWYER: Through the Chair, it can be whatever the board decides, and many -typically, what the board has done for smaller parcels or where there's an anticipation there may not be bidders, it's been a two- or three-page type of notice with a very slim process.

21 For the shipyards, for example, it basically resembled an RFP. It was a very 22 23 involved document with a lot of requirements. And you can do either of those every time you 24 25 choose.

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I think the concern we're hearing is that 1 you now have competing proposals and there

wasn't a lot of formality in terms of how the

evaluation would occur, but the intent --

there's -- not necessarily have to be one way

to do it, but using the two- or three-page type 6

of notice is just the bare technical 7

requirement that you put a notice out before 9 you select.

10 BOARD MEMBER GREY: So it's not really 11 defined?

12 MR. SAWYER: I'm sorry, what is not defined? 13

BOARD MEMBER GREY: It doesn't have an 14 objective behind it, essentially.

15 MR. SAWYER: Well, it's always -- there's 16

a requirement before you can enter into an 17 agreement to sell property in the CRA, that you 18

provide notice for anyone else that may want to 19 submit a proposal. That's the only 20

21 requirement.

22 It's not an RFP. You don't have to 23 resemble an RFP. You don't have to go with a low bidder. It doesn't have those formalities. 24

25 In other areas of the City it's much more

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formal.

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2 MR. HUGHES: And the model -- if you think 3 back just a month prior, so -- the JEA had come to a decision, and this body had to contemplate 4

a parcel that the developer related to JEA 5

6 headquarters. So the corporation that -- the

7 developer worked with JEA, had proposed to

8 purchase the parcel that would ultimately be

the new headquarters location. So this body 9

10 put out a Notice of Disposition related to that

parcel. No other activity came in, so the very 11

12 next meeting we had the opportunity to accept

or reject because there was no other 13

14 contemplation of others interested in that

15 parcel.

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So this initiated the same way, and then we had this unsolicited component to these properties, and two more came in. So it's a little bit of a difference.

THE CHAIRMAN: Anything further, Mr. Grey?

21 BOARD MEMBER GREY: No.

THE CHAIRMAN: Mr. Barakat.

23 BOARD MEMBER BARAKAT: By the way, I've

24 had ex-parte communications with all three

applicants.

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Mr. Sawyer, do I need to -- if we're going to decide just to go to Option B, do I need to declare those at this time?

MR. SAWYER: Out of an abundance of 4

5 caution, you can. Again, there's no

prohibition, for example, under 163 for them 6

7 approaching board members, absent a requirement

8 of the notice itself. It's just a -- it's a

different posture than being in a 9

10 quasi-judicial --

11 BOARD MEMBER BARAKAT: So is that a yes?

MR. SAWYER: Yes.

BOARD MEMBER BARAKAT: On June 7th, I spoke with Ryan Hoover of Vestcor. Prior to

our last board meeting, I met with Mr. Moore 15

and Mr. Hoover. I don't remember the exact 16

17 date, but it was prior to our last board

meeting. I can look it up and confirm if 18

19 necessary.

June 12th, I met with Alex Sifakis of JWB, 20

21 one of the applicants. And on May 30th, I

spoke to -- and on June 14th, I met with 22

23 Trip Stanly of Blackwater Capital.

24 So I have seen all three -- not proposals

25 on all three. And I think I'm leaning

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towards -- I'm not leaning. I would like to go in the direction of -- staff seems to be

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leaning, and that is to go to Option B.

4 I don't think we can -- I don't think it's

5 fair to make a decision based on a profound

6 lack of criteria that we've discussed when we

7 have options on the table. If we didn't have

options on the table, it would be an easy

decision, but I've seen some creative -- I've 9

10 heard some creative ideas from the other

applicants, and they all have strengths. 11

And I think that, in fairness to this 12

board and to this city and even to the 13 14 applicants, we need to make a decision based on

a particular set of guidelines and parameters. 15

So I agree with the Strategic Implementation 16

17 Committee developing those guidelines. In the

same manner we decided on the shipyards and 18

19 other properties, we can put together a

20 committee of staff, a mayor's office

representative, a board member representative, 21

22 someone from Procurement to make the final

23 scoring. So there is some precedent in the

24 process like this and it's worked before and I

25 recommend we go down the same (inaudible).

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1 THE CHAIRMAN: So you would ask that we develop a policy for unsolicited proposals, and that policy includes rescinding the notice. 3

Am I correct, Mr. Gillam?

BOARD MEMBER GILLAM: So we've got a 5 couple of things going on here. My motion was 6 not directed to any of the current proposers.

THE CHAIRMAN: Correct.

9 BOARD MEMBER GILLAM: So it's going to 10 have to be a separate issue with rescinding the 11 current process.

THE CHAIRMAN: Correct.

13 BOARD MEMBER GILLAM: My proposal -- and

I'll see if I can do a better job of 14

articulating and put meat on the bone. 15

My proposal is that we set up a procedure 16 with DIA that when we have this type of

17 circumstance we will have a committee -- a 18

scoring committee will be set up, and it will 19

be made up of a representative of the board, 20

21 seconded by the chair, a board -- the executive

22 director and a mayoral staff member appointed

23 by the mayor, and they will receive the

submissions and they will score the submissions 24

25 and then that -- then a recommendation would

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come back to this board for this board to approve or object. So it would have a very similar procedure to what we do in Procurement.

4 And I think that each occasion we are faced with this, there's going to have to be a 5 6 different scoring criteria because we have 7 different locations, we have different type 8 proposals, they're going to require different -- have different interests. And so I -- and I think either that process will probably have to be addressed with each 12 proposal that comes to us, each opportunity, and we'll have to make that decision. 13

I guess -- I'm not making any recommendations with regard to what that should be on this particular project. I'm talking about an overall procedure as to how we'll do the business going forward and make sure we're transparent to the public.

20 THE CHAIRMAN: So that's an unsolicited 21 proposal procedure?

BOARD MEMBER GILLAM: Yes.

23 THE CHAIRMAN: Thank you.

24 Ms. Bover.

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COUNCIL MEMBER BOYER: Mr. Chairman, I've Diane M. Tropia, Inc., Post Office Box 2375, Jacksonville, FL 32203

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had some conversations with Mr. Hughes and

Mr. Parola about this, and my thought is, if I

3 could bring back to you at the July meeting

kind of a set of opportunities as to how we 4

5 handle things because I think it would be

different if you had an unsolicited proposal, 6

7 it was for a small, key parcel of land, not

8 very valuable, whatever, and you chose to do

the -- put the notice out that somebody has 9

10 offered to buy this and no one else responded,

11 you wouldn't want to have to go through the

12 next step, Notice of Disposition, scoring

committee, et cetera. 13

> So I think there needs to be some various scenarios that we could lay out, as here's the process if it goes this way, here's the process if this happens during that period. And I'm committing to you that, if you want, I will bring that to you at the July meeting, essentially following what Mr. Gillam has indicated in the context of a contested

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22 response or multiple competitive responses, but

23 not necessarily going down that more

complicated route if it's not contested.

There's no reason to. So -- just to have it 25

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all in a package that you can look at.

2 I think some things that need to be decided for that and for today would be both as

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Mr. Gillam indicated, who the committee is, but

5 he has suggested that it be scored

6 administratively and then presented to the

7 board for acceptance of the score or choosing

the second score or whatever. And then the

second thing would be what the actual scoring 9

10 criteria are on each circumstance and how we

evaluate those. So that would be something 11

that would be a policy decision, and you would 12 need to weigh in on it as we decide to make the 13

14 Notice of Disposition.

So with respect to today, if you go that direction, you will need to then weigh in on what you want those criteria to be that an administrative committee would score on.

THE CHAIRMAN: Mr. Gillam, do you follow all of that? And do you -- as an unsolicited procedure to be brought back?

22 BOARD MEMBER GILLAM: Yes. And I -- and I 23 think -- you know, there's no criticism of how

24 we've proceeded so far because up until now

we've never had this before where we had a

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contested Notice of Disposition, particularly

with an extremely valuable piece of land. So I

think this is a go-forward basis situation as

we're moving forwarding with this. 4

Councilwoman Boyer's -- I would agree with that 5

maybe better description of my motion. 6

THE CHAIRMAN: Thank you.

Mr. Moody, do you continue with the

9 second?

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10 BOARD MEMBER MOODY: I need some 11 clarification. Is there a way, though, that we 12 can take the three choices we have now and deal

with them, put all three of them on an equal 13

footing, and deal with that? 14

THE CHAIRMAN: Yes.

BOARD MEMBER GILLAM: I'll answer the 16 17 question out of order. Again, my proposal is

18 related to how we'll deal with these things

going forward. Once we vote on that, the board 19

could vote to deal with this current situation 20

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however it wants to. I'm trying to address a

22 problem that's been presented because of this

23 situation, and that's why I haven't talked 24 about ex-parte communications and other

problems. This is only -- this is a macro 25

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issue I'm addressing.

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THE CHAIRMAN: He wants to establish an unsolicited proposal procedure, and we'll get help with our new CEO in that regard.

BOARD MEMBER BARAKAT: Mr. Chairman, if I may, on this. So I agree with Mr. Gillam's approach here. We do need a process, but I'm not in favor of -- I'm not in favor of agreeing on a particular process yet because I would like to hear from staff on what the options are in our next meeting and then make the vote, determining a standard procedure.

So I think, Mr. Gillam, your -- I think I understand your motion is not just to establish a procedure, but I think you've recommended a particular procedure when we do these things, correct?

17 BOARD MEMBER GILLAM: Correct. 18 19 BOARD MEMBER BARAKAT: Right, And I 20 think -- what I would like to -- I would like 21 to hear from staff at our next meeting first, before making that determination. So I'm going 22 23 to vote your -- I'm just letting you know, I'm going to vote it down. It doesn't mean I 24 disagree with you, I just want to hear from

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staff next month before we make that

determination.

3 THE CHAIRMAN: Yes, Mr. Padgett. BOARD MEMBER PADGETT: I want to try to 4 understand a little bit too. On Option B, if 5 we put the notice out for 30 days, I thought it 6

opened the door for other people to come in. 7

8 And, again, I -- if we're understanding it,

some of these are already public numbers, so it 9

10 makes it a little bit of an unfair process.

11 Everybody has already had their 30-day

12 opportunity to get their foot in the door, so

it's kind of -- it's not fair to the groups 13

that have already come forward and it's also 14

not fair to them when their information is now 15

public. It's real easy for the next group to 16 17

come along and just, you know, be a dollar 18 under or whatever they would do.

So is there a way -- I thought I heard 19

Mr. Hughes say we could have a 30-day silence 20

21 where nobody else can come in for 30 days. I'm

trying to understand if there's a way to do 22

23 that. We keep the three groups, go back and

get some feedback from staff on what they think

25 of the three groups, and then circle back

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during our next meeting and make a vote on this 2 thing.

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3 And I think we're talking about two issues. We're talking about -- one issue has 4 to do with a global how do we handle this 5 issue. But aside from that, this particular 7 issue, I think we need to figure out if there's 8 a way we can freeze this for 30 days.

MR. HUGHES: I think there's sort of a question -- since -- to be clear -- and OGC has opined. In order to -- if we were to apply 12 it -- aside from Mr. Gillam's idea for the global and the discussion as -- as it relates 13 14 to this, if we were to say, how do you have a process to analyze what we have, I thought I 15 heard that the OGC kind of -- after I told you 16 17 there were two options, they gave us a third related to that. 18

But the second option, as I had initially laid it out, would open it back up to everyone. So, again, I would have OGC restate the guidance on how you would simply extend what's already been in motion and what additional guidance could be applied to the three, if that were the will of the committee. But, again, I Diane M. Tropia, Inc., Post Office Box 2375, Jacksonville, FL 32203

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> 2 BOARD MEMBER FROATS: That would be my 3 choice.

> BOARD MEMBER GREY: But doesn't that put 4 them back in the situation where, first, they can't change the numbers? 6

COUNCIL MEMBER BOYER: Uh-huh.

8 BOARD MEMBER FROATS: What we're asking for is, is there a possibility, deep within the

9 10 legal realms, to allow those three firms -- to

11 us accept these three firms and, I guess, we

12 like all three proposals; here are some

guidelines that we can talk about now; can you 13

go back to the table and resubmit your bids? 14

Can we do that with -- limited to these three 15

firms? 16

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MR. SAWYER: Through the Chair, no. You can't seek additional bid information, so to speak. That would require a new notice. You can evaluate what you have in front of you now. And if you want to direct staff to somehow rank or score, they can, and come back at the next meeting for you.

24 If you try to add criteria to it, staff 25 can evaluate pursuant to that criteria, but,

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again, your bidders didn't have the criteria 2 when they submitted. So they're not -- so the bidders aren't going to be responsive to how 3 you're scoring. That's okay, but --4

BOARD MEMBER FROATS: Well, the two firms were -- well, the first firm did not see the other information, the next two did.

7 8 So I guess I would like to ask the firms 9 if they would like to -- if they would like an 10 opportunity to resubmit. And if they don't, then maybe we can just extend that and let the 11 12 staff make a determination on the bids that are 13 out there and then we could select one at the 14 next meeting. If not, and they would like to 15 resubmit, then we could vote to open it up and 16 have multiple submissions.

17 BOARD MEMBER PADGETT: One more question, 18 Mr. Chairman.

19 Can we defer the motion until the next 20 meeting? Doesn't that kind of just, in 21 essence, freeze everything?

THE CHAIRMAN: Mr. Sawyer.

23 MR. SAWYER: Again, you can evaluate what

you have, but -- and you can defer your 24

decision, which is what you would be doing, but

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you can't -- it's difficult to add -- you can

just ask staff to evaluate, but to add

3 scoring criteria at this point is kind of

4 nonresponsive to --

BOARD MEMBER PADGETT: Well, we could defer the motion for 30 days. In that 30-day period staff could evaluate -- better evaluate what they have, ask questions if they need to ask questions, and then maybe come back to the meeting and propose what they think would be the best option, and we could vote on it.

12 MR. SAWYER: Staff would not be able to 13 seek input from the proposers.

14 BOARD MEMBER FROATS: But they can analyze 15 what's been given.

MR. SAWYER: They can analyze --

BOARD MEMBER FROATS: They can evaluate --17

(Simultaneous speaking.)

19 THE CHAIRMAN: I hear two things going on.

I hear Mr. Gillam kind of looking at 35,000 20

feet of an unsolicited proposal procedure, and 21

then I look at us trying to handle these three 22

23 bidders. Can we please first vote on

24 Mr. Gillam's 35,000 feet motion?

> BOARD MEMBER GILLAM: Thank you. We have Diane M. Tropia, Inc., Post Office Box 2375, Jacksonville, FL 32203

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been on two different issues, and I --

2 THE CHAIRMAN: Yes, we have two different 3 levels.

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4 BOARD MEMBER GILLAM: So before we vote,

5 can I make one last comment on my motion? 6

THE CHAIRMAN: Sure.

7 BOARD MEMBER GILLAM: And respond to

8 something Mr. Barakat said.

9 I mean, for the public who's kind of 10 suffered through this process, this is the

value of the Sunshine and doing what we do in 11

12 the state of Florida, pursuant to -- we can't

13 have the conversation ahead of time and try to

14 come up with the best solution. We've got to

15 talk out loud in front of all of you. You get

16 to suffer with us while we come to a solution.

It's painful for everyone on this side of the 17

table too because I've never had the 18

19 opportunity to have this conversation with

20 Mr. Barakat before we get to the table today,

21 and I think his comments are fairly made.

So I want to make a -- this is probably

23 out of order. If it is, I -- I'm going to make

a recommendation to Mr. Barakat to make a 24

25 friendly amendment to my motion to get back in

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68 order. I would welcome an amendment that says

we would like, as a board, to proceed with

development of a macro way to deal with the

situation and request that the staff evaluate

that and come back with a recommendation at the

6 next meeting.

7 BOARD MEMBER BARAKAT: I would be happy to

8 make that friendly amendment.

9 BOARD MEMBER GILLAM: I accept that.

THE CHAIRMAN: Can we do that, Mr. Sawyer?

11 MR. SAWYER: Yes.

12 THE CHAIRMAN: Let's first vote on the

friendly amendment. Did we get a second? 13

14 BOARD MEMBER GREY: Second.

THE CHAIRMAN: Thank you.

16 All those in favor of the friendly

17 amendment -- let's get public input, please.

AUDIENCE MEMBERS: (No response.)

18 19 THE CHAIRMAN: Seeing none, all those in

20 favor of the friendly amendment signify by 21 saying aye.

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BOARD MEMBERS: Aye. 23

THE CHAIRMAN: Any opposition by like

24 sign.

25 BOARD MEMBERS: (No response.)

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THE CHAIRMAN: It passes.

2 We have now the unsolicited proposal

3 procedure amendment, Mr. Gillam's original

amendment, and we have a second. Any further 4

5 discussion on that?

BOARD MEMBERS: (No response.)

7 THE CHAIRMAN: Seeing none, any public

8 discussion?

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9 AUDIENCE MEMBERS: (No response.)

10 THE CHAIRMAN: All those in favor of the

amendment signify by saying aye. 11

12 BOARD MEMBERS: Aye.

THE CHAIRMAN: Any opposition? 13

BOARD MEMBERS: (No response.)

15 THE CHAIRMAN: Passes unanimously.

Now we have three bidders. Do we have a 16 motion on the three proposals that were brought 17

18 here today?

19 COUNCIL MEMBER BOYER: Mr. Chairman.

20 THE CHAIRMAN: Yes.

21 COUNCIL MEMBER BOYER: If I may, since I

think I've heard a couple of conversations 22

23 going back and forth, just to kind of recap

where you are. 24

So your one option is to make a decision

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today. Option Number 2 would be to extend the

period, have staff evaluate the existing

applications as they were submitted, which 3

doesn't give the first proposer any opportunity 4

5 to make any changes in their proposal, and

which then we cannot -- staff cannot use any 6

7 criteria other than what are in the statute

8 because they were not disclosed prior to the

time the solicitation went out. I think that's 9

correct. That's Option 2.

And Option 3 is you reject these,

establish the criteria you want staff to use,

and open it up for 30 days, which does mean 13

that some new person could choose to also 14

15 respond, and we can't prevent that, but then we

would have clear criteria that staff is 16

17 evaluating on what you've selected and

everybody would know what those are. 18

I think those are the three. 19

THE CHAIRMAN: Mr. Sawyer.

21 MR. SAWYER: And just to amplify that

22 point, remember the -- when you set up that

23 scoring, you're not bound by it. You could

choose the number three ranked, so to speak.

25 It's just an evaluative tool. So when you set

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up the criteria, if a third proposer comes in

and has a higher score, you're not bound to

them. You evaluate it based on what you think

is the best given the nature of your plan and

so forth. So it's not as if a third party

could underbid and then automatically get the

7 award.

8 THE CHAIRMAN: Okay. Do we have a motion,

9 then?

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10 BOARD MEMBER PADGETT: I have a comment.

I want to make sure I understand. If a 11

12 third party did come in, will they be able to

see the other applicant's proposals when they 13

come in and offer their proposal?

MR. SAWYER: Those are public record. And 15

so if you reject the bids, terminate the notice 16

and do a new notice, yes, those would be public 17

record at that point. 18

BOARD MEMBER PADGETT: I don't think

20 that's fair, guys. I mean, these three

applicants have -- they showed up, they did 21

their work, and they did what they were 22

23 supposed to do. Nobody else came to the party.

24 THE CHAIRMAN: Do we have a motion?

25 Question, comment?

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1 BOARD MEMBER FROATS: Yes, I'd like to

2 hear from the three firms to see if they would 3 like to resubmit or stick with their --

4 THE CHAIRMAN: We need a motion. Anyone?

Mr. Barakat.

6 BOARD MEMBER BARAKAT: Well, I just -- I'm

7 sorry, I'm not going to make a motion. I am

going to make a comment.

THE CHAIRMAN: We have to have a motion to 9

10 discuss.

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11 BOARD MEMBER BARAKAT: I agree with

12 Mr. Padgett's concern about fairness, but it's

already unfair to one of the applicants because 13

they submitted their plan and the other two 14

15 applicants got to read their playbook and alter

their development plans accordingly. So it's 16

17 already a bit unfair.

18 This allows all three applicants to tweak

19 it accordingly. And if there's a fourth or a

fifth, so be it. But, to me, that makes 20

21 everybody on a level playing field. It also

22 gives them an evaluation matrix by which to

23 understand how they were judged. To me, that

24 is the fairest outcome at this point.

25 THE CHAIRMAN: Mr. Sawyer.

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MR. SAWYER: I'm sorry to reach out again. 1 2 THE CHAIRMAN: No, it's helpful. 3 MR. SAWYER: The other point to consider is the existing applicants can resubmit and 4 5 alter their proposals in any way, and those are 6 not public record at the time they come in. 7 BOARD MEMBER PADGETT: I'm trying to put 8 myself in this position. We're a general contractor. I can only imagine having a bid on 9 10 a project, or Dane having a parking garage bid, or anybody, and getting all this out public and 11 12 letting all your competitors see it, and then 13 having a board come back and revise it and say, 14 "Well, we're going to go back to bid." All of 15 the competitors out there are going to pull your quotes and everybody's going to cut your 16 17 number, and it's just --18

And I agree with Mr. Barakat, that's been done to some degree already, but to put it out for the whole entire public to grab up all this information and use it to their benefit when these guys have all shown up and done all the work and put the effort in, when none of the rest of them even did, and then they're going to show up at the 13th hour and undercut their

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number and come in and grab it out from under them, that's not even in my DNA to do something like that. I just don't agree with it.

THE CHAIRMAN: Ms. Worsham. 4

5 BOARD MEMBER WORSHAM: I appreciate the 6 comments, but in all fairness the perils of an 7 unsolicited proposal are pretty well spelled 8 out in state statutes. So I think that -- you know, the -- we're bound by those laws. And I 9 10 think, again, the third option is the fairest 11 to all of the applicants because we can't 12 change the -- our restrictions.

So I think that really our only option for fairness is the three. And the unsolicited proposals, I think they pretty much understood what they were getting into when they make an -- unsolicited proposals, and the pitfalls that can happen with that.

19 So I'd like to make a motion that we proceed with Option Number 3. 20

21 BOARD MEMBER PADGETT: Before we talk on that, though, why do we do a 30-day notice, to 22 23 begin with, then? We did a 30-day notice --24

THE CHAIRMAN: Is that a motion, 25

Ms. Worsham?

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BOARD MEMBER WORSHAM: Pardon me?

1 2 THE CHAIRMAN: Is that a motion?

3 BOARD MEMBER WORSHAM: Yes, it was.

4 THE CHAIRMAN: Please state it again.

5 BOARD MEMBER WORSHAM: I'll make a motion

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that we proceed with Option Number 3 as 6 7 outlined by Ms. Boyer.

8 BOARD MEMBER BARAKAT: Second.

9 THE CHAIRMAN: And is Option 3 the 10 rejection and establish criteria and in 30 days

anyone can come in and see the other three 11

12 applicants' offerings?

BOARD MEMBER WORSHAM: Correct. 13 14

THE CHAIRMAN: Was that Number 3?

15 BOARD MEMBER GREY: Bid.

16 THE CHAIRMAN: Bid?

17 COUNCIL MEMBER BOYER: They can see the 18 existing offers, but during that period they

19 won't have access to anything that anybody

20 submits. So they would all be closed during

21 that period.

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THE CHAIRMAN: Can we have a second?

23 BOARD MEMBER BARAKAT: Second.

24 THE CHAIRMAN: Is that okay, Mr. Sawyer?

25 MR. SAWYER: Yeah.

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1 And if I -- I guess we need to add to the

motion that -- as part of that motion, you

3 would be rejecting all the bids and terminating

4 the prior notice.

BOARD MEMBER WORSHAM: Correct.

6 THE CHAIRMAN: Mr. Padgett.

7 BOARD MEMBER PADGETT: Can I make a

8 different motion?

THE CHAIRMAN: No. You can address that 9 10 motion.

11 BOARD MEMBER PADGETT: Well, I've

12 already -- I think I've already addressed how I

feel, and I don't support it. And I don't know 13

14 why we can't defer it and let staff evaluate

what we have and circle back here in 30 days 15

16 and decide to approve it or not approve it.

17 That would be what I would propose.

18

THE CHAIRMAN: Mr. Froats.

19 BOARD MEMBER FROATS: Can we hear from the

20 three different firms and see if they would be

21 interested in staying with their current

22 proposal?

THE CHAIRMAN: I'm sure we can. I'm sure

24 we can during the public comment period on the

25 motion.

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Anyone else on the board wish to make comments on the motion?

BOARD MEMBERS: (No response.)

THE CHAIRMAN: Public comment.

5 (Mr. Diebenow approaches the podium.)

THE CHAIRMAN: Please identify yourself,

7 sir.

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MR. DIEBENOW: Good afternoon.

Steve Diebenow, 1 Independent Drive, Suite 9

10 1200.

I'm here on behalf of Vestcor, which was 11 the original proposer. Vestcor submitted their 12 proposal to start -- to start the conversation. 13

It was a conversation starter. And we 14

certainly know the perils of the unsolicited 15

proposal process and we also knew that the 16

17 process had not been firmly established by the

DIA, and so we're really appreciative of the 18

19 conversation that's being had today. It's one

20 that we've needed to have here in downtown for

21 quite sometime.

> We're completely fine with Proposal Number 3. I have a bunch of questions about it, but

the notion that all the bids would get rejected and go back out for notice and that everybody

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would -- the three proposers that made offers would submit and then others would be able to

submit is fine. Vestcor is not opposed to the 3

competition and think that it will be an even 4

5 better product.

So that's the short answer. It may be a (inaudible) to your question, but I do have some questions at the appropriate time about what the exact process might look like.

Anyway, thank you.

11 THE CHAIRMAN: Thank you.

Any other public comments?

MR. DUGGAN: (Indicating.) 13

THE CHAIRMAN: Yes. 14

(Mr. Duggan approaches the podium.)

THE CHAIRMAN: Please identify yourself, 16

17 sir.

MR. DUGGAN: Thank you, Mr. Chairman. 18

Wyman Duggan, 1301 Riverplace Boulevard, 19 Suite 1500, counsel for one of the applicants. 20

21 I want to offer just perhaps a different

perspective, which is that, first of all, your

notice worked. You've been using this process 23 for guite sometime. And we should all be happy

25 that now the state of potential downtown

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development is at a place where the notice, as

specified, both at the state level and your local procedures, had the desired result. More

than one entity responded.

I would observe also kind of 5

parenthetically that the delay does not help downtown development. I think it's long past

time, clearly, for this procedure that you

voted for already with Mr. Gillam's other 9 10 motion, long past time that that process should

have been put in place. No question about it. 11

And it's great that you're going to do that.

I would just submit that putting all of 13

these -- kicking all of these projects back out 14 doesn't help downtown redevelopment. You've

15 all seen the proposals. You know -- well, I 16

17 know at least that one of the proposals is

ready to go. So that could start this year. I 18

19 don't know about the other two.

20 Finally, I would observe, fairness --21 there's been a lot of discussion about

fairness, and that's commendable. It reflects 22

well on all of you. It's not one of the 23

criteria in the statute. And you've heard 24

Mr. Sawyer say, you can pick whoever you want

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regardless of what your scoring mechanism is or

your evaluation criteria are, and maybe you

only have one criteria, and it's fairness. You

can still diverge from it, according to your 4 5

attornev.

So I just want to offer a different 6

perspective. You've encouraged people to come 7

forward. They've made a proposal. They're

ready to move. For this one instance --9

10 clearly, you're going to fix this problem going

forward. I would just urge you to take the 11

people who have done the work -- as Mr. Padgett 12

said, they've done the work, they're ready to 13

go, they're before you today. Let's move 14

forward. 15

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THE CHAIRMAN: Thank you, Mr. Duggan.

17 Any other public comment?

(Mr. Stanly approaches the podium.)

THE CHAIRMAN: Please identify yourself, 19

sir.

21 MR. STANLY: Trip Stanly, Blackwater 22 Capital, 3966 Ortega Boulevard.

I'm the third applicant for the proposal. 23

I'll follow with what Mr. Duggan said. We got 24

a notice. We had 30 days. We worked our ass 25

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off to get to this point. We put forth things

- 2 that I think are viable, that meet your
- criteria. And, you know, we responded. There 3
- was a solicitation, we responded, and we're 4
- 5 ready to go forward with that. So I think I
- 6 echo the comments of the other group also.
- 7 THE CHAIRMAN: Thank you, sir.
- 8 (Mr. Diebenow approaches the podium.)
- THE CHAIRMAN: Mr. Diebenow. 9
- 10 MR. DIEBENOW: Mr. Chairman, I'm sorry, I
- 11 can't help myself.

12 Steve Diebenow.

13 If you follow the logic that was just

14 presented to you by Mr. Duggan, you will not

get any unsolicited proposals because there's 15

16 such a tremendous disadvantage for anyone going

first. Why would anyone go first if they know 17

whatever they're going to propose is going to 18

19 be undercut by the guy who comes along second?

20 It makes no sense from a big-picture

21 perspective.

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And what you would be doing is -- you'd actually be a disincentive to the market to

identify the properties that are most viable or 24

most warranted for redevelopment. And so I

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think that the process that Mr. Gillam outlined

is outstanding, and that Ms. Boyer kind of

sharpened a little bit is exactly the way to 3

4 go.

5 If you want people to show you -- if the

board wants the development community to 6

7 identify the properties that are viable and the

8 properties that are -- that are good for

9 redevelopment, then having the unsolicited tool

10 available, with the additional criteria and the

process that you wrap around it later, would 11

be, I think, the best way to go because

otherwise why would anyone go first? It would 13

14 be -- there would be no incentive to doing

15 that.

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16 So I appreciate the additional

17 opportunity.

THE CHAIRMAN: Thank you, Mr. Diebenow.

19 (Mr. Duggan approaches the podium.)

THE CHAIRMAN: Yes, Mr. Duggan.

MR. DUGGAN: I just want to make the

observation that any applicant can resubmit or 22

23 refine their proposal within the 30-day notice

period. A notice -- all of the proposals were

25 public. They could have refined, they could

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have sharpened their proposal based on the

others that come in, at least the second one.

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3 (Inaudible) time to refine.

4 I don't agree that what I'm proposing 5 would cause somebody to just never move. It

might, though, incentivize people to make a 6 7 more competitive offer to the City's interest.

8 THE CHAIRMAN: Thank you, sir.

Any further public comment?

10 AUDIENCE MEMBERS: (No response.)

THE CHAIRMAN: Hearing none, all those in

12 favor of the motion signify by saying aye.

13 BOARD MEMBER GILLAM: I'm not going to

14 vote for the same reason I previously

15 disclosed --

16 THE CHAIRMAN: Give us those reasons,

again, please, on the record. 17

BOARD MEMBER GILLAM: In an abundance of 18

19 caution. My firm has done work for one, and,

20 frankly, now two of the current proposers. I

21 do not believe it constitutes an actual current

conflict, but in an abundance of caution I'm 22

23

not going to vote.

24 THE CHAIRMAN: Mr. Sawyer, do you want to

25 weigh in on that?

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1 MR. SAWYER: I'm not aware of a second

firm that -- or a second proposer's firm you

may have worked with, but I believe previously

Mr. Gillam's partner had performed legal

services for Vestcor and there was a concern

that there would be an ethics violation if you 6

7 voted on that matter.

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THE CHAIRMAN: Thank you.

BOARD MEMBER GILLAM: We've also performed 9

work -- one of my partners has done work for

11 Blackwater, so we've got two --

12 BOARD MEMBER PADGETT: While we're on the

subject, we've done a lot of work with Vestcor. 13

14 I think a lot of people have. But this

15 particular project -- I don't think any of us

16 are doing any work for Vestcor related to this

17 project. If I understand Mr. Sawyer, we should

be able to vote as long as that's the case. 18

19 MR. SAWYER: It's difficult to do during a

20 meeting. It's -- whether there's any potential

21 for pecuniary gain to a partner, to a family

22 member, to your company, et cetera, that's a

23 little fact intensive.

I know last time we reached the conclusion 24 25

that Mr. Gillam had a conflict and he shouldn't

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vote. I can't -- again, I cannot address the

- second entity. If his firm has worked for --2
- 3 if they're a current client, I think he does
- have a problem. 4
- 5 THE CHAIRMAN: Thank you.
- 6 Thank you, Mr. Gillam.
- 7 BOARD MEMBER PADGETT: Well, to add to
- 8 that, this isn't particularly about Vestcor.
- This is about whether or not we have three 9
- 10 applicants and stay with three applicants at
- this point or we open it back up and allow 11
- 12 another 30-day period with more than three
- applicants, which Vestcor is one of those 13
- 14 applicants, but we have at least two other
- applicants, along with Vestcor right now. 15
- MR. SAWYER: He's voting to accept or 16 reject a bid as part of his motion, and that's 17
- the voting conflict, whether he would accept or 18
- 19 reject that bid.
- 20 BOARD MEMBER GREY: Well, then, if that's
- 21 the case, then I'm conflicted out as well.
- BOARD MEMBER PADGETT: I might have a 22
- 23 conflict. I don't know.
- 24 BOARD MEMBER BARAKAT: Mr. Chairman,
- 25 through the Chair to OGC, I've been on the
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- board for a long time. And my impression was, 1
- if there was no pecuniary gain regarding the
- specific project, then you were okay. 3
- MR. SAWYER: That's correct as to the 4
- project. And the furthest extension that goes 5
- is if you vote yes, is there a potential for 6
- 7 pecuniary gain, direct or indirect.
- 8 BOARD MEMBER BARAKAT: For
- other unaffiliated --9
- 10 MR. SAWYER: For this entity. And the
- question would be, if I vote yes, am I going to 11
- 12 get more business. That's the type of analysis
- you perform. 13
- 14 THE CHAIRMAN: Mr. Grey, are you okay?
- BOARD MEMBER GREY: Because we don't even 15
- know what the bid is going to be, so --16
- THE CHAIRMAN: That's why Mr. Barakat's 17
- analysis is what I thought was the correct 18
- 19 analysis.
- 20 Are you voting?
- 21 BOARD MEMBER BARAKAT: I don't know. I'm
- 22 thinking.
- 23 BOARD MEMBER MOODY: So, Mr. Chairman, in
- my 46 years of business -- and I look over this
- 25 room -- I've done work for probably 80 percent

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of the people in this room. I mean, it just --

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- we're professionals in the business. And I
- wouldn't vote at all if I had any direct
- conflicts, but, I mean, it's just -- it's 46 4
- years of business. It's just the way it is. 5
- THE CHAIRMAN: Okay. Who is voting? 6
- 7 Please raise your hand if you're voting.
- 8 Mr. Gillam has a conflict.
 - Mr. Grey --
- 10 BOARD MEMBER GREY: If he has a conflict,
- I have a conflict. 11
- 12 THE CHAIRMAN: You have a conflict.
- 13 Mr. Barakat.
 - BOARD MEMBER BARAKAT: I'll vote.
- THE CHAIRMAN: You can vote, Mr. Barakat? 15
- BOARD MEMBER BARAKAT: I will vote. 16
- 17 THE CHAIRMAN: Mr. Froats will vote,
- Mr. Padgett will vote, Mr. Worsham will vote, 18
- 19 and Mr. Moody will vote.
- 20 BOARD MEMBER PADGETT: If I'm correct,
- 21 this is a for-sale product and we don't
- typically build a for-sale product anyway. So 22
- 23 this particular project, I don't think we would
- 24 even likely be a part of, so --
 - THE CHAIRMAN: Okay. Thank you.

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- All those in favor of the motion, signify 1
- 2 by --
- 3 BOARD MEMBER MOODY: Mr. Chairman --
- 4 THE CHAIRMAN: Yes.
- 5 BOARD MEMBER MOODY: -- please read the
- 6 motion one more time.
- THE CHAIRMAN: Okay. This is a motion to 7
- reject and establish within 30 days new
- criteria by which we will terminate all bids. 9
- 10 All applicants can rebid. Anyone can rebid on
- 11 the notice provision, and that notice provision
- 12 will go out for 30 days.
 - Is that about right, Mr. Sawyer?
- 14 COUNCIL MEMBER BOYER: Yes. Mr. Chairman,
- I would just clarify, the way you stated it is 15
- that you would establish criteria for 30 days, 16
- 17 and I think the intention was that you would
- 18 establish criteria today and that it would go
- 19 out for 30 days --
 - THE CHAIRMAN: Yes.
- 21 COUNCIL MEMBER BOYER: -- starting now,
- 22 not that we would wait another 30 days before
- 23 we establish the criteria.
- 24 THE CHAIRMAN: Thank you. We will get
- criteria done this afternoon. That's what I 25
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1 meant to say.

2 All those in favor of the motion, signify

3 by saying aye.

4 Aye.

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5 BOARD MEMBER BARAKAT: Aye.

BOARD MEMBER MOODY: Aye.

7 BOARD MEMBER FROATS: Aye.

BOARD MEMBER WORSHAM: Aye.

9 (Board Members Gillam and Grey abstain

10 from voting.)

THE CHAIRMAN: Any opposition?

12 BOARD MEMBER PADGETT: No.

THE CHAIRMAN: One no. The motion 13

14 carries.

15 Let's begin to establish criteria.

16 MR. HUGHES: Mr. Chairman, in light of

this seeming to mostly fall on the other side 17

of July 1st, could we have the perhaps 18

unprecedented -- since today is council 19

20 liaison, tomorrow CEO -- sort of work with you

21 through the -- I'm obviously here and prepared

to do everything you need from me today, but I 22

23 think her insight in this process would be

appropriate. 24

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25 THE CHAIRMAN: Certainly as council

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liaison, she can. 1

> COUNCIL MEMBER BOYER: Thank you, and I wish I knew that was happening so I had a paper

in front of me with potential criteria. 4

5 So recommended criteria that we have

talked about and that apply in other kind of 6

7 RFP contexts would be financial resources --

8 demonstration that the respondent has the

9 financial resources necessary to complete site

10 redevelopment, ability to service (inaudible),

11 implement the development business plan. So

12 that's the criteria we typically use.

The second criteria is past development 13

14 experience and ability to complete new

construction. Demonstration that within 15

18 months from the extension of redevelopment 16

17 of -- so that's on the purchase and sale

agreements, so that's not directly relevant, 18

19 but essentially it is evidence of past

20 development experience and their ability to

21 complete the construction project they're

22 proposing.

23

Third criteria is consistency with the

Northbank Community Redevelopment Area Plan and

25 the LaVilla Redevelopment Strategy. And you

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could get more granular in that if you want,

talking about specific redevelopment goals that

you want to evaluate in relation to, or

specific things in the LaVilla Strategy. And

5 then, finally, return on investment is another concept. 6

And so the real question is, if you stuck

with these four, how would you allocate points 8

between them; 25 points each for a total of 9

10 100, or do you weight more predominantly the

consistency with the plan, or how much weight 11

12 do you want to give to return on investment and

13 that impact.

So that's really -- I would say start with

15 those four; financial resources, past

16 development experience, consistency with the

17 plans, and return on investment. And decide

18 how you think the points should be allocated.

And if you are going to give extra points to 19

20 consistency with the plan, then you can maybe

21 decide that some of it relates to one aspect

22 and some of it relates to another, but I'd

23 start with the four.

THE CHAIRMAN: Thank you.

Mr. Barakat, do you want to add some

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numbers or give some numbers or add to those

2 four proposals?

BOARD MEMBER GILLAM: Can I ask a 3

4 auestion?

THE CHAIRMAN: Sure.

BOARD MEMBER GILLAM: Mr. Sawyer, since 6

7 the current proposers have all -- proposals

8 have been rejected, there's none currently on

9 the table, am I able to participate in this

10 process?

11 MR. SAWYER: Yes.

12 BOARD MEMBER BARAKAT: So I like the

criteria set forth so far by Ms. Boyer. I 13

14 would add some reference to the park. What is

15 the proper name of the park?

COUNCIL MEMBER BOYER: Lift Every Voice 16

17 and Sing Park.

BOARD MEMBER BARAKAT: There's a

19 City-owned park next to this -- or on the site.

20 There's a lot of history there in the

21 neighborhood. And I think the LaVilla plan

22 references the history, but I think I want to

23 offer to the board -- do we pay special

attention to the park and the history? Because 24

25 the plan becomes many different values. And do

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we call out this particular --

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2 COUNCIL MEMBER BOYER: So --

3 BOARD MEMBER BARAKAT: And how the developer would treat the park or develop the 4 5 park itself?

COUNCIL MEMBER BOYER: So perhaps a criteria would be deference to and

incorporation of Lift Every Voice and Sing Park in the plan, and then you can decide how many points you want to assign to that as a factor.

BOARD MEMBER BARAKAT: Correct.

COUNCIL MEMBER BOYER: If that's what 12 13 vou're --

BOARD MEMBER BARAKAT: Yeah, I haven't thought through --

COUNCIL MEMBER BOYER: -- suggesting. BOARD MEMBER BARAKAT: -- the points

allocation yet, but that would be great, yes.

The other -- I don't know if this is criteria or not, but we do have three

21 contiguous parcels and density is a -- I think

is an important component in any development we 22

23 consider. One of the concerns I had from some

of the applicant responses is the lack of

density, and I think the LaVilla plan called

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for a certain type of density use. So --

actually, you know what? Let me rescind that.

I think the LaVilla plan may -- if we score 3

this based on the LaVilla plan, I think it 4

5 would consider the issue of density and the

issue of use. I think those are obviously two 6

very strong considerations; use, should there 7

8 be retail on the site, should there not be

retail components. Do we want to make a value 9

10 judgment based on for sale versus rental? So

11 maybe the LaVilla plan considers all of those

items. I'll wait to hear what other board 12

members contribute. 13

Thank you. 14

15 THE CHAIRMAN: So I heard, in addition to the first four, which are financial resources; 16

past experience; consistency, fidelity with the 17

Northbank redevelopment plan; return on 18

investment; and deference to the park. I 19

didn't catch the sixth one. 20

21 BOARD MEMBER BARAKAT: The sixth one I'm

22 tabling for now. So I just had one. 23

THE CHAIRMAN: Okay. Mr. Grey.

BOARD MEMBER GREY: Question for -- how 24 25 does the LaVilla plan actually correlate with

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these criteria? Meaning, if the plan says --

if we do A through Z, what should we get afterwards? Is it higher ROI, more density?

MR. PAROLA: Thank you.

5 Through the Chair, the LaVilla plan

6 contemplates almost residential first in this particular area. And not having it in front of

me, I'd hate to try to guess verbatim what it

says. I would assume that everybody has a copy

10 of it and will look at it. But also inside

there, there's a pretty well articulated --11

I'll call it a land use map. So you should be 12

able to go to that graphic and it will tell you 13

on a parcel-by-parcel basis what that should be 14

and what that could be and how it ties in to 15

the overall plan. So that's how I would answer 16 17

your question, sir.

BOARD MEMBER GREY: When we created the plan, was it our intent to get more density down there?

MR. PAROLA: Through the Chair, please take this from the spirit that it's meant, the goal was to create another vibrant

24 neighborhood.

THE CHAIRMAN: Anything else, sir?

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MR. HUGHES: I would just add, I think

there is -- again, like, I wouldn't -- I'm not going to guarantee I've got the specific

elements, but I do know density is a

consideration. To a point Mr. Barakat made

earlier, there are very clear -- and especially

out of the community meeting process that help

shape the final product, there are very clear

positive implications of the historic and 9

10 cultural attachment.

So I think -- I would say that both issues 11 12 of density, historical context, and how any

particular block or two of development fits in 13

a goal is all articulated in the plan. So if 14

you -- if the criteria were simply as broad as 15

how does it fit with the plan, you could have 16

17 subcomponents that could be identified and

18 weighted against each other in that criteria

alone without any real additional drill-down, 19

but -- if that's where you're headed. 20

THE CHAIRMAN: Yes.

BOARD MEMBER GREY: Exactly what he just 22 23 said.

24 THE CHAIRMAN: So you want to add a sixth? BOARD MEMBER GREY: Yes. 25

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Is there a way Brian just articulated it -- how could they correlate their bid with the actual plan?

4 COUNCIL MEMBER BOYER: That's already in 5

there. MR. HUGHES: Maybe I didn't -- I would clarify my own comments saying that I think by having the criteria in the initial ones that Ms. Boyer outlined, as they relate to both the CRA master plan and, in this case, because it's LaVilla, the LaVilla Strategy, that -- that's a product of this body's work, that criteria existing allows -- or gives guidance to a consideration and dilation, that elements of

the plan have to be demonstrated and weighted 15 against each other. 16 17 So if you want to refine that category of 18

scoring or consideration, that's fine, but I think you cover that based just by having that -- the criteria already.

21 BOARD MEMBER GREY: All right. THE CHAIRMAN: Yes. I find that in 22

23 Number 3.

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BOARD MEMBER GREY: Yes. 24 25 THE CHAIRMAN: Mr. Froats.

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BOARD MEMBER FROATS: So to Mr. Gillam's point, this is why it's important to have different criteria for every development.

LaVilla is its own development. 4

5 So I've also seen all three proposals. I had a chance to look at them. So I think the one -- and I guess it's the historical context that's being referred to. I call it the quality of the project.

Of the three projects, one is a brick

project, which I thought was very good. And I'd love to see brick, I think, in LaVilla. When I look at the plans of LaVilla that were drawn up, I saw brick buildings. I've been told it's not feasible, but then a third party came in and said it is feasible. So we'll see.

17 So I would call that quality of the project or historical context, however you want 18 19 to refer to that.

I do agree with the track record of the company, to be able to get it done and get it done on time.

23 The density, I think, falls within just the overall plan of downtown. So I think 25 that's a great criteria to have.

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And then owner-occupied, I think it's 1

beneficial to have that. I don't know how much

weight I would put on that criteria. I think

the others are more important, but I think

owner-occupied to start a LaVilla project would 6 be -- would send a message.

THE CHAIRMAN: So you would add the 7 8 density element again?

9 BOARD MEMBER FROATS: The density, but if 10 that could fall within consistency with the 11 overall CRA plan.

12 THE CHAIRMAN: So that's Number 3. Okay. 13 BOARD MEMBER FROATS: But just to clarify what that consistency is, would be the density 14 piece. I would really add the quality of 15 16 historical context.

17 THE CHAIRMAN: That's fidelity to the Northbank redevelopment planning? Consisting 18 19 with or fidelity --

20 BOARD MEMBER FROATS: The density piece, 21 yes.

THE CHAIRMAN: Okay. And help us 22 23 understand the owner-occupied --

BOARD MEMBER FROATS: Just think from the 24 25 perspective of building a neighborhood. And so

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I think to the extent you can do it, an

owner-occupied development, that's going to

keep the values up; it's going to, I think,

attract more residents downtown. I understand

there's some complications with it, with Airbnb

and that sort of thing, and maybe there's a --

and there's some other options, and maybe

limiting the amount rental units, but to the

extent that the developers believe that they 9

10 can do an owner-occupied development, I think

11 there should be a higher ranking for that. 12

COUNCIL MEMBER BOYER: Mr. Chairman.

THE CHAIRMAN: Yes.

14 COUNCIL MEMBER BOYER: May I suggest that -- I heard there was some sentiment toward 15

limiting it to these three proposals in the 16

17 beginning. All three of these proposals are

18 owner-occupied units. Maybe you make a

criteria of your Notice of Disposition --19

forget the scoring, it's just a criteria, that 20

21 you want to see an owner-occupied product.

And you could make that a -- you know, 22 23 just a term of the Notice of Disposition, and

then score consistency with the plan and 24

25 character and all the rest of that as part of

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your scoring. But unless you want to open it

up to, now, rental product, all three of these 2

are owner-occupied. And I think there is real 3

value to that in the community. 4

5 BOARD MEMBER FROATS: I agree.

THE CHAIRMAN: It sounds like a separate

motion. 7

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8 BOARD MEMBER GILLAM: I don't think so. I

9 mean, we're talking about developing --

10 THE CHAIRMAN: Scoring criteria.

BOARD MEMBER MOODY: Right. 11

12 THE CHAIRMAN: But he says --

13 BOARD MEMBER FROATS: Well, we're

14 developing criteria for the --

15 (Simultaneous speaking.)

16 THE CHAIRMAN: Okay.

BOARD MEMBER FROATS: Whether they be in 17

the requirement or a ranking. 18

THE CHAIRMAN: Okay. Mr. Gillam. 19

20 BOARD MEMBER GILLAM: I don't have any,

21 you know, substantive comment on the areas of

consideration. I think they're all -- I mean, 22

23 I support all of them. I think there's more

discussion to be had on how you divide the 24

points, scoring from a weight standpoint. I'll

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save my comments for that. 1

THE CHAIRMAN: Mr. Padgett.

3 BOARD MEMBER PADGETT: I think everything

I'd want is on there. Financial strength, 4

5 familiarity with the product are probably two

6 key points for me.

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7

THE CHAIRMAN: Ms. Worsham.

8 BOARD MEMBER WORSHAM: I think -- as far

9 as I could think, we have it covered. If I've

10 understood the comments, we have six, I think:

11 Financial resources, past development

12 experience, ability -- consistency with the CRA

Master Plan and the LaVilla Master Plan, return 13

14 on investment, address the public space and

15 historical context of the architecture. Is

that where we landed? Or it could be that --16

17 the historical context of the buildings and the

entire project. That -- 5 and 6 could be one. 18

But I do want to call out specifically the 19

20 public space, I think.

21 THE CHAIRMAN: Does 6 fit in under 3,

22 historical --

23 BOARD MEMBER WORSHAM: Well, I don't know

how much the LaVilla plan actually addresses

25 architecture. And I don't recall if you're

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101 talking about historical context of building

> 2 development. So that may or may not be valid.

3 THE CHAIRMAN: Okay. So we have six.

4 Mr. Moody.

5 BOARD MEMBER MOODY: All right. I'm going

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to stay with the outline. I have five: 6

Financial -- and I'm going to go through five 7

8 and assign points to them. Can I do that?

THE CHAIRMAN: I have six, sir.

10 BOARD MEMBER MOODY: Well, I only have

five. 11

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12 THE CHAIRMAN: I have financial ability,

past experience, fidelity with the Northbank 13

redevelopment and LaVilla development, return

on investment, special attention/deference to 15

the park, and historical context of the 16

project --17

18 BOARD MEMBER FROATS: Slash quality.

19 THE CHAIRMAN: -- slash, quality.

20 BOARD MEMBER MOODY: I didn't put that on

21 my list. Do I have to?

THE CHAIRMAN: You don't have to because

23 we don't have -- we're working on scoring.

24 MR. HUGHES: We're workshopping.

THE CHAIRMAN: And we don't have a motion

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2 BOARD MEMBER MOODY: Let me go through five. Financial resources, 25 points. Past

development experience and ability, 25 points.

Consistency to the plan -- and that encompasses 5

a lot -- 20 points. Return on investment, 15. 6

7 And then park, splash, public space

8 consideration, 15 points. That should equal

100. 9

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10 THE CHAIRMAN: Do you have anything for

11 historical context of the project and quality?

12 BOARD MEMBER WORSHAM: Isn't that --

BOARD MEMBER MOODY: I was thinking that 13 goes up to 3.

14

on these.

THE CHAIRMAN: As did I.

BOARD MEMBER WORSHAM: Yes. And that --16

17 (Simultaneous speaking.)

18 BOARD MEMBER WORSHAM: -- (inaudible)

19 consistency with the LaVilla plan probably

20 incorporates that.

21 BOARD MEMBER MOODY: Yes.

22 BOARD MEMBER GILLAM: If that's a motion,

23 I second it.

24 THE CHAIRMAN: We have a motion that the

25 points be allocated 25 to Number 1, 25 to

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Number 2, 20 to Number 3, 15 to Number 4, and 2 15 to Number 5.

3 Any discussion on the motion?

MR. HUGHES: If you want to recognize 4

5 staff, the --

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THE CHAIRMAN: Yes.

7 MR. HUGHES: I think your current --

8 future -- the consistency to the plan really

feels like it should have some additional 9

10 weight. It encompasses a lot of important

components. I won't suggest what amount of 11

weight, but I would just ask you to consider,

because of the amount that's in that -- in that 13

14 particular category, contemplate a shift that

15 maybe puts it at the top.

THE CHAIRMAN: Mr. Moody.

17 BOARD MEMBER MOODY: Well, let's make that

18 30, and then make 1 and 2 20 and 20.

BOARD MEMBER GREY: I second that, if

20 that's an amendment to your motion.

THE CHAIRMAN: A friendly amendment has 21

22 been made to the motion.

23 BOARD MEMBER PADGETT: One more thing I

24 want to add too.

THE CHAIRMAN: I think what we have to

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1 do --

BOARD MEMBER GILLAM: We have to second 3 the motion.

THE CHAIRMAN: No, no, no. We already had 4

5 a motion on the table with the previous

scoring. So we can vote that up or down. 6

7 Any discussion on the previous scoring of

8 25, 25, 20, 15 and 15? Any further discussion

9 on that?

10 BOARD MEMBER FROATS: Yes, I think we

11 should rate it higher, the consistency with the

12 LaVilla plan.

13 THE CHAIRMAN: So you're voting down his

14 initial motion?

MR. HUGHES: To be clear on -- and the 15

lawyers could weigh in. I think it was 16

Mr. Moody's motion and he essentially amended 17

his own motion. I don't know that you need 18

19 to --

THE CHAIRMAN: You do. The motion doesn't 20

21 belong to him anymore. It belongs to the body.

22 MR. HUGHES: Fair enough. 23

THE CHAIRMAN: Any further discussion on

Mr. Moody's original motion? 24

25 BOARD MEMBER PADGETT: I just had

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something to add to it. It had to do with the

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timing of the LaVilla area and how that might

be a little vague. The historical significance

of the building, we've talked a little bit

about the brick, but there's a lot out there

that's not brick too. I don't know if we

7 should maybe have some more specific guidelines

8 of -- maybe get a little more scoring if we

decide if we want more brick in LaVilla. Maybe 9

10 that -- you know, maybe it breaks down a little

more. If you have 30 percent brick, you get a 11

12 little better score. If you have a certain

type of roof, you get a little better score. 13

You can -- it's kind of a subjective thing when you say, well, it fits in the historical

15 district. I may give somebody a 10 and Braxton 16

may give somebody a 2 just because he's 17

thinking of something that should look one way 18 19 and my vision is another, and it's hard to

20 be -- it's kind of hard to score someone fairly

without giving them a little more of a path. 21

THE CHAIRMAN: We are going to vote on his 22

23 original motion of 25, 25, 20, 15, 15.

24 Any further discussion on that?

BOARD MEMBERS: (No response.)

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THE CHAIRMAN: Any public discussion on 1

2 that?

3 (Mr. Duggan approaches the podium.)

THE CHAIRMAN: Yes, sir. Please identify 4

yourself. 5

6 MR. DUGGAN: What does return on

7 investment mean?

THE CHAIRMAN: Please identify yourself.

MR. DUGGAN: Wyman Duggan, 1301 Riverplace 9 Boulevard. 10

11 What qualifies as investment? What

12 qualifies as a return? And do you mean return

to the City? 13

THE CHAIRMAN: Yes.

MR. DUGGAN: Now, this is the problem with

turning a meeting into a workshop. You've got 16

17 questions --

18 THE CHAIRMAN: Well, sir, unfortunately

with the Sunshine Law, we don't have any other 19

opportunity to discuss these things. So 20

21 democracy happens.

22 MR. HUGHES: I would argue that the return

23 on investment is a calculation we do on --

frequently, and we often talk about term 24

25 sheets. I mean, we just had a parking garage Diane M. Tropia, Inc., Post Office Box 2375, Jacksonville, FL 32203

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analysis where we thought about what potential

2 value of land -- plus an operational grant

3 added to -- compared to what we know as a rough

estimate of the -- of the cost of the capital 4

investment of the product in and of itself, the 5

6 project in and of itself, but I'd leave it to

7 the board.

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THE CHAIRMAN: Thank you.

Public comment? 9

10 (Mr. Sifakis approaches the podium.)

MR. SIFAKIS: Alex Sifakis, 340 8th

Street, Atlantic Beach, Florida 32233. 12

Just a couple of comments on the criteria. 13 14 I echo Marc's comments on the quality, having

to do with different materials and things like 15

that. You know, the residential in LaVilla was 16

actually historically frame, not brick. The 17

commercial was brick. So, you know -- and then 18

19 in our proposal we did the residential with --

in a more frame looking -- and the 20

21 commercial -- which the -- the retail which we

had in ours would have been brick, but it seems 22

23 kind of, you know, like you said, some

person -- somebody might rate one higher. It 24

doesn't seem very objective for criteria, to

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rate materials in that quality.

I personally think density should be a separate criteria, or to Ms. Boyer's,

Mr. Hughes' point, rate can give consistency 4

with the plan more points in order to account 5

for density. Density is the most important 6

7 thing for downtown. You know, the -- we have

8 to get to 10,000 residents. We have to have

enough residents to support retail. There's --9

10 that's the most important thing to -- to

11 Mr. Parola's point of having a vibrant

12 neighborhood, is having more people there. And

if it's not a separate category, we should give 13

more weight to other categories where it can be 14 included. 15

To the question of financial resources and past development experience, I think those

should almost be yes/no hurdles. And so a 18

yes/no hurdle -- if the applicant doesn't have 19

that criteria, then they should be a no, and 20 21 probably weight them lower to where if -- if

22 one applicant has \$200 million in the bank and

23 the other one only has \$50 million in the bank,

the one with 200 million shouldn't get four

25 times as many points. At that point, with

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50 million in the bank, you're going to be able to complete the project. So maybe make some

sort of yes/no hurdle for those. And if there

is points, really lowering the amount of points dedicated to those. 5

6 And I completely agree with the

importance, kind of deference to the -- the

8 history and the park. And I think they should be included together. The park is an important 9

10 part of the history, but there's also --

there's a lot of other history in LaVilla that 11

should be, you know, celebrated and respected, 12

so I like those criteria as well. 13

THE CHAIRMAN: Thank you, sir.

(Mr. Diebenow approaches the podium.) 15

MR. DIEBENOW: We're in public comment? 16

THE CHAIRMAN: On the scoring.

MR. DIEBENOW: Thank you. 18

19 Steve Diebenow, 1 Independent Drive, Suite

20 1200.

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So, you know, in terms of design, what I would say is, you've got a DDRB that really is going to drive home your design on your site

23 24 plan as well as the buildings and the form and 25

what that looks like. And so, you know, what

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role the design should play at this level, in

response to a -- you know, an unsolicited

proposal or a Notice of Disposition, you should

take in mind -- take that in mind, that you 4

have a DDRB that's going to work with you as

well on -- ultimately on the design. Any 6

7 project, anyone that wins is going to have to

go through that process as well. So whether

it's brick or stick or whatever it might be, I 9

10

would just say to remember that you have a 11 process in place to evaluate that.

12 The other one is -- I don't know how the most important thing is density. I think the 13 14

most important thing is whether or not the project gets built, whether or not what's being 15

proposed actually gets developed. And the way 16

17 you measure that is experience, track record, financial ability, whether you've done it 18

before. There's a lot more involved in that. 19

And the notion that there's a hurdle and it's either a yes or no, I think is not --

that's not how I would view it. How I would 22

23 view it is, there are degrees of capable developers, and so it's not either a yes or a 24

25 no type of thing. There are degrees of

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companies that are more or less financially stable than others. So I think that -- and I 2

3 think that's taken into account from the way

that it's scored. So I don't think it's a yes

or a no question. I think that's something 5

6 that the board members can handle in the

criteria and will be reflected -- that gray 7

8 area will be reflected in the weight of the

scoring that's given on each individual 9 10 criteria.

THE CHAIRMAN: Thank you, Mr. Diebenow.

Any further public comment?

Sir, this gentleman hasn't had an 13 14 opportunity speak.

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AUDIENCE MEMBER: I'm going to stand up. 15 My back is hurting. 16

Stanley Scott with the African-American Economic Recovery Think Tank.

I was born and raised in this area, four blocks from the Ritz Theatre. The

21 African-American community, because of

red-lining and other negative aspects, we was 22

23 locked into this community here. Your plans do

not really support that. It's for the 24

historical part of it. And I'm a little

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appalled by that, very appalled, because there

was a time when that was -- many

African-Americans had to stay in that area. It 3

was a very -- I do not agree with your plan. 4

I've seen the plan.

I've been in many countries and many cities, and whenever I come to Jacksonville --I was born and raised, native, 65 years. Why, why can we not think about the people who used to live in the area? If I was a Jew, if I was a Caucasian, the history would be important to you. It's important to me and many other

African-Americans. 13 Putting a whole lot of retail in that area 14

is not going to work. It need to be more in the -- closer to downtown, in the center of

downtown. The area should be a historical area 17 because a lot of people lost their lives. I'm

18 talking about African-Americans, when they used 19

to run through our community and kill us. 20

So I'm concerned about that. I'm

concerned about the historical value of it.

23 I'm concerned about the -- for some reason in Jacksonville, we have a very -- we are not

creative. And when we do stuff in this city --25

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and I'm always downtown here doing business 2 here.

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3 My concern is leadership need to back up a little bit and make sure that the value 4

proposition for this community is maintained. 5 6

That's the historical value of it.

7 Now, you have a lot of good businesses already in the community that you can tap in 8 and grow from. It's close to the expressway, 9 10 close to the water. There's a lot of things need to be done, but a lot of people that's 11 putting these plans together don't live in the 12 area. They have no idea of the historical 13 value to a lot of people in this city. 14

So my concern is starting at the bottom up from the historical value of it more than anything else that I'm concerned about, especially concerning James Weldon Johnson location.

THE CHAIRMAN: Thank you very much, sir. Any more comments on the number matrix

that Mr. Moody originally proposed? 22

23 (Mr. Sifakis approaches the podium.)

THE CHAIRMAN: Yes, sir. Briefly. 24

MR. SIFAKIS: Briefly.

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1 So there is -- to the question about owner occupied, so will all of -- all these projects

are for sale. Restricting it to only 3

owner-occupied would cause some issues with 4

values of the properties later on. I don't

know how exactly you would restrict it --

besides some sort of deed restriction -- to

owner-occupied. And when I think about a bank

executive who has a senior in high school that 9

10 is graduating and they want to buy a place

11 downtown because they're going to be an

12 empty-nester and they can move there in a year

and they plan to rent it for a year and us not 13

being able to sell a property to that person --14

so having some sort of rent restriction. 15 16

So while I agree the product should be 100 percent for sale, where the developers won't be holding it, retaining it to rent, I would have an issue -- because I think it hurts the values of the property long term if there was some sort of rental restriction on the properties.

THE CHAIRMAN: Thank you.

The motion that Mr. Moody originally made 24 25

was 25, 25, 30 -- 20, 15 and 15. All those in Diane M. Tropia, Inc., Post Office Box 2375, Jacksonville, FL 32203

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favor signify by saying aye.

2 BOARD MEMBER BARAKAT: Sorry. Could you 3 repeat the criteria?

4 THE CHAIRMAN: Yes. So 25, 25, 20, 15 and

5 15 was his original motion for points

6 assessment.

9

7 All those in favor of that motion signify

8 by saying aye.

BOARD MEMBERS: (No response.)

10 THE CHAIRMAN: Opposition by like sign.

BOARD MEMBERS: Ave. 11

12 THE CHAIRMAN: It fails.

We can move to another motion, but prior 13 14 to doing that, Mr. Moody, would you mind sitting here? 15

16

(Mr. Moody assumes the Chair.)

BOARD MEMBER GILLAM: Mr. Moody, since you 17

have taken the chair's seat and you can't make 18 a motion, I'll pick up the motion that I think 19

20 you were trying to make when you were out of

order earlier. I believe your motion would 21

have been to assign 20 percent to financial 22

23 ability, 20 percent to past experience,

30 percent to compliance of the Northbank and

the LaVilla plans, 15 percent to ROI, and

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15 percent to consideration to the park. 1

BOARD MEMBER GREY: Second.

3 THE CHAIRMAN: Okay. That was a motion

4 and a second.

2

5 Any discussion?

6 BOARD MEMBER BARAKAT: Mr. Chair, my only

7 comment -- I'm okay with the general spread.

8 Number 3 criteria, compliance with the CRA and

LaVilla plan, that is so broad. I made a joke 9

10 to Ms. Boyer the other day that you could

11 propose a hot dog stand and figure out how that

12 meets the criteria of the CRA because the CRA

is so broad in its objectives. And nothing 13

against hot dogs, but I'm wondering if we 14

15 should incorporate some additional comment

around some of the general themes we've been 16

17 hearing that that criteria should specify, such

as, you know, paying special attention to 18

density, the history of the park, and the 19

historical -- and the design. 20

21 I do agree with Mr. Diebenow's comment

22 that we have the DDRB, but if this board does

23 have concern about historical design, then I

think we should give developers guidance that

25 we would score them higher or pay attention to

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historical design in our final judgment.

2 So I just want to table -- not table. I

want to put that out for discussion to see if

we want to give a little more detailed criteria 5 in Number 3.

6 BOARD MEMBER GREY: Mr. Chair, is there a

way to give that to staff since they're already 7

8 frame-working the whole document?

9 THE CHAIRMAN: That actually sounds like a

10 great idea. Actually, it gives us a little

time and -- to put some thought into it before 11

12 our next meeting.

BOARD MEMBER FROATS: Except that I think 13

14 we want to keep this process going and not

15 extend it another 30 days. Sixty days,

actually, would be --16

17 COUNCIL MEMBER BOYER: So my sense would

be, if you arrive at a comfortable delineation 18

19 of points between various criteria, you could

20 authorize your staff in issuing the Notice of

21 Disposition with the Office of General Counsel

to expressly delineate parts of the CRA plan 22

23 that are relevant, such as historical context,

24 so that anyone responding is fully aware that

this element in the CRA plan is something we're

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going to look at. It doesn't have specific

points assigned to it, but just a heads up,

we're going to be looking at that. And I think

you could just give us the authority to do

that -- I'll look to Mr. Sawyer on that -- when

the Notice of Disposition gets issued in a day 6

7 or two.

(Chairman Gibbs resumes the Chair.)

THE CHAIRMAN: Is there a motion on the 9

10 floor?

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11 BOARD MEMBER PADGETT: I would second it.

12 THE CHAIRMAN: Is there a motion on the

floor? 13

14 BOARD MEMBER MOODY: Was there a motion?

15 Who made a motion?

BOARD MEMBER GREY: Oliver.

17 THE CHAIRMAN: And what was that, please?

BOARD MEMBER GILLAM: So for the record,

the motion is to modify a different percentage. 19

It's 20, 20, 30, 15 and 15. It was seconded. 20

21 And there's been, I think, an offer to amend or

22 modify to give the staff some authority to

23 delineate what compliance with the Northbank

and LaVilla plans would include, particularly 24

25 with emphasis on historical content.

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Downtown Investment Authority/Community Redevelopment Agency

THE CHAIRMAN: Staff discretion?

2 COUNCIL MEMBER BOYER: Yes. And I

3 wouldn't say just -- there are numerous plan

- elements that probably have specific relevance 4
- 5
- to this, and all I will do is attempt to work

6 with Mr. Sawyer to call those out so people are

aware of those aspects of the plan that are 7

8 directly relevant.

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THE CHAIRMAN: Okay. Staff discretion 9 10 with regard to historical perspective.

COUNCIL MEMBER BOYER: That would be one 11

of them, but not the only one. And the other 12 relevant aspects of the CRA plan and the 13

14 LaVilla strategy.

15 BOARD MEMBER MOODY: Such as density, 16 et cetera.

17

COUNCIL MEMBER BOYER: (Nods head.)

THE CHAIRMAN: But isn't that what we're 18 saying when we're talking about consistency and 19

fidelity to the Northbank Redevelopment Plan?

21 COUNCIL MEMBER BOYER: I think that

Mr. Grey -- before you came back in, Mr. Grey 22

23 was concerned that we give some more guidance

and be more specific about what is in the plan

that we want them to be consistent with because

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the plan itself is very broad. 1

THE CHAIRMAN: Okay.

COUNCIL MEMBER BOYER: And so we were 3

going to identify specific things that we've 4

5 heard you talk about.

6 THE CHAIRMAN: Okay. So the numbers were

originally made 20, 20, 30, 15, 15. And that 7

8 motion was seconded?

BOARD MEMBER GILLAM: Yes. 9

10 THE CHAIRMAN: Okay. And a friendly

amendment was made with regard to giving staff 11

12 greater discretion with regard to fidelity to

the Northbank redevelopment and LaVilla 13

historical perspective, and that friendly 14

amendment was seconded? 15

BOARD MEMBER PADGETT: Yes.

17 THE CHAIRMAN: Okay. So let's vote on the

friendly amendment first. 18

All those in favor signify by -- let's get 19

public comment first. 20

Any public comment --

22 MR. SCOTT: Absolutely.

THE CHAIRMAN: -- on the friendly

amendment? Public comment on the friendly

25 amendment?

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(Mr. Scott approaches the podium.) 1

2 THE CHAIRMAN: Sir, we're on the friendly 3 amendment.

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MR. SCOTT: Okay.

5 THE CHAIRMAN: Please identify yourself.

6 MR. SCOTT: My name is Stanley Scott. My address is on file. Sorry about that. 7

8 I am the founder and managing director of

the African-American Economic -- I'm sorry. I 9 10 get a little wrapped up when I think about this

area here because I remember as a child my 11

father worked for the railroad right there at 12

that same -- I hope you bring the terminal 13

downtown. That would definitely help. But my 14

father -- many time have to walk down there to 15

meet my father. 16

> All I'm asking for is some respect for my people. I understand. I'm a person that believe in moving forward as far as new stuff and people making money, but I also believe in

giving people due respect is very important. 22 And this is opportunity for Jacksonville

23 to -- this is very important to this -- what

we've been working on for 50, 60 years, the 24

bold city of the south. This is the golden

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opportunity. The historical value to a city,

this is a golden opportunity. If y'all miss

out on this opportunity and your child or

grandchild, or whatever the case may be, look

back and say, what happened to these people?

You can say, well, when I was in the position 6

to make a difference, I made sure that that 7

8

part of history was put there.

9 Thank you.

THE CHAIRMAN: Thank you, Mr. Scott.

11 Any further discussion?

12 BOARD MEMBERS: (No response.)

THE CHAIRMAN: Public comment on the 13

friendly amendment? 14

AUDIENCE MEMBERS: (No response.)

THE CHAIRMAN: All those in favor of the 16

17 friendly amendment signify by saying aye.

BOARD MEMBERS: Aye.

THE CHAIRMAN: Any opposition? 19

BOARD MEMBERS: (No response.) 20

21 THE CHAIRMAN: It passes.

22 Now, on the original amendment, the scores 23 are 20, 20, 30, 15, 15.

24 Any public comment on those matrix

25 numbers?

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AUDIENCE MEMBERS: (No response.) 1

2 THE CHAIRMAN: Hearing none, anybody on

3 the board have further comment on those

4 numbers?

5 BOARD MEMBERS: (No response.)

6 THE CHAIRMAN: Hearing none, all those in

7 favor signify by saying aye.

BOARD MEMBERS: Aye.

9 THE CHAIRMAN: Any opposition by like

10 sign.

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11 BOARD MEMBERS: (No response.)

12 THE CHAIRMAN: We have criteria.

13 COUNCIL MEMBER BOYER: Mr. Chairman, if

14 the board would like to consider or to add a

15 requirement that any proposal have individual

for-sale units, now would be the time for 16

17 someone to make a motion that that be included

18 as criteria.

THE CHAIRMAN: I had owner-occupied

20 starred. Thank you.

21 COUNCIL MEMBER BOYER: So I'm not using

22 that term, based on Mr. Sifakis' comment. It's

23 up to you, if you want to use that term, but I

24 was using "individual for-sale units."

25 THE CHAIRMAN: Do we a have a motion?

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BOARD MEMBER GREY: Motion.

THE CHAIRMAN: Do we have a second?

3 BOARD MEMBER GILLAM: Second.

THE CHAIRMAN: The motion is that we 4

5 have -- consider owner-occupied individual

6 for-sale units.

Any discussion?

8 BOARD MEMBER BARAKAT: Just to confirm,

9 the notion is to restrict consideration, so if

10 somebody proposed a for-rental multifamily

11 project, they would be disqualified?

12 COUNCIL MEMBER BOYER: Correct.

THE CHAIRMAN: Individual occupied units. 13

COUNCIL MEMBER BOYER: Individual for 14

15 sale.

18

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16 THE CHAIRMAN: For sale, I'm sorry.

17 Individual for sale.

BOARD MEMBER FROATS: With the idea that,

19 if one of the parties specifically stated they

would be owner-occupied, they would get a 20

21 higher rating.

COUNCIL MEMBER BOYER: That would be more 22

23 consistent with the plan.

24 THE CHAIRMAN: Yes, Mr. Moody.

BOARD MEMBER MOODY: Mr. Chair, that would

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be better for downtown Jacksonville at the

state we're at because we're encouraging people

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to go downtown and make downtown their life,

and that's going to be for sale-units

5 predominantly.

THE CHAIRMAN: Any public comment with

regard to the notice, including individual 7

8 for-sale units?

AUDIENCE MEMBERS: (No response.)

10 THE CHAIRMAN: What would prevent somebody

from buying four units, knocking out the walls?

12 They're no longer individual.

COUNCIL MEMBER BOYER: I don't think 13

14 anyone would prevent someone from doing that.

15 The concept of saying individual for-sale units

is -- kind of in furtherance of the 16

owner-occupied, what we don't want is a single 17

18 rental property that is a managed and owned

19 property where all of the units are owned by

20 one person and rented. So we're looking for

21 the units to be sold on the market. If

somebody bought multiple units and combined 22

23 them, I'm sure we wouldn't have a problem with

24 that. They could do that.

THE CHAIRMAN: Okay. Public comments on

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1 individual for-sale units?

(Mr. Scott approaches the podium.)

3 MR. SCOTT: Stanley Scott.

4 Good afternoon.

THE CHAIRMAN: Yes, sir. Mr. Scott. 5

6 Three minutes, please.

7 MR. SCOTT: I agree with Ms. Boyer on

that. We -- it should be mixed rental and

resident downtown because we -- residents come 9

10 there who own the property, they take better

11 care of it, the whole nine yards. So I'm

12 supporting Ms. Boyer on this point here,

absolutely. 13

14 THE CHAIRMAN: Thank you.

15 Any further comment from the board?

BOARD MEMBERS: (No response.) 16

17 THE CHAIRMAN: Hearing none, all those in

favor signify by saying aye. 18

BOARD MEMBERS: Aye.

THE CHAIRMAN: Any opposition?

21 BOARD MEMBERS: (No response.)

22 THE CHAIRMAN: It passes. We have

23 criteria.

24 You have your work cut out for you.

25 I think the next item is the CEO report.

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would that take?

City of Jacksonville Downtown Investment Authority/Community Redevelopment Agency 129 addition, that process? Which you can do. 1 MR. HUGHES: Actually --2 2 BOARD MEMBER GILLAM: It's either that or COUNCIL MEMBER BOYER: Mr. Hughes just 3 noted one thing that we probably need you to 3 we have to sit here and -vote on, which is -- in Mr. Gillam's earlier 4 THE CHAIRMAN: Discussion? 4 5 motion he was suggesting on a global basis that 5 (Simultaneous speaking.) 6 scoring be conducted by the CEO or the 6 BOARD MEMBER MOODY: Could --THE CHAIRMAN: Discussion? 7 representative of the DIA, a member of the 7 8 board, and a person appointed by the mayor. So 8 BOARD MEMBER MOODY: A little discussion? someone -- whether it's the CAO or someone else 9 THE CHAIRMAN: Yeah. He has a motion. Do 9 10 that they appointed to do that. Is that who 10 we have a second to his motion? you would like to score in this particular 11 BOARD MEMBER MOODY: I'll second. 11 12 Notice of Disposition? And since we haven't 12 THE CHAIRMAN: Thank you. adopted a general policy yet -- and if so, we 13 13 Discussion. 14 probably should have a motion to that effect. 14 BOARD MEMBER MOODY: One option would be BOARD MEMBER GILLAM: Can I speak to that? to take it through the Strategic Implementation 15 15 THE CHAIRMAN: Sure. Mr. Gillam. Committee. We could let them score it, let 16 16 BOARD MEMBER GILLAM: My thought process 17 them spend a lot of time getting in the weeds 17 was -- and I still maintain that we need to and analyzing it, and then bring back a 18 18 have a process going forward that's a little 19 proposal to the large board. 19 BOARD MEMBER GILLAM: That would be a good 20 more streamlined and, frankly, more consistent 20 21 with how City government does business. That's 21 friendly amendment. from whence my proposal came. THE CHAIRMAN: That's a friendly 22 22 23 You know, we're kind of, you know, 23 amendment.

straddling old and new here in this process and we're not going -- we're already slowing these Diane M. Tropia, Inc., Post Office Box 2375, Jacksonville, FL 32203

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developers down who spent time and money trying 1 to present to us. I'm not proposing that with regard to this situation. I mean, we've got 3 30 days. They've got to make a Notice of 4 Disposition tomorrow, or pretty soon, for us 5 to -- within the next week so we can have a 6 7 meeting in July and address this particular 8 offering. I think the board is going to be

faced with dealing with it. So unless we sit here for another hour and come up with a plan for how we're going to -and vote through what we're going to weigh on,

I think the next meeting we get a proposal for 13

14 the future how to deal with this. That's my 15

thought.

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THE CHAIRMAN: Do we have a motion? 16 17 COUNCIL MEMBER BOYER: There still needs to be clarity as to who's scoring this 18 19 particular proposal.

BOARD MEMBER GILLAM: My motion is that 20 21 this body would score it, this particular 22

23 COUNCIL MEMBER BOYER: You're going to have it scored at the board meeting? In which 25 case, then, it will be public scoring, ballots,

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1 MR. HUGHES: Yeah. That's a month.

THE CHAIRMAN: That's a month. 2

3 COUNCIL MEMBER BOYER: So that committee

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BOARD MEMBER FROATS: How much longer

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could not meet until 30 days after this goes 4 out, and then there would have to be at least a

day in between that and the board meeting. So

6 7

I'm not sure that we can pull that off.

8 The point, why I was kind of piggybacking on Mr. Gillam's earlier suggestion is -- it's 9

up to you if you want to do it or not. I'm not 10

11 trying to push it, but if you have -- whatever

12 staff you select, including one board member,

if you want, score it, then you can potentially 13

14 have that score presented to you at your July

15 board meeting.

16 BOARD MEMBER BARAKAT: If I may, we did the convention center analysis, which was a

17 very complex analysis, the same way. It was a 18

board member. I happened to be that board 19

member. There was a procurement officer. I 20

21 think there was a representative from the

22 mayor's office. We heard presentations, we 23 scored them, we delivered the results to the

board. And the board, at that meeting, weighed 24

in and determined which should be the winner. 25

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And you can turn down the recommendation from 2 that group or you can uphold it. To me, that's 3 the most expeditious way to do it.

4 BOARD MEMBER MOODY: Mr. Chair.

5 THE CHAIRMAN: Yes.

6 BOARD MEMBER MOODY: I am absolutely not 7

for delaying it. I like Oliver's idea, but I

8 guess my question would be, will we have time

to have material in front of us before we come 9

10 to the meeting so that we'll be well-informed

from the three -- from the choices? 11

12 MR. HUGHES: The timeline would be tight.

Obviously, if it's noticed -- it probably 13

14 will not be noticed tomorrow, but by --

COUNCIL MEMBER BOYER: Before Friday. 15

MR. HUGHES: -- Friday, and then there 16 would have to be 30 days, and then the next 17 moment would be the noticed -- next noticed 18 board meeting. 19

If the intent was to try to resolve or get resolution on a choice in the next board meeting, it would be that day. It would be -it would be another marathon board meeting.

COUNCIL MEMBER BOYER: And just to Mr. Hughes' comment, I know that two of you

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were excused for the 22nd of July, which was

the next regular scheduled board meeting. So

we were already going to be polling for a 3 auorum. 4

So an option might be, if board members are available -- we could poll about this. How many people are available the week of the 29th, which would be on Wednesday the 31st. That would give us time to review, score, get it to you five days or so in advance of the meeting,

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at least, if we can move the meeting to that 11

12 date, and then not hold anything up beyond the month of July. 13

14 THE CHAIRMAN: So the week of July 29th? 15 COUNCIL MEMBER BOYER: Yes. That

16 Wednesday.

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17 THE CHAIRMAN: The 31st? July 31st? 18 COUNCIL MEMBER BOYER: Uh-huh.

19 MR. HUGHES: You would also have the

option -- to complicate things as much as 20

21 possible, you could -- you could, essentially, combine -- I think you could combine -- you 22

23 could move up August. So you'd have the first

24 week of August meeting --25

BOARD MEMBER FROATS: I'm gone the last

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week of July.

2 MR. HUGHES: If you ended up in the first

week of August as the next board meeting,

similarly, you would have 30 days done, at

which point -- I don't know. I may be confused at this point.

COUNCIL MEMBER BOYER: No. The first week 7

8 of August is a possibility; however, we also

have the downtown -- we can make it work, but

10 the question is -- I mean, we need to poll the

board and figure out your availability. First 11

thing I think you need to do is decide who you 12

want to score it, and then we can talk about 13

14 what your availability is for a meeting in late

15 July, early August, and see where we can get a

auorum. 16

17 THE CHAIRMAN: So the motion on the floor is Mr. Gillam's motion that the entire board do 18 19 the scoring. Do we want to vote that up or

20 down?

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21 BOARD MEMBER BARAKAT: It was seconded.

THE CHAIRMAN: Yes.

23 Any public comment on that?

24 AUDIENCE MEMBERS: (No response.)

THE CHAIRMAN: Hearing none, all in favor

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of the motion signify by saying aye. 1

UNIDENTIFIED BOARD MEMBERS: Aye.

3 THE CHAIRMAN: Two ayes I heard.

Any opposition by like sign. 4

5 BOARD MEMBER GREY: Nay.

6 (Inaudible discussion.)

7 THE CHAIRMAN: One nay, two nays, three

8 nays.

9 BOARD MEMBER GILLAM: Nay. You talked me 10 out of it.

11 THE CHAIRMAN: It fails.

12 Okay. Do we have a motion on --

BOARD MEMBER GREY: Mr. Chair, could I 13

make a motion to have staff take a look at it 14

and come back to the board with a 15

recommendation, or at least a first, second and 16

17 third, with outlined criteria?

THE CHAIRMAN: That's a motion?

BOARD MEMBER GREY: That's a motion. 19

THE CHAIRMAN: Do we have a second? 20

21 BOARD MEMBER PADGETT: Second.

22 THE CHAIRMAN: Discussion?

MR. HUGHES: From the staff, you would --

I would -- the point -- there had even been 24

contemplation of a motion on Mr. Barakat's 25

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discussion of a previous model. I would

- refine -- I would suggest a refinement of staff 2
- 3 down to the specific -- the specific level of
- detail that Mr. Barakat indicated, where it
- could be a board member, a DIA staff member, 5
- 6 and a mayoral appointee from a department of
- 7 the City that is consistent with the -- sort of
- 8 the overall objective.
- 9 BOARD MEMBER GILLAM: I would make that
- 10 friendly amendment consistent with how --
- 11 (Simultaneous speaking.)
- MR. HUGHES: Well, I can (inaudible) --12
- BOARD MEMBER GILLAM: -- (inaudible) 13
- 14 Mr. Barakat earlier.
- THE CHAIRMAN: So that's a friendly 15
- amendment to have staff review and come back 16
- with a ranking order. Is that what you're 17
- 18 offering?
- 19 BOARD MEMBER GILLAM: Yes. And it would
- 20 be as articulated by Mr. Barakat, how we just
- handled the convention center proposal. 21
- THE CHAIRMAN: Do we have a second to that 22
- 23 friendly amendment?
- BOARD MEMBER GREY: Second. 24
- 25 THE CHAIRMAN: Okay. Let's vote on the
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- friendly amendment. 1
- Any public comment? 2
- 3 AUDIENCE MEMBERS: (No response.)
- THE CHAIRMAN: All those in favor of the 4
- 5 friendly amendment signify by saying aye.
- 6 BOARD MEMBERS: Aye.
- 7 THE CHAIRMAN: Any opposition?
- 8 BOARD MEMBERS: (No response.)
- THE CHAIRMAN: Passes. 9
- 10 So three persons to vote on the project.
- 11 MR. HUGHES: Score and evaluate I think
- 12 would be more appropriate.
- THE CHAIRMAN: Score and evaluate the 13
- 14 project.
- MR. HUGHES: Based on the criteria that 15
- 16 the board --
- 17 THE CHAIRMAN: Yes. The original motion was to have the staff look at the motion [sic] 18
- 19 and come back.
- Any public comment on that? 20
- 21 AUDIENCE MEMBERS: (No response.)
- 22 THE CHAIRMAN: All those in favor --
- 23 BOARD MEMBER GILLAM: I want to be clear.
- That's now been amended. The motion has 24
- 25 been amended to reflect that three people, a

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- 137 board member, executive director, a mayoral --
 - 2 THE CHAIRMAN: It was a friendly amendment

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- that was voted up. The original motion is
- still on the table.
- 5 BOARD MEMBER GILLAM: The original motion
- 6 has now been amended, so we're voting on the
- 7 motion as amended now.
- 8 THE CHAIRMAN: No. The original -- the
- 9 friendly amendment was accepted, that we would
- 10 have three persons evaluate the project and
- bring it back to the board. 11
- The original motion was that we would have 12
- the staff look at it and bring a ranking back 13
- to the board. We vote that up or down. 14
- BOARD MEMBER GILLAM: Let's ask 15
- Mr. Sawyer. I think we're now going to vote on 16
- the motion as amended. 17
- 18 MR. SAWYER: That's right.
- 19 So the amendment to the motion was to be
- 20 consistent with the scoring staff pursuant to
- 21 the convention center notice, so we'll follow
- that. That was passed. So now you're voting 22
- 23 on the motion as amended.
- 24 THE CHAIRMAN: And that motion is?
- 25 MR. SAWYER: It will be the staff, as set
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- forth in the convention center notice, that
- will score and evaluate the --
- 3 THE CHAIRMAN: Thank you.
- Any further discussion on that? 4
- 5 BOARD MEMBERS: (No response.)
- 6 THE CHAIRMAN: Any public comment on that?
- AUDIENCE MEMBERS: (No response.) 7
- 8 THE CHAIRMAN: All those in favor signify
- 9 by saying aye.
 - BOARD MEMBERS: Aye.
- THE CHAIRMAN: Any opposition by like 11
- 12 sign.

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- BOARD MEMBERS: (No response.)
- THE CHAIRMAN: It passes. 14
- And should we pick the people? 15
- COUNCIL MEMBER BOYER: Yes. 16
- 17 THE CHAIRMAN: Oliver, you did such a
- great job before, would you mind doing it 18
- again? 19
- 20 BOARD MEMBER MOODY: I second the motion.
 - THE CHAIRMAN: Thank you.
- 22 BOARD MEMBER BARAKAT: No opportunity for
- 23 discussion?
- 24 THE CHAIRMAN: No. None. No democracy
- 25 here. Thank you.

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So that will be Mr. Barakat, a mayor's 1

- 2 rep. And did you say Procurement?
- 3 MR. HUGHES: DIA staff.
- 4 THE CHAIRMAN: DIA staff. Thank you.
- 5 All right. We can move the agenda, I

6 think.

- 7 CEO report.
- 8 MR. HUGHES: I've enjoyed being here. So
- you have a Governance Committee. Chairman 9
- 10 Gibbs -- the Governance Committee is Chairman
- Gibbs and two members, Member Grey and Member 11
- Padgett. What is the goal, Guy? 12
- MR. PAROLA: Traditionally, that's how 13
- 14 leadership for the upcoming year has been
- brought forward to the board for the blessing. 15
- THE CHAIRMAN: We elect --16
- MR. HUGHES: A leadership decision. So 17
- that's just a reminder that you all have 18
- 19 that --
- 20 THE CHAIRMAN: We will have a meeting.
- MR. HUGHES: That concludes the CEO 21
- 22 report.
- 23 THE CHAIRMAN: Thank you.
- 24 BOARD MEMBER GILLAM: Can we have quick
- 25 public comment? I know we've been here for a

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- long time? 1
- 2 THE CHAIRMAN: Sure.
- 3 BOARD MEMBER GILLAM: Is this Mr. Hughes'
- 4 last --
- 5 MR. HUGHES: I'm sorry to say -- not sorry
- to say. We do have, later in the agenda, the 6
- new business -- a presentation of a consultant 7
- 8 who has completed a long slog of a report.
- That was supposed to be 10 minutes, 15. 9
- 10 Are they here?
- 11 MR. PAROLA: They have patiently waited
- 12 and want to tell you about parking.
- MR. HUGHES: So I didn't mean to 13
- 14 interrupt.
- BOARD MEMBER GILLAM: Is this Mr. Hughes' 15
- 16 last meeting is my question.
- 17 MR. HUGHES: Yes.
- BOARD MEMBER GILLAM: So I just wanted to 18
- thank Mr. Hughes and take a moment. It's 4:30 19
- and the public is tired of hearing us talk, but 20
- 21 I just want to thank Mr. Hughes for his
- service. It's a tough job. He already had one 22
- 23 job, now you've had two.
- 24 And I must admit on the front end of this,
- I was somewhat skeptical that a man could do 25

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both of those jobs, or a woman could do both of

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those jobs, and you've done a fantastic job.

- And I enjoyed working with you. It's been
- great. 4

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- 5 Thank you.
 - MR. HUGHES: Thank you. It's been an
- 7 honor.
- 8 BOARD MEMBER MOODY: I, likewise,
- 9 congratulate you. And, Lori, you have some big
- 10 shoes to fill. He usually gets us out of here
- in about an hour. 11
- 12 THE CHAIRMAN: We have those board member
- 13 comments. Thanks so much for your work and
- 14 your service.
 - MR. HUGHES: Thank you all.
- THE CHAIRMAN: DDRB briefing, anyone? 16
- 17 MR. PAROLA: The next DDRB meeting is on
- the 26th. The agenda, along with the agenda 18
- 19 items, will be posted on Friday.
- 20 THE CHAIRMAN: Old business?
- 21 STAFF MEMBERS: (No response.)
- THE CHAIRMAN: New business. 22
- 23 MR. HUGHES: So there's two items there.
- 24 Item A is actually going to be delayed for a
- 25 future board meeting. We thought we might end

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up going over a little bit on time, so we asked

- them to push it out. However, Item B, if
- you're prepared to go forward, is -- these are
- consultants who were engaged by the DIA to do a
- comprehensive study of parking and situations 5
- throughout the downtown and other areas. 6
- 7 I believe they are here, ready for a
- presentation. And I apologized to them for the
- management of the timeline. We might have 9
- 10 considered pushing this to a future meeting,
- 11 but in -- they can come -- but this is the
- 12 fulfillment -- the last component of the
- fulfillment study is ready, and they will speak 13
- to an overview, and also down to -- how to --14
- and then we'll be distributing the full report. 15
 - THE CHAIRMAN: Thank you.
- 17 (Ms. Gagliano approaches the podium.)
- THE CHAIRMAN: Please identify yourself. 18
- MS. GAGLIANO: Hi. I'm Vicki Gagliano. I 19
- 20 have been conducting parking studies for
- 21 19 years now. I work with Timothy Haas and
- 22 Associates.
 - Thanks for hanging out here for a little
- bit. I have a presentation, but I'm going to 24
- 25 make it as concise as possible given the

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assets.

timeline already that everybody has been 2 sitting in.

The four main components of the study was the residential parking program to evaluate four neighborhoods -- I mean three neighborhoods, looking at the benchmark parking rates, parking supply demand and adequacy study, and then recommendations for parking management.

In the residential parking program, we actually looked at three separate neighborhoods. And the main goal here was to see if it was needed. And, if so, how would it be developed.

So the main reason parking programs come into existence are usually because residents need to have a physical access to on-street parking because they don't have a driveway or a garage and there's nowhere else for them to park or it's a quality of life issue.

What we found was that there was both in these neighborhoods. In Springfield, in particular, most homes there do not have off-street parking. A portion of them do, but several do not. Riverside/Avondale, most of

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146 them do have off-street parking that they can have access to, and same for San Marco.

In Springfield, at this time, we did not see a need for any kind of parking program. The development's coming on, but it just hasn't reached that tipping point where it's causing a lot of concerns.

What we did notice when we had our public meetings with the residents in the neighborhoods is that, right now, somebody -if you had a husband and wife, the wife cannot park her car on Friday night and drive with her husband over the weekend because that would exceed the 24-hour rule, and she could get a citation. So we discussed with the DIA about how to revise the ordinances to allow for the residents to park their cars in excess of 24 hours, and that seemed to be a major issue right now for them.

We also recommended purchasing some parcels along Main Street just so that you can land bank them in the future. This way you don't get into the same scenario as you are in these other historical areas where there's just no land available to create public parking

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2 We also recommend regular monitoring of the parking conditions and explore traffic calming to improve the walkability and pedestrian experience in this corridor as it develops and grows.

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For the other two neighborhoods, Riverside/Avondale and San Marco, the big things here were really looking at mobility, considering the sidewalk improvements, making it more walkable for the residents so that they aren't enticed to get in their vehicle to drive two blocks and are more comfortable with walking, additional lighting.

We also recommended exploring partnerships. There are some churches -- and I know that there's already some of this sharing going on, but maybe look further with -partner with the City for some of these private entities to share some of these off-street parking areas just because there's no parking resources available. These historic areas are 22 very dense and there's not available land for the City to purchase and build new public 24 parking resources.

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Since most of the residents do have access

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to a parking garage or a driveway, it's not an access issue for them. It's more quality of life. However, because of the parking conditions, the businesses in the commercial district do need that overflow cushion into residential streets just to operate and be viable. So we do recommend looking at time limits and paid parking in these areas. That 10 will push some of these employees out to a 11 little bit further and allow customers to get 12 that turnover in those highly sought after spaces. 13

If you do any of that, also look at partnering more with JTA on some sort of circulator or trolley to further bring people in and out of these areas without getting into a private vehicle.

We did a financial analysis on what it 19 would cost to create, organize, and administer 20 21 a residential parking program. And based on 22 our cost estimates, it would cost each resident 23 an annual feel of \$480 just to break even so that the City would not have to subsidize these 24 25 types of programs.

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Downtown Investment Authority/Community Redevelopment Agency

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We do recommend the use of paid parking and time limits instead of this at this point. Most of the locations that have residential parking permits have paid parking in the near -- in the immediate vicinity, and that can help offset some of the cost to administer the program.

We looked at parking pricing practices in downtown. At this time, you're a little bit backwards. So, typically, when you have a city, your most expensive parking asset is your on-street parking because that's the most convenient, that's the first thing people hit, followed by your surface lots, then, finally, your garages.

By doing that, people that are going to be there for a longer period of time go straight to the garages, get off the roadway, instead of circling the blocks for the lesser expensive, as in Jacksonville, on-street parking.

So I know if I'm going to be somewhere for two hours, I could park on the street for a lot less than what it's going to cost me to pull into a garage. So that encourages a lot of people to drive around the blocks, which

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creates more traffic congestion, more pedestrian vehicle conflicts, and emissions.

We looked at seven other cities and we made our recommendations to increase your on-street hourly rate from 50 cents to \$2 an hour, which is falling in line more with some of your peer cities. And again, it should be the highest asset in your system.

And we also looked at increasing your off-street hourly rate, just because you need to really value those assets more than what they are currently being valued today. And then look at your monthly rates and how to adjust those.

And I always like looking at your demand in the areas, what your -- what are your demand generators, and fluctuating those rates so you can distribute your demand to lesser utilize parking facilities.

The study area that we looked at was 315 blocks and we divide it into 10 subareas or neighborhoods just to really capture the unique characteristics of each of those.

So right now there's approximately almost 13,500 affected parking spaces. And I use the

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term "affected" because the actual number is

about 1,500 more than that, but nothing works

with 100 percent efficiency. So we always

provide a cushion in that supply to show for

the flow of more vehicles and whatnot moving in and out, misparked vehicles, and this huge size

7 of the study area.

8 So we looked at the parking supply by 9 subarea and type. So we looked at on-street, 10 the City-owned facilities, and the private facilities for each subarea. And what I really 11 want to do here is look at the private 12 facilities versus the public and how much 13 different they were. 14

The big issue here is that the City-controlled supply is only 32 percent of what we actually evaluated, and much of the private supply is encumbered by monthly permits that we were not able to always measure because when we could get access to a facility, those users may have a permit, they may be holding those spaces for them, but it showed as a vacant space.

We did our data collection in May of 2018, over three days, great weather, no major

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issues, like today. And, at that time, there

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was a parking surplus of just over 7,000 spaces with the majority of them in the stadium

subarea. 4

> Again, we looked at the same surplus and shortage to see where the surplus and shortages existed in the subareas, as well as what type of parking was available.

At this time, there is sufficient on-street parking in all of the subareas, 10 11 except for the core, which was heavily congested. And I believe that's partially due 12 to the fact that the rates on street are less 13 than the ones off street, and it's easier to 14 just circle the block a couple of times and 15 have somebody pull out and save a few dollars. 16

The utilization of the private facilities is based on available data. And like I mentioned before, a lot of the landowners and building leasing managers are not always willing to share that information with us, so they do hold it private, so we get what we can get and we deduct the rest.

Of the surplus, only about 15 percent of 24 them are located within City facilities. And 25

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we know some of those are already allocated towards monthly permits as well or other agreements.

We were asked to look at a five-year projection on growth. Based on historical growth, we assumed a one percent annual increase in demand for population, one percent decrease in mobility based on our discussions at that time with JTA on some of their plans, the Skyway, technological impacts, and just changes in mobility in general. Everybody has views on how to get from A to B without using vehicles.

The other component here is that we looked at occupancy in the office buildings. We know -- we have heard discussions about leasing managers not being able to bring in new tenants due to their parking restraints or constraints. So we did look at and get information from the total occupancy at the time.

And right now, when we did our study, there was just over a million square feet of vacant office space. And we assume 2 percent of that would be leased annually in our model, at 5 spaces per 1,000 square feet. And that's

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a higher ratio than traditionally provided for office, but we've also experienced in the past five to ten years, when companies come in, they are more dense, they have more open office environments, fewer private offices, and large board or meeting rooms like this one.

We were also provided with a list of 20 development projects within the next five years. We assume that all of the projects met the parking code requirements, and so we looked at all of those separately to see how they would actually perform because, as many of you know, a restaurant use might only have to have the same amount of spaces in retail, but a restaurant can drive four to five times as many parking spaces as a regular shop that's selling merchandise.

Only two of those projects are -- were actually impacted on the parking conditions, and that was the Dora block project and the Jones Brothers building. And each of those were a 30 to 40 or 40 to 50 space demand increase.

And then of all the projects, two of them were anticipated to displace some of the

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existing parking supply, which was the Jones Brothers building and the shipyards, and those

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have their space displaced -- listed above 88 and 1,500. 4

5 With that, we reduced the existing current parking surplus down to just under 7,000 in 2021 and projected 6,225 in 2023. This is dependent on all of these developments providing parking for their own uses on site 9 10 and not leaking out into the other areas.

One benefit right now is your current peak 12 hours are occurring during the weekday daytime hours, and most of these development projects 13 14 are more heavy with the restaurants and evening activities, which is a good balance because 15 that's when most of the downtown users are 16 17 already departing, which frees up a lot of your parking resources for other uses. So it's very 18 19 complementary in that respect.

We do think that you can support growth and development, but also smart growth and development, making sure that we don't tap out all of the public resources in one consolidated area.

One of the immediate items that I noticed Diane M. Tropia, Inc., Post Office Box 2375, Jacksonville, FL 32203 (904) 821-0300

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is that you have a lot of parking

infrastructure in the sports and entertainment

district that's underutilized. It's not

convenient to get to at this time. I would not

park there and walk there. However, it is a

lot of parking. It is a very valuable asset 6

when you look at the cost of parking and the 7

building of parking, like was mentioned earlier

in this meeting. 9

> So one potential way to really help activate and free up some of the core parking spaces that everybody is jockeying over is to allow for the utilization of those parking assets out in the sports and entertainment district. In order to do that, create those agreements with the entities that are out there, specifically MPS because everything that they are short on the City is having to make up for. So the more revenue that they could make, that reduces the City's liability as part of that contract and agreement.

Also, coordinate with the JTA on how to operate a shuttle or circulator to connect those facilities to downtown to create almost like an economy parking lot for people that are

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more sensitive because we do recommend rate

- 2 increases. And with those rate increases, you
- 3 always want to -- if we're going to increase
- something here, we want to make sure we're 4
- giving the people and users that might be price 5
- 6 sensitive an option to go somewhere else. And
- 7 those lots would be an excellent place for
- 8 those people that are looking for price
 - sensitive -- as long as there's a convenient
- 10 way for them to get from downtown and their 11
 - destinations back to their vehicles.

I also mentioned redistributing the parking demand. Right now the courthouse garage is holding spaces for jurors to use one day a week. Those spaces could be much better utilized if jurors for that one day were using something like the economy lots that I previously mentioned. That way those spaces could be utilized by monthly permit holders on a regular basis.

We also recommend looking at the on- and off-street parking rates to really redistribute users to more economy locations than taking up all the prime real estate in the central area.

And then looking at replacing the City Diane M. Tropia, Inc., Post Office Box 2375, Jacksonville, FL 32203 (904) 821-0300

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employee discount, parking discount program

- with free economy parking in those lots given
- that you're going to have the ability to 3
- operate and implement a shuttle that's going to 4
- 5 be convenient and provide them safe access back
- 6 and forth.

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We looked at a few of the financial 7

8 performance impacts. The first one that we

- recommended was disabling the on-street credit 9
- 10 card transaction below a dollar, and that's
- 11 because many of your smart meters have a fixed
- 12 fee per transaction, on top of the credit card
- processing fees. And once you add all of those 13
- together, you're doing a 50-cent transaction. 14
- You may not be making any money. You may 15
- actually be paying some money if those fees are 16
- 17 high enough.

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Also, looking at the fees associated with the smart meters because they can get quite

expensive depending on what your ratio is. 20

21 We recommend implementing mobile payment

- 22 services at all odd street locations, as well
- 23 as nongated. This just helps people provide
 - another way to pay for parking that's
- convenient. The money goes directly into the 25

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City's accounts. And we found that a lot of cities are able to drive 30 or 40 percent of their parking transaction through the mobile 4 apps.

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5 Evaluate increasing hours of paid parking 6 and enforcement as development and growth 7 occurs. And consider a payment of a 8 (inaudible) parking program so that when development occurs and they cannot build more 9 10 parking or sufficient parking to meet code, they have a method to offset those requirements 11 by paying into a fund which will allow the City 12

to bank or reserve those monies to build 13 14 additional resources or find ways to help link them with other transit opportunities. 15

And then operationally, a lot of cities now are going to digital permits. Everything is pay by plate so that you're not having to go to a machine, pay for one specific place or get a receipt and put it back on your dashboard.

- 21 And the benefit of that, you could pay by your
- license plate when you use the mobile apps. 22
- 23 You pay by your license plate using whatever 24 street equipment you have. And then to enforce
- 25

it, the parking enforcement officer vehicles

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have two cameras. It's called license plate

- recognition. All of that parking data feeds
- into that database. All that enforcement has
- to do is drive. Their system will say if
- they're paid or not, if they're a monthly
- parking holder that's valid in that location or
- not, and it just really speeds up the 7
- efficiency of enforcement. It doesn't matter
- if it's raining because they're in their 9
- 10 vehicle. It doesn't matter if it's 109 degrees
- 11 outside. They can have air conditioning in
- 12 there and they can always enforce, and it's a 13

lot more efficient.

You can also use fixed LPR equipment to manage parking facilities in the same manner.

It's a little bit more expensive. It's not 16

17 always as efficient as the mobile solutions,

18 but that's where most of the cities are

heading, the virtual and electronic types of 19

automated enforcement and permitting. 20 21 No amendments to my amendment, but I will

22 take any questions. 23 THE CHAIRMAN: Thank you so much for that

presentation. We have our work cut out for us.

Do you see an increase in parking? You Diane M. Tropia, Inc., Post Office Box 2375, Jacksonville, FL 32203

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161 163 said \$2 an hour? The effect of that, you said pretty low cost way to give your users another 2 it drives people away from downtown or --2 way to pay. 3 MS. GAGLIANO: It drives people into the 3 THE CHAIRMAN: Other comments and

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4 garages because right now the garages are more 4 questions? 5 BOARD MEMBERS: (No response.)

expensive than the on-street. So if I'm 5 6 pulling in downtown and I know I'm going to be 6

7 here a couple of hours and I can go into a

8 garage and it's less expensive, I'm going to do

9 that instead of -- I'm not going to circle the

10 block to find a \$2-an-hour space. I'm going to

pull in the first facility and park and walk. 11

Right now, it's more expensive for me to do

13 that and walk than drive around, get a front

14 door spot, and it's the cheapest one in the

15 area. So it's going to push people off the

16 roads quicker and encourage them to walk.

Now, if you're in a rush, you're going to 18 pay the \$2, and that's fine because we want 19 people, when they want an on-street space in front of their destination, to be able to find

21 it quickly. We don't want them circling the

22 blocks over and over again just waiting for

23 somebody to pull out so they can get an

inexpensive parking spot. 24

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25 THE CHAIRMAN: Thank you, Ms. Gagliano.

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THE CHAIRMAN: Hearing none, thanks,

MS. GAGLIANO: Thank you. Good luck.

MR. HUGHES: So briefly, Mr. Chairman. The follow-up to this is that, obviously,

MR. PAROLA: To the Chair, we'll get with

MR. HUGHES: And, as I said, obviously,

it was abbreviated, an executive summary, but

the consultant and make sure the draft is --

we'll post it onto the website, under Studies,

substantial policy discussions built into this,

that the administration has had all kinds of

conversations with folks about future parking

garages, to the future of on-street, so it's --

it's clearly something the DIA and the rest of

the City policy-makers will have to be a part

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including things that are -- I can tell you

this was brief and quick, but there are

the report is in its final draft.

and it will be available.

Ms. Gagliano, for the research and the report.

THE CHAIRMAN: We appreciate it.

1 Other auestions?

2 Ms. Worsham.

3 BOARD MEMBER WORSHAM: I have a question.

4 In your study, in your demand, do you consider ride sharing, the Uber, Lyft? How

5

6 does that factor into the demand for parking? 7

MS. GAGLIANO: We did look at it for the

8 future. For weekday daytime, there's not a lot

9 of use for that. As you change and grow and

10 new stuff comes in, that's going to be more of

an impact on your restaurants and bars because 11

12 that tends to be your higher utilization for

recreational. And the other places that it 13

14 happens is where parking rates are very high.

And you're not there yet. So if you're in a 15

16 place like New York, it's cheaper to take an

17 Uber than to drive and park.

> BOARD MEMBER FROATS: So I know UNF uses an app called Woosh. Do we have any apps like

20 that in downtown?

MS. GAGLIANO: Not that I know of.

BOARD MEMBER FROATS: How about throughout 22

23 the city, do we have any app parking?

24 MS. GAGLIANO: I heard the beach is going

25 to start using a payment app, but -- it's a

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of, but the study will be there as another

3 asset as we move forward.

4 THE CHAIRMAN: Thank you.

5 Any public comments?

6 MR. SCOTT: Yes. Very quick.

7 (Mr. Scott approaches the podium.)

8 MR. SCOTT: Stanley Scott.

9 I didn't see --

THE CHAIRMAN: Could you identify

11 yourself?

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12 MR. SCOTT: Oh, Stanley Scott. Sorry

13 about that.

14 LaVilla, I don't see that on the -- when

she put the diagram on the -- I didn't see

16 LaVilla.

17 THE CHAIRMAN: It was there. It was one

of the areas. 18

19 MR. SCOTT: Because we got a problem. I

20 live downtown. And LaVilla got a big problem

21 because when we have something at the

22 convention center, they have no parking spaces

23 over there, at the convention center. There's

24 some apartments all down there, and the

25 residents, the guests have to park on the side,

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on -- over there where the new apartments are. There's no -- if you have an event, for the residents' quests to park.

I don't know why they don't think about that when they put those apartments over there, but those apartments inside there, up on the bottom there, is restricted. So if you have a -- more than one guest, you don't have no where to park -- for your guest to park, especially if they have some events going on over there. I don't know how they missed that. That doesn't make sense.

THE CHAIRMAN: Thank you, Mr. Scott.

Any other public comments?

AUDIENCE MEMBERS: (No response.)

THE CHAIRMAN: If not, we are adjourned, both meetings.

(The above proceedings were adjourned at 4:56 p.m.)

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CERTIFICATE OF REPORTER

3 STATE (

3 STATE OF FLORIDA)

4 COUNTY OF DUVAL)

I, Diane M. Tropia, Florida Professional Reporter, certify that I was authorized to and did stenographically report the foregoing proceedings and that the transcript is a true and complete record of my stenographic notes.

DATED this 1st day of July 2019.

Diane M. Tropia Florida Professional Reporter

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